

Germany ends wrangle over telecoms

By Michael Lindemann in Bonn

Germany's parliament yesterday agreed how to regulate telecommunications after they are fully liberalised in 1998. Private operators, however, immediately complained the government was not doing enough to ensure fair play among competitors.

The agreement between the Bundestag, the lower house of parliament, and the Bundesrat, the second chamber which represents the 16 Länder or states, ends months of wrangling. The bill will now receive a final reading in the Bundestag before the weekend

and is expected to be enacted after a final passage through the Bundesrat on July 5.

Leading German companies such as Mannesmann and Veba, which are preparing to compete head-on with Deutsche Telekom, the state-owned monopolist, said they "could live with the new law".

They thought it "scandalous", however, that the government had not informed would-be competitors in advance about discounts of up to 39 per cent which Deutsche Telekom will be allowed to offer business clients from November 1.

Having announced earlier this week that Deutsche Telekom could offer the discounts - whose introduction had been delayed 10 months by the European Commission - the government said Deutsche Telekom would have to agree with competitors how much the latter would have to pay to rent Telekom lines.

However, Vebacom, the telecoms subsidiary of the Veba industrial conglomerate, said yesterday that unless a proper regulator oversaw such negotiations, Deutsche Telekom would have no incentive to reach agreement.

"We have no indication of where

these talks are supposed to take us, nor of a timetable for them," a Vebacom spokesman said. "That's what we need a proper regulator for. That's the way it happens everywhere in the world."

Mr Wolfgang Böttsch, post and telecoms minister, insisted yesterday that the new law would create the basis for a liberal telecoms regime after 1998.

The opposition Social Democrats, who control the Bundestag, had attempted to ensure each telecoms licence issued after 1998 be tailored to cover both urban and rural areas, but

a ministry spokesman said such demands had been rejected. In line with Mr Böttsch's original proposals, licences will still be available to any operator who meets certain technical standards and can cover whatever area suits the operator.

The Länder had also tried to exert substantial political influence over the future regulatory authority, but the government and the SPD agreed on a compromise whereby an 18-strong advisory council made up of Bundestag and Bundesrat members would be consulted about appointments at the regulatory authority.

EUROPEAN NEWS DIGEST

German rate of inflation 1.2%

Western Germany's annual rate of inflation fell in June to 1.2 per cent, reverting to the level reported for April and down from May's 1.5 per cent, according to provisional figures published yesterday.

Announcing data based on returns from four of Germany's 16 states, the federal statistics office said the cost of living in western Germany was unchanged between May and June. Falling car prices were a key factor holding down prices this month.

Yesterday's news prompted some speculation that the Bundesbank council might trim the securities repurchase rate today. The repo rate, which determines short-term money market rates, has stood at 3.30 per cent since early February. The 1.2 per cent year-on-year inflation rates for April and June are the lowest since August 1995.

The Frankfurt office of UBS, the Swiss bank, yesterday forecast further, "albeit very moderate", falls in inflation towards 1 per cent, before a gradual upturn towards the end of the year.

Peter Norman, Bonn

'Guillotine' for France Télécom

Mr Alain Juppé, the French prime minister, resorted to a special parliamentary "guillotine" procedure yesterday to push through the lower house a draft bill that would partially privatise the state-run France Télécom.

The opposition Socialists and Communists, who vigorously oppose the plan to change the legal status of the phone company into a joint stock company from 1997, have submitted some 500 amendments to delay voting on the bill.

The guillotine procedure, spelled out in article 49-3 of the French constitution, would link opposition to the bill to a no-confidence motion. The bill would automatically pass unless the opposition tabled a no-confidence motion within 24 hours.

The Socialist and Communist parties said they would table a no-confidence motion if Mr Juppé used the procedure.

Mr Juppé is under pressure to obtain approval of the bill before Saturday when parliament goes into summer recess. The draft bill is in line with European Commission directives on opening up the French market to competition and enabling companies to enter into international alliances.

Reuter, Paris

Bulgarian pledge on austerity

Mr Roumen Gechev, the Bulgarian deputy prime minister and economics minister, yesterday vowed the Socialist government would not be deflected from tough austerity measures designed to tackle an economic crisis.

"Despite the difficulty of the situation we cannot allow under any circumstances cheap short-term political dividends at the expense of Bulgaria's long-term economic stabilisation," Mr Gechev told an international banking conference in Sofia.

He said plans to close down 64 loss-making state companies and to cut off credits to a further 70 - the key elements of a package agreed with international lenders - were essential for the country's economic survival. The measures would eliminate some 70 per cent of losses sustained by the economy in 1995, said Mr Gechev. The austerity measures, which include increases in taxes and fuel prices, have sparked angry demonstrations in Sofia and other cities.

Mr Gechev conceded that the reforms should have been started much earlier but said parliament would not have accepted the closure or drastic restructuring of enterprises last year when Bulgaria's macroeconomic indicators had been fairly positive.

Reuter, Sofia

Compensation for French robber

The Council of Europe yesterday ordered France to pay compensation to a man who was convicted of armed robbery and jailed for eight years based on evidence obtained from wiretaps.

In 1989, a judge investigating Yves Peigner, 46, on suspicion of fraud over the management of a restaurant in the southern town of Montpellier, ordered his telephone tapped. In a later probe in the south-eastern town of Dragignan, the tapes were used as evidence to convict him of armed robbery.

The 39-nation Council of Europe, which acts in the place of the European Court of Human Rights in some cases, ruled that the tapping was a breach of Peigner's right to privacy and ordered France to pay him FF7,500 (\$1,250). The Council ordered France in March to pay compensation to three people whose phones were bugged in the 1980s.

A 1991 law regulated the use of wiretaps more strictly in France, but there has been continuing controversy about alleged abuses by the security services and political authorities.

Reuter, Strasbourg

Irish crime reporter shot dead

Veronica Guerin, the award-winning Irish journalist, was shot dead yesterday near her Dublin home, the victim of apparent gangland killers.

Mrs Guerin, an investigative reporter with the Irish Independent, was awarded the International Press Freedom Award in 1995 for her work on Dublin's crime underworld. She was wounded last year when she was shot outside her Dublin home. She then told reporters from her hospital bed: "I won't be intimidated."

Mr John Bruton, the Irish prime minister, said her murder was "an attack on democracy".

John Murray Brown, Dublin

Last Yiddish daily paper to close

The world's last daily Yiddish newspaper, Unzer Wort (Our Word), will fold at the end of this month, a victim of the rising costs in the French press. Unzer Wort had already dwindled down to just three or four issues a week in recent years. It was staffed by half a dozen full-time personnel, mostly in their 70s, aided by volunteers who sought to preserve the language of east European Jewry.

The newspaper, whose aged readership were immigrants who came to France in the 1930s and 40s, got a new lease on life with the end of Communist seven years ago. Subscription demands arrived from east European countries where small Jewish communities had survived both Nazi extermination and Communist pressures, and daily circulation crept up to 4,000. But higher costs made closing the paper inevitable, staff said.

Reuter, Paris

ECONOMIC WATCH

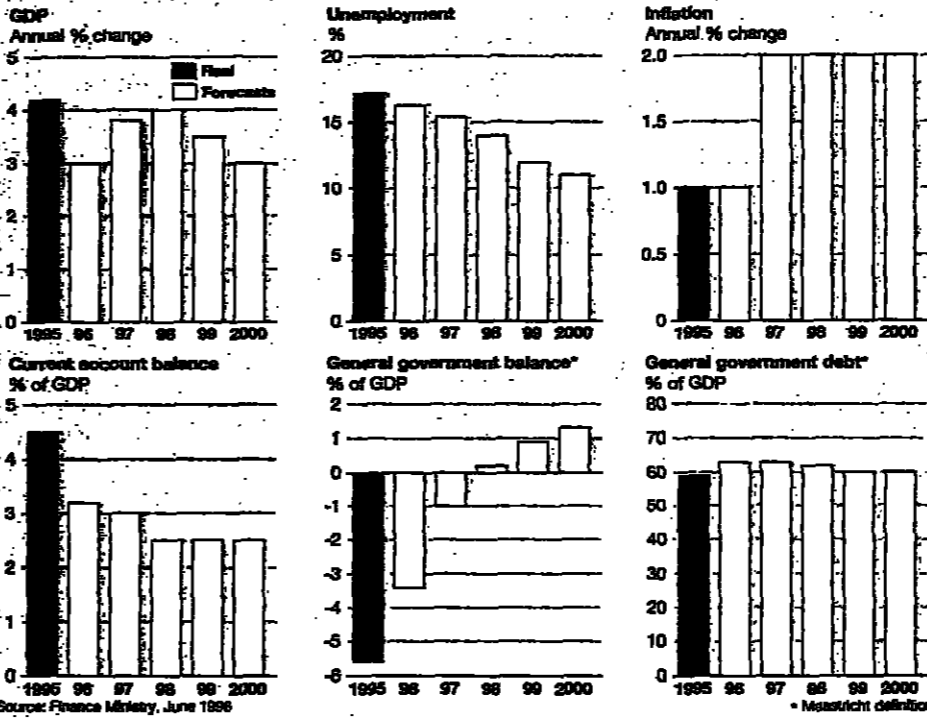
Spanish growth slows down

Spain's gross domestic product in the first quarter grew 1.9 per cent from the same period last year, according to official figures from the national statistics institute. The new centre-right government is hoping for a modest recovery to achieve a 2.3 per cent expansion in GDP for the year as a whole, and has forecast a stronger rate next year. The rate, slightly below initial estimates, confirmed a downward trend that has set in since early 1995, and analysts expect little sign of improvement before the third quarter. The institute also revised downwards its growth figure for the final quarter of last year, from 2.6 per cent to 2.3 per cent. The first quarter showed a fall in investment growth, especially in the construction sector.

David White, Madrid

Sweden's producer price index was down 0.6 per cent in May from April and down 2.9 per cent from a year earlier.

Finland's economy: the outlook brightens



Research in Helsinki. Instead, the government's strategy is to take the Emu fiscal medicine and wait for the economy to respond.

The example often cited by Finnish officials is Ireland, where a fiscal crisis of a decade ago has been turned around and Ireland has become the EU's fastest growing economy. But the ominous fact is that unemployment in Ireland is still in double figures.

As the prospect of ERM and Emu membership come closer, domestic political objections fuelled by unemployment are bound to increase.

If Sweden decides to stay out, they may become irresistible. But for the moment at least, the government is determined to join the Emu club.

Finns aim to be there when Emu takes off

By Michael Lindemann in Bonn

Boosted by a healthy recovery from crippling recession and underpinned by persistently sky-high unemployment - Finland has set its sights on an ambitious new economic target: it is aiming to qualify as a founding member of European monetary union.

In recent weeks, the expectation has grown in Helsinki that the Social Democratic-led, left-right coalition will take a big step in that direction by moving the Finnish markka, which has been floating since September 1992, into the European exchange rate mechanism by the end of the year.

The government believes that the Emu standards of tightly controlled public finances, low inflation, low interest rates and a stable currency are exactly the conditions required to regenerate the long-term growth desperately needed to soak up unemployment.

It also fears that these vital elements would be much harder to sustain if Finland - which joined the European Union only last year - stays outside Europe's economic inner circle.

"We have realised for some time that it is going to be very demanding to get in [to Emu]," says Mr Johnny Akerholm, the finance ministry official in charge of Emu affairs. "But it is going to be very cold out there if we stay outside."

The path to Finnish membership, assuming Emu goes ahead as planned in 1999, could well be disrupted by a number of critical factors other than simply whether the country

It's going to be tough, but the Helsinki government reckons that it has little alternative, writes Hugh Carnegie

meets the technical qualification criteria.

Mr Paavo Lipponen, the prime minister, and his conservative finance minister, Mr Sauli Niinistö, are united in their pro-Emu stance. But there are doubters within their so-called "rainbow coalition" - which includes the Left and Green parties - who are mainly concerned that Emu-tailored policies impede the reduction of unemployment. The rate still stands at almost 17 per cent.

Just as important, Finland will be heavily influenced by the attitude of neighbouring Sweden. The powerful pulp and paper industry is leading the lobby arguing against moving into Emu - or even the ERM - unless Sweden does likewise.

The fear is that if Finland were locked into Emu, while Sweden was outside, Swedish industry could gain strong export advantages for industries such as the forestry sec-

tor by devaluing the krona.

At present, Sweden's Social Democratic government is taking a cautious line because of splits within the party and the country over European policy. Stockholm could well decide to stay out of both the ERM and Emu, leaving Finland having to decide whether to go it alone.

"That is the worst case that could happen," declares Mr Juhana Niemelä, chief executive of UPM-Kymmene, Europe's biggest pulp and paper group. "We hope Finland and Sweden will follow suit in this matter."

But Finland is getting the economic fundamentals required for Emu into shape. After suffering a 15 per cent fall in gross domestic product between 1991 and 1993, the economy has been growing vigorously for the past two years. This year, the pace of growth has slowed. Many private sector economists doubt the government's forecast of 3 per cent growth this year will be met. But there will be clearly positive expansion - at last bringing total output back to 1990 levels.

At the same time, the government has maintained a tough stance on the public finances. Spending cuts alone have taken the equivalent of 8 per cent of annual GDP out of the budget since 1992. As a result, the central government budget deficit will, at a projected 1 per cent of GDP, be well within the Emu-required levels next year. Government debt, at 63 per cent of GDP, will be just above the Emu barrier, but falling. Other key indicators are set to

German court orders spy to repay earnings

By Michael Lindemann in Bonn

Karl Wienand, once a leading member of Germany's Social Democratic party, was yesterday ordered to repay DM1m (\$660,000) which he earned as a spy for the Stasi, the East German secret police. The court ruling ended one of the country's most important spy cases since the fall of the Berlin wall in 1989.

Wienand, 69, who managed the SPD's parliamentary party while it was in power in the 1970s, to two and a half years in prison. Wienand had been, according to the court, "an extremely important informer" who had earned DM1.3m for helping the Stasi between 1976 and 1989.

Prosecutors had sought a three-year prison sentence for Wienand, who immediately said that he would appeal against the verdict. "I never worked for the Stasi nor did I ever receive any money from them," he said.

Investigators who were processing the Stasi files after the reunification of Germany hit upon Wienand in 1993 when they came across a file code-named "Streit", the cover for a member of the SPD who was over 60 and lived in the Rhineland.

During his 13 years of service, Wienand handed the Stasi reports about the state of German politics and details of developments within the SPD, one of Germany's two main political parties.

"He never passed on special secrets," said Mr Günter Krantz, the presiding judge. The court said Mr Herbert Wehner, well-known head of the SPD's parliamentary party in the early 1970s who had been instrumental in forging closer contacts with the Communist regime in former East Germany, had known of Wienand's contacts with the Stasi.

During his time as SPD party manager in 1972 Wienand was publicly alleged to have paid Mr Julius Steiner, a Christian Democrat deputy, DM50,000 not to vote against Mr Willi Brandt, Germany's then chancellor, in a vote of no confidence which Mr Brandt won with two votes.

More than half a million people have taken advantage of France's first gradual moves towards private pension schemes, according to the country's insurance industry body.

By the end of last year just over 600,000 contracts had been taken up by those eligible under a law sponsored by Mr Alain Madelin, the former economics minister, and passed in early 1994.

Private pensions get off ground in France

By Andrew Jack in Paris

health and accident insurance. It was a first move towards personal pension funds, which remain a highly sensitive political topic in France because the government, unions and employers have controlled retirement funds tightly up until now. Mr Jean Arthuis, the current economics minister, recently promised to announce wider-ranging measures later this year, although the initiative has already been repeatedly delayed.

Total premiums collected last year under the law amounted to FF3.6bn (\$700m). Some 125,000 contracts have been taken out specifically for retirement objectives, with a

further 480,000 for other forms of assurance including health. The FFSA, the French federation of insurance companies, argued that the figures showed relative success for the law, with 10 per cent of those eligible taking out contracts, and total premiums only marginally less than projected.

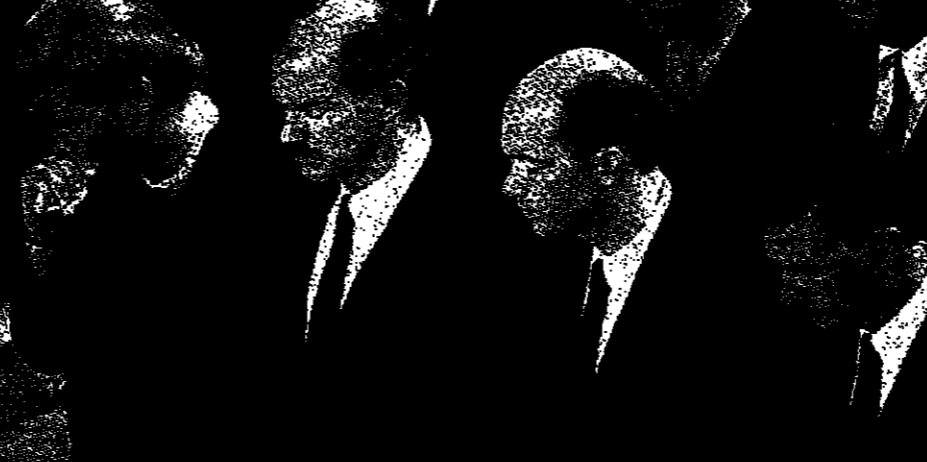
The statistics were contained in the organisation's annual report, which showed a significant rise in income for French insurers last year in spite of the sluggish economy.

The 329 members of the FFSA, the French federation of insurance companies, generated turnover of FF950bn, up by 7.1 per cent on the year

Socialist party battles put aside as Papandreou is buried in Athens

Funeral unites Greeks briefly

By Karin Hope in Athens



Papandreou's widow Dimitra at the funeral yesterday with the former premier's three sons

Tens of thousands of Greeks yesterday turned the funeral of Andreas Papandreou, the former prime minister who died on Sunday into a populist gathering of the kind he loved to address as leader of the Panhellenic Socialist Movement, the party he founded.

The crowd shouted "Andreas remember, we're with you", as Mr Papandreou's flag-draped coffin was carried out of Athens cathedral and placed on a gun-carriage. In temperatures approaching 40°C, the official mourners, led by Mr Papandreou's wife Dimitra, walked a kilometre to the cemetery to applause from crowds lining the streets.

Few international leaders attended the funeral. One who did was Mr Felipe González, Spain's former prime minister. The only Balkan head of state present, President Slobodan Milosevic of Yugoslavia, who received strong support from Mr Papandreou during the war in Bosnia, wept profusely.

Mr Costas Simitis, the prime minister, paid tribute in his address to Mr Papandreou's efforts to modernise Greece but glossed over the controversial policies that distanced the country from its western partners for much of the 1980s.

More unexpectedly, Mr George Papandreou, the education minister and the former

premier's eldest son, made a gesture of reconciliation to Mrs Dimitra Papandreou as "a woman of courage who stood by our father in his last years".

Mr Papandreou's ex-wife Margaret, who agreed to divorce her husband after his much-publicised affair with the former Olympic Airways stewardess was seen to be denting his popularity, was also present, standing close to the coffin with her other three children.

Eulogies from political opponents underlined a moment of unity that was inevitably short-lived. Mr Simitis faces a fierce battle to succeed Mr Papandreou as Pasok's leader

at a congress that opens today. Mr Papandreou, 77, resigned the premiership in January but remained party leader despite failing health. He also refused to back Mr Simitis, whom he disliked for displaying independence, to take over.

Memories of Mr Papandreou's powerful personality and inimitable rhetoric will overshadow the congress, to the possible advantage of Mr Simitis's hardline rivals. They would prefer to organise a collective leadership until next year's general election.

One hardline leader, Mr Aklis Tsochatzopoulos, the public administration minister, who

Kremlin tide turns against Communists

By Chrystie Freeland in Moscow

Mr Gennady Zyuganov, the Communist candidate whose hopes of becoming Russia's next president have steadily receded over the past few weeks, yesterday accused the Kremlin of breaking the law to ensure a victory for Mr Boris Yeltsin in next week's run-off.

But the Communist leader's formal accusation was dismissed as sour grapes by the Yeltsin campaign and it seemed unlikely to sway the pro-Yeltsin officials who regulate the elections.

Mr Zyuganov, who turned 52 yesterday, celebrated the occasion with a ringing attack on his rival, whom he accused of pressuring regional officials to ensure a pro-Yeltsin vote and buying support with cash handouts.

The Communists also launched legal proceedings against election officials, telling the courts that results from the first round of voting in one Russian region had been falsified in the incumbent's favour.

"Many regional leaders have been warned that they will not remain in their posts if Mr Yeltsin loses in their region," Mr Zyuganov said. "Such illegal practices in preparation for the election and in the election campaign can bring into question the very results of voting for Mr Yeltsin."

However, the Communist allegations did not seem to slow the Kremlin's aggressive

efforts to ensure a high voter turnout for the July 3 ballot, which presidential aides believe is the key to Mr Yeltsin's re-election bid.

"We have to do everything to ensure a high turnout," Mr Yeltsin yesterday told a group of regional leaders. "By participating in your efforts - convince, organise, use every possibility."

Mr Oleg Lobov, a long-time Yeltsin ally recently promoted to the job of first deputy prime minister, went even further, warning regional leaders that they could be sacked if voter participation was low in their fiefdoms.

He urged local bosses to reward elderly and disadvantaged voters with small gifts for coming to the polls.

Mr Yeltsin and his lieutenants also attacked some provincial factory managers for planning to give their workers impromptu holidays next Thursday and Friday. Doing so would defeat the purpose of the mid-week election date - an unusual timing decreed by the government to capture voters who might otherwise be in their countryside dachas.

Although the run-off is still one week away, the Russian president has already been endorsed by the country's stock market.

The Moscow bourse continued its surge yesterday, buoyed by the growing confidence among western and domestic investors that Mr Yeltsin is certain to win.

Yeltsin's new strongmen rally round

John Thornhill examines the combative president's coup against the Kremlin's old guard

Mr Boris Yeltsin, fighting fiercely to remain Russian president, has this month done the seemingly unimaginable in sacking the heads of the country's military forces, security service, and presidential guard - just when he might need them most.

One of the centuries-old rules of Kremlin politics appeared to be that no Russian leader could hope to survive if he antagonised all his strongmen simultaneously.

In medieval times, the fearsome Kremlin guards, known as the *Sretsy*, had a habit of impaling unpopular rulers on their pikes. Mr Mikhail Gorbachev, the last Soviet president, suffered the modern equivalent by provoking the headline coup of August 1991.

The loyalty of the armed services could soon be tested if any civil disturbances mar the presidential elections. The Communist party has already said it will stage mass protests if it suspects any falsification of the polls.

Both Mr Alexander Korzhakov, the head of the presidential guard, and General Pavel Grachev, the defence minister, have proved their loyalty to the president in the heat of the battle. Mr Korzhakov stood by Mr Yeltsin in August 1991 when he faced down the hardline communist coup.

Gen Grachev sent the tanks back to the same building two years later to crush a parliamentary revolt.

But Mr Yeltsin has sacrificed both these loyal servants to his immediate political ambitions. Gen Grachev's head was the president's newly-appointed security supremo, demanded



Power ministers: President Yeltsin at the Kremlin yesterday with (left to right) acting defence minister Mikhail Kolesnikov, parliamentary speaker Gennady Seleznev and new security council chief Alexander Lebed

before joining the government, while Mr Korzhakov, who appears to have been preparing the ground for Mr Yeltsin to postpone the elections and rule by force, fell victim to the president's desire to appease his liberal critics.

Mr Yeltsin started chasing the hawks from the Kremlin early last week by sacking Gen Grachev, who has been vilified for his bungling conduct of the Chechen war. This week, the combative president also dumped seven army generals closely associated with Gen Grachev.

Mr Lebed initially hinted these generals had been plan-

ning a coup. But the former army commander and losing presidential candidate, who appears overfond of the dramatic statement, later admitted he had been exaggerating.

Gen Grachev's aides hotly denied any conspiracy and said the generals who gathered in the minister's office were there to bid him a "manly farewell".

The fallen defence minister has since been reported to be playing volleyball at his dacha.

Some of the general staff at the ministry's headquarters, however, appear to be in a state of mild panic about the arrival of Mr Lebed. There have been reports of senior

army officers destroying files and erasing computer discs.

Mr Lebed has scarcely been able to conceal his personal animosity towards Gen Grachev and his cronies. "I don't like prostitutes," Mr Lebed said of the former defence minister, "whether in a skirt or in trousers."

Mr Yeltsin's move last week to sack Mr Korzhakov, his long-time bodyguard and confidant, has provoked even more surprise. In an interview published yesterday by the Argentinian newspaper, Mr Yeltsin described Mr Korzhakov's dismissal as the "trickiest question" because of his per-

sonal debt to a man who had been with him "in the most difficult times and the most dangerous moments".

After the bloody parliamentary uprising of October 1993, Mr Yeltsin had bolstered Mr Korzhakov and poured resources into building up the 30,000-strong presidential guard.

Mr Korzhakov himself was quick to make clear his full support for the president despite his dismissal. "I have backed the president and I will continue to do so," he said. "I am not quitting the president's team and will do my best for Boris Yeltsin's victory in the

run-off." However, the liberal *Nezavisimaya Gazeta* newspaper reported there had been considerable disquiet about Mr Korzhakov's sacking among the presidential guard.

The Federal Security Service (FSB), heir to the KGB, seems to have reacted calmly to the sacking of its head, Mr Mikhail Barsukov, a close ally of Mr Korzhakov who was also alleged to have dabbled unwisely in the president's election campaign.

Mr Barsukov, who was appointed only last summer, has not made a big impact at the FSB.

The organisation has grown used to top-level upheavals, with seven new chiefs being appointed since 1991, and appears more interested in lobbying for more resources than in plotting coups.

Counter-intelligence officers are weary for lack of money and questions of state security take second place in their frank conversations, one commentator wrote.

If Mr Yeltsin did worry about the destabilising effect of jettisoning all his old security chiefs, he may have comforted himself with the thought that the booming-voiced Mr Lebed appears highly popular among the army rank-and-file, if not the top brass, and could sway things his way in an emergency.

Then again, there remains the possibility that Mr Yeltsin has only temporarily ditched Mr Korzhakov and Mr Barsukov and will restore them to favour after the political heat of the pre-election season fades.

"They are professionals and their life does not end here," one of Mr Yeltsin's aides said this week.

Nasdaq-style system for Ukraine securities

By Matthew Kaminski in Kiev

Ukraine's primitive securities market will gain a little sophistication next week when "over the counter" electronic stock trading starts, based on the Nasdaq system in the US.

The system, unveiled yesterday at a Kiev investor conference, aims to create an ordered secondary market for private company shares, following the belated start of Ukraine's privatisation and economic reform.

Mr Yuri Tchepko, executive director of the Ukrainian OTC Stock Trading Association, said a more transparent securities market would ease foreign investment and give a jolt to the country's economic transition.

Eighty-five securities firms have been electronically connected in the four largest Ukrainian cities of Donetsk, Kharkiv, Dnepropetrovsk and the capital, Kiev.

The computer link will make possible "real time" trading based on "firm" quotations - both novel concepts in Ukraine.

The independent, self-regulatory association plans shortly to make it possible to trade government bonds and open a link up to the Russian Trading

System, the main OTC market in Russia. The infant equities market today relies strictly on the telephone and the motor vehicle, where investors spend hours if not days rounding up shares in privatised enterprises from directors or individual holders. The badly managed Ukrainian Stock Exchange has been a failure from its birth five years ago and lists only four shares.

A western official who helped set up Ukraine's OTC market said a realistic estimate would be that today \$30m in shares changed hands each week despite the difficulties.

Ukraine could follow the path forged by Russia, where chaotic stock markets have grown several times over and currently report trade of about \$30m a day, the official added. "Developmentally it's about two or three years behind Russia."

But Ukraine shares another less desirable feature of the Russian market in lacking a proper regulatory framework. A securities exchange commission was established last year, but its powers are only now being defined. No central depository or custodian services exist.

Ukraine's OTC market "is

like a train for which the tracks have not yet been laid", said Mr Sergei Oksanych, president of Kinto, a leading Kiev investment house.

"If you have no infrastructure, foreign institutional investors can not work seriously in Ukraine," said Mr Oksanych.

The World Bank's \$310m enterprise development loan, which the board will probably approve today, stipulates that the securities exchange commission must be given more regulatory authority in the coming months.

While Russia finished mass privatisation two years ago, Ukraine's sell-offs have only begun to enter a private sector. The state property fund said 2,048 large and medium companies had been privatised, out of an estimated total of 14,200.

Some of the best companies remain off the auction block, either frozen through a lease to the workers or kept back for future sale by tender.

"There's a shortage of liquid assets," Mr Oksanych said.

Mr Ihor Geller, in a report in the magazine *Privatisation Ukraine*, estimated the share of the private sector in the official economy at just 8.4 per cent.

Philip Morris to end controversial campaign

By Gordon Cramb in Amsterdam, Andrew Jack in Paris and Roderick Oram in London

Philip Morris, the US cigarette maker, said yesterday it had ended in the Netherlands its controversial advertising claims that passive smoking was less damaging to health than eating biscuits or drinking water.

The campaign, the latest in a series by the US company fighting for "smokers' rights", has drawn angry responses from politicians, health advocates, other industries and the general public across Europe.

The French biscuit industry association on Tuesday won an injunction against the advertisements. Philip Morris yesterday expressed its "surprise and shock" at the ruling but said it hoped to win an appeal. The company successfully appealed in Belgium last Friday, allowing it to resume advertising there.

Mrs Els Borst, the Dutch health minister, had condemned the campaign as misleading. Passive smoking "is completely different from eat-

ing cookies, because you can't choose not to", she argued recently. In a letter to Mrs Borst, Mr Jules Wilhelms of Philip Morris Europe said: "The European campaign about passive smoking has today had its last appearance in the Dutch media."

The advertisements had run as long as planned and the termination was unprompted by criticism by the Dutch minister, a court ban in France or other complaints across the continent, Mr David Greenberg, the group's European vice-president for public affairs said.

"We're astounded and delighted with the level of discussion about passive smoking. We've accomplished our mission," said Mr Greenberg.

The campaign started in early June in newspapers and magazines across the continent but was winding down except in Germany, where it had started later, he added. "Only a couple of publications" had declined to take the advertisements, of which *Le Monde* in France was the most prominent.

Philip Morris said the purpose of the campaign was to

use existing independent scientific studies to overturn the public perception that inhaling smoke from other people's cigarettes was damaging to one's health.

But the advertisements have particularly incensed bakers by claiming that eating one biscuit a day was more dangerous than being subjected to other people's tobacco smoke.

British bakers have been one of some 20 organisations or individuals in the UK who have complained about the campaign, the UK Advertising Standards Authority said yesterday.

"That is an average number for a general complaint but it is probably a low number for a campaign dealing with a contentious issue," said Ms Caroline Crawford, the ASA's director of communications. The ASA will take several weeks to review the case.

The French national committee against excessive smoking, which is supported by the French ministry of health, has said it would launch a legal action against Philip Morris for a campaign which it argued was illegal.

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Clinton aide quits in FBI files scandal

By Patti Waldmeir in Washington

A White House aide responsible for improperly obtaining FBI background files on some prominent Republicans has resigned, the first casualty of what is threatening to become a serious political scandal for President Bill Clinton.

Mr Craig Livingstone, head of the White House personal security office, yesterday denied that he or any other White House official had been involved in any kind of "smear campaign" against Republicans who served in previous administrations. "It's just not true," he told a congressional committee investigating the FBI files affair. He said the files - which are now believed to total over 700 - had been requested from the FBI due to "an entirely innocent mistake". Mr Livingstone's resignation is likely to be greeted with relief by the White House, which has been trying to limit the affair's political damage.

The files were procured in 1993 and 1994 during a routine updating of a list of persons entitled to access to the White House, Mr Livingstone said, adding the request was based on an outdated list provided by the Secret Service. Names of some prominent members of Republican administrations appeared on it, including Mr Brent Scowcroft, national security adviser to President George Bush, and the former president's press secretary, Mr

Marlin Fitzwater.

Republicans have cast doubt on this explanation, pointing out that even the most junior White House official ought to have recognised such well-known names and realised they were no longer eligible for White House access. There would thus have been no legitimate reason to procure their FBI files.

President Clinton's former White House counsel, Mr Bernard Nussbaum, admitted that procuring the files from the FBI amounted to "a serious breach of privacy", and said he took responsibility for the error although he did not know of the request. "We made a bad mistake here. It was an innocent mistake I believe, but it was a bad mistake."

But he added: "The very idea of obtaining FBI files for the purpose of digging up dirt on political opponents - the very thought of creating an enemies list and using secret and private government information against those individuals - is abhorrent to me."

That is exactly the allegation now being levelled at the White House by Republicans, who have pointed out that, unlike the Whitewater affair which pertains to distant events from the 1980s, these improprieties were committed recently.

The committee is expected to hear later from an Army staffer who says he gathered some 300 files for the White House, bringing the total of files requested to over 700.

Sharp boost in US durable orders

By Michael Prowse in Washington

New orders for US durable goods rose sharply last month, reflecting a surge in demand for commercial aircraft, the Commerce Department said yesterday.

Orders rose by 3.3 per cent last month and by 7.7 per cent in the year to May. The data surprised Wall Street economists, who had projected an increase of about 1.3 per cent.

However, analysts played down the significance of the increase because the main source of strength was a doubling in orders for aircraft - a highly volatile sector.

Excluding transport, orders rose 0.7 per cent, roughly in line with expectations.

Economists said that orders for civilian capital goods excluding aircraft - widely seen as a proxy for business investment demand - were flat last month, having declined in previous months.

The figures were released as the US Federal Reserve prepared for a policy meeting on interest rates next week.

Many economists expect the Fed to raise short-term interest rates this summer in response to evidence of above-trend economic growth.

But the timing of any increase remains uncertain, with some analysts warning that an increase as soon as next week is unlikely.

US Supreme Court overturns limits on Congress election expenditure

Court frees party poll spending

By Jurek Martin in Washington

The US Supreme Court yesterday ruled that political parties need not abide by federal election spending limits in offering financial support to congressional candidates.

The 7-2 judgment, handed down one day after the Senate had effectively killed a campaign finance reform bill, could have an impact on this year's elections for the legislature and could, in theory, be applied to the race for the White House, in which candidates receive about \$5m each in direct federal funding, supplemented by approximately

\$10m in party money.

The case in front of the court stemmed from the 1986 Senate contest in Colorado won by then Democratic Congressman Tim Wirth, who is now under-secretary of state for global affairs.

Although it had chosen no Senate candidate of its own at the time, the Colorado Republican party spent \$15,000 on broadcast commercials attacking Mr Wirth's record. The Federal Election Commission and an appeals court found this violated the 1971 campaign spending act.

The Supreme Court, however, overruled these judg-

ments and declared that the constitutional rights to free speech of the Colorado Republican party had been abridged. It did not state that political parties have a constitutional right to spend as much they wish on congressional candidates but, at the very least, it appears to have driven a wedge into the existing law.

The 1971 law generally limits contributions by state and national parties to Senate races to \$20,000 or two cents for each citizen of voting age, whichever is the greater. This may be a small bucket in the ocean of what a candidate may actually spend, for which the

record is the nearly \$30m spent in California in 1994 by the independently wealthy former Republican Congressman Michael Huffington.

Both the Democratic and Republican national parties had petitioned the court to remove spending limits. But lawyers for the Clinton administration had argued that the federal ceilings helped prevent corruption, or the appearance of corruption.

In another keenly anticipated ruling, the court ordered, by a 7-1 majority, the all-male Virginia military institute, a state-supported college, to admit women. It found that

VMI's provision of a parallel programme at a nearby women's college did not constitute equal education.

This judgment also applies to the Citadel, another old military university in South Carolina. Two years ago Ms Shannon Faulkner became the first female cadet after a court had ordered her admission but she dropped out of school after only a couple of weeks.

This ruling, considered significant for women's rights, could become a political issue. Republican candidates in the South Carolina primary came out in support of the Citadel's ban on women.

Protests spoil Zedillo's tour of southern state

By Leslie Crawford in Mexico City

Anti-government protesters blocked highways and oil wells during a visit by President Ernesto Zedillo to the strife-ridden state of Tabasco in south-eastern Mexico, where the governor, a member of the ruling Institutional Revolutionary Party (PRI), stands accused of having spent vast sums to secure his election and of alleged ties to money launderers.

The demonstrations on Tuesday were led by leaders of the opposition Revolutionary Democratic Party (PRD), who have pursued a dogged, year-long campaign to impeach Mr Roberto Madrazo, the Tabasco governor.

It was an awkward visit for Mr Zedillo, and not only because the road blocks and punch-ups forced him to tour the oil-rich state by helicopter. Mr Zedillo has been under pressure from his own party to come to the defence of his embattled governors, three of whom have resigned in the past 18 months as a result of human rights violations, embezzlement and incompetence.

Mr Zedillo's visit to Tabasco, in which he pledged more than \$1m of investment for the state, was therefore widely interpreted as show of support for Mr Madrazo.

"I am satisfied with the effort, commitment and achievements of the government led by Roberto Madrazo," Mr Zedillo said, in his first

public endorsement of the controversial Tabasco governor since the scandal over Mr Madrazo's \$73m election war-chest broke out last year.

After a year-long investigation, Mexico's top law-enforcement agency earlier this month charged several government officials in Tabasco with perjury for concealing massive election overspending during the state governorship race in 1994.

The Attorney-General's Office also established that part of Mr Madrazo's campaign funds had been donated by Mr Carlos Cabal Peniche, a Tabasco banker suspected of money laundering who fled the country after fraudulent operations were uncovered at his bank.

California exports rise 17% to \$26bn

By Christopher Parkes in Los Angeles

The reviving Mexican economy and strong demand for electronics from Canada helped expand California exports 17 per cent to almost \$26bn in the first quarter of this year.

Economic recovery and the strength of the currency in Japan, traditionally the state's biggest customer, showed through in a 36 per cent sales boost to \$4.7bn, according to the Trade and Commerce Agency in Sacramento.

Shipments worth \$2bn to Mexico, following a decline of almost 4 per cent in the comparable part of last year, showed the biggest quarterly gain in more than two years.

Ms Julie Meier Wright, trade

secretary, said the surge in dealings with California's nearest foreign neighbour demonstrated the benefits of the North American Free Trade Agreement.

The data also showed the impact of Asian economic growth on the state's fortunes, with Singapore increasing its purchases of California-origin goods and services 48 per cent to \$1.5bn in the review period.

Growth in dealings with Europe was sluggish because of "European efforts to tame their domestic economies in preparation for economic and monetary union". Exports to Germany slipped almost 3 per cent, though the UK went against the EU trend with imports worth \$1.2bn, up 13 per cent.



Poll battle: Buenos Aires town hall (left) and President Menem

Radicals stalk power via Buenos Aires

David Pilling on a city election with national fallout

On Sunday, for the first time in the city's 400-year history, Buenos Aires will elect a mayor. The non-elected incumbent, Mr Jorge Domínguez, is a Peronist. But middle-class Buenos Aires, never comfortable with Peronism's essentially working-class roots, is likely to change that.

Polls show Mr Domínguez, now the Peronist candidate, trailing in third position, on about 18 per cent. Mr Norberto La Porta, a socialist representing the centre-left Frepaso alliance, is in second place with 24 points.

Far ahead, on 37, is Mr Fernando de la Rúa of the Radicals. Victory for him on Sunday would be a God-send to the country's oldest political party, humbly trounced into third place by President Carlos Menem's Peronists in a general election last year. Success on polling day, says Mr De la Rúa, would "consolidate an alternative", enabling the Radicals to showcase "an exemplary government as a counterpoint to the frivolity and corruption" of the national administration.

A Radical win would undoubtedly be a setback for Mr Menem, but its national significance should not be exaggerated. The 3m citizens of the federal capital - the centre of the sprawling conurbation of Greater Buenos Aires, which has 13m inhabitants - are hardly typical Argentine voters.

Per capita income is \$24,300, according to official statistics, three times the national average. The city's economy, at \$75bn, is bigger than the national economy of Chile. Per capita wealth is distorted by heavily skewed income distribution and by an overvalued peso, but nevertheless makes the average Buenos Aires resident nominally richer than British citizens and not far

behind those of the US.

Such wealthy voters have always been antagonistic to Peronism, which has historically shrouded itself in the rhetoric, and sometimes the practice, of fairer income distribution and workers' rights. Mr Menem's neo-liberal policies have, in broad terms, favoured the poor and the rich, but battered some sections of the middle classes, solidifying support for opposition parties in the capital.

Many middle-class Argentines lost out in the sweeping privatisations begun by the Menem administration in the early 1990s.

When the state oil company YPF was privatised, 50,000 jobs were axed, many of them well-paid middle-management positions, some of them handed down from father to son and always carrying generous pensions. Former state workers, often based in Buenos Aires, have had to take lower-paid jobs, or have swelled the ranks of the unemployed.

Much of the Peronist government's national popularity is hinged on its partial success in restoring living standards by killing hyperinflation. But this does not carry as much weight with Buenos Aires's middle classes, many of whom had become adept at profiting from high inflation. Add to this the perception that health care, the arts and higher education have all suffered badly under Menemism, and one is left with what Mr La Porta terms "the growing pauperisation of the middle classes".

Not that all concerns are the same in a city roughly divided between the rich north and the poorer south. North of Rivadavia street, which cuts a swathe through the centre, is a land of fur coats, pedigree dogs and manicured gardens. Go south and the pavements are cracked and litter-strewn, poverty more

evident, social services more stretched.

The candidates are going through the campaigning motions, addressing such municipal issues as hospital repairs, traffic congestion and town planning. But most analysts say the expected Radical victory will be predicated on the desire of Buenos Aires residents to send a message of discontent to the national government.

Corruption is at such levels, says Mr La Porta, that it costs twice as much to build 100 metres of Buenos Aires subway as in Europe. The \$3bn city budget is "a pretty picture that lacks all seriousness", he says. "There is absolutely no accountability."

The Radical party's national fortunes sank to historic lows when in 1993 former Radical President Raúl Alfonsín signed a pact with the Peronists facilitating Mr Menem's re-election. Victory, say the Radicals, could provide the platform from which to launch a presidential bid in 1999.

A Radical win, however, would be tempered by the likely outcome of parallel elections for a 60-member commission that will write the constitution of the newly autonomous city. That, polls say, will be won by Frepaso.

More important still, the Radicals, some of whose principal figures are involved in serious corruption scandals, will have to polish their image to make credible their claim of representing clean government. The Radical party has been out of office so long that some observers expect this weekend's election to be followed by an ugly scramble for jobs and influence.

In the machievellian world of Argentine politics, Mr Menem might be quite content to sit back and watch the unsightly spectacle.

“People say that we live in the past. Well yes, we have been providing for the future by managing investments for 200 years.”

Many things have been said about us. No doubt we asked for it. We've been doing the same job for 200 years: managing investments. And this longstanding experience has always been our pledge for the future. Can this reasonably be held against us?



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NEWS: INTERNATIONAL

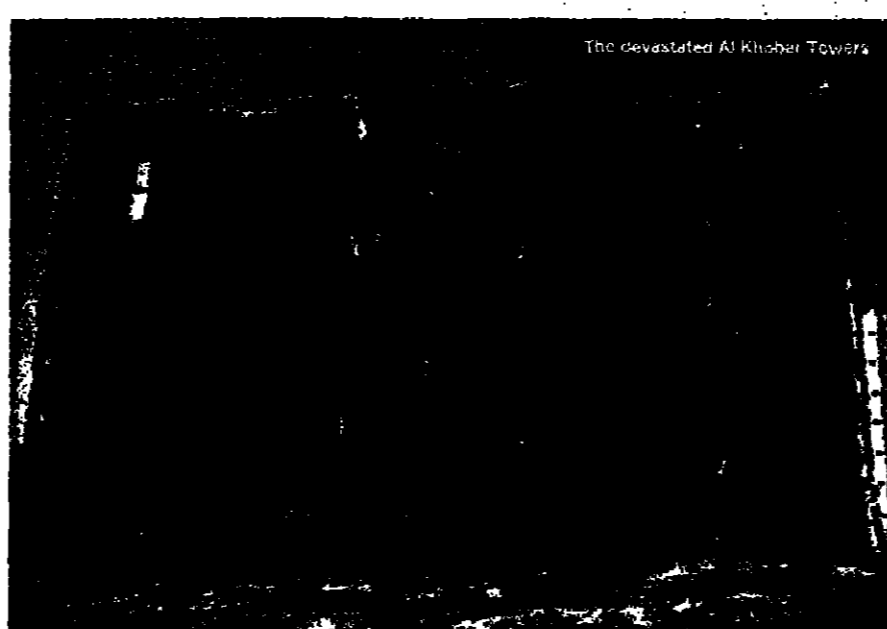
Chirac gives G7 a French flavour

By David Buchan in Paris
President Jacques Chirac has given the Group of Seven summit which opens in Lyons tonight a distinctly French flavour, in his choice of "globalisation" of the world economy as the main theme for the leaders' two days of talks.

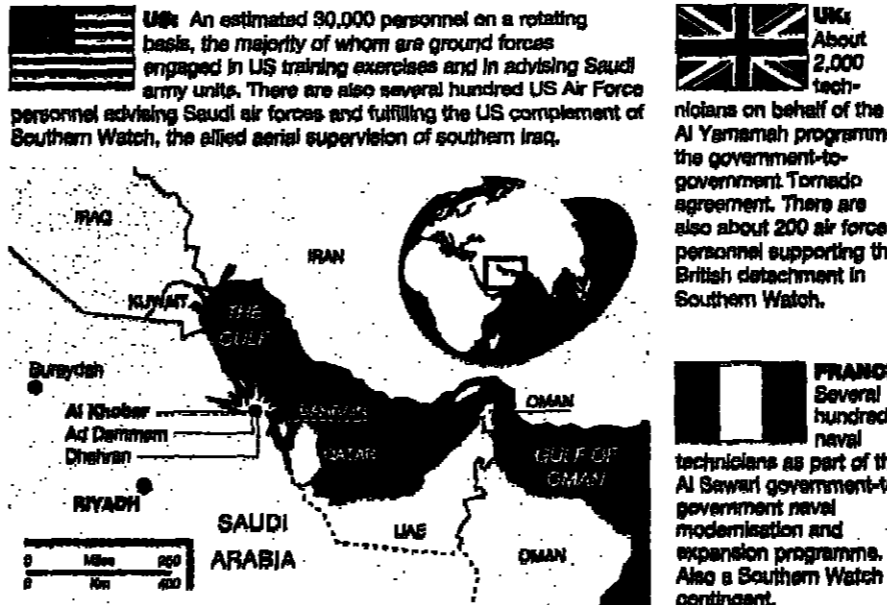
Bombing raises doubts about stability of world's biggest oil producer and safety of western troops stationed there
An explosive mix of young Saudi anger
Roula Khalaf traces the roots of opposition likely to have been behind Tuesday's bombing

Mr Saad al-Fagih, a leader of the London-based Saudi Islamist opposition, believes the perpetrators of the bombing of a complex in Saudi Arabia on Tuesday were young Islamic extremists who will attempt to strike again. Next time, he said, the target could be the Saudi royal family.

whom it believed could act as buffers against the spread of communist ideology. It helped finance and encouraged 15,000 volunteers to fight alongside the Mujahideen in the western-backed holy war against the Soviet invaders of Afghanistan. Three of the four men Saudi Arabia says were responsible for the November bombings confessed to being "Afghans", as the Arab volunteers are known.



The foreign forces in Saudi Arabia: all potential terrorist targets



USA: An estimated 90,000 personnel on a rotating basis, the majority of whom are ground forces engaged in US training exercises and in advising Saudi army units. There are also several hundred US Air Force personnel advising Saudi air forces and fulfilling the US complement of Southern Watch, the allied aerial supervision of southern Iraq.

UK: About 2,000 technicians on behalf of the Al Yamamah programme, the government-Tornado agreement. There are also about 200 air force personnel supporting the British detachment in Southern Watch.

FRANCE: Several hundred naval technicians as part of the Al Sewerit government-to-government naval modernisation and expansion programme. Also a Southern Watch contingent.

Foreigners braced for further terror attacks

By Robin Allen in London
The bombing of the military barracks in Dhahran on Tuesday night has raised fears of further attacks against US and other foreign military targets in Saudi Arabia.

and which employs large numbers of American and other expatriate workers. Americans in the area were recently warned to be on their guard. But residents in the eastern provinces say scores of US military personnel in civilian dress were to be seen every day wandering through the streets.

McCurry, the White House press secretary, yesterday. Western diplomats also reported considerable Saudi support for the US presence. "The Saudis are saying the US should not leave. On the contrary the Saudi government should crack down harder on all forms of dissent," senior western diplomats quoted local Saudis as saying.

copies accusing the US of harbouring plans to control Gulf oil resources. After the war, a group of 400 scholars, clerics and technocrats signed a letter to the king which, detailing 12 demands, including a reshuffling of the religious establishment and the forbidding foreign troops

Israel plans \$1.5bn budget cuts

By Julian Czarnie in Jerusalem
Israel's new government yesterday began preparing for expenditure cuts in an effort to curb rising budget and balance of payments deficits and intensify the fight against inflation.

next Sunday's cabinet meeting would be devoted to reviewing the economy and the performance of the budget in 1995 and 1996.

them as occurred in 1995." Israel has a domestic budget deficit reduction law requiring an annual cut in the deficit as a percentage of gross domestic product. But last year, in the run-up to elections, the government overshot its deficit target of Shk7.8bn, or 2.75 per cent of GDP, ending the year with a deficit about 3.5 per cent of GDP. Figures from the first four months suggest this year's domestic deficit target of Shk7.8bn, or 2.5 per cent of GDP, is well off-course and heading for 4 per cent of GDP.

lowed a 1.5 per cent rise in the central bank's key lending rate earlier this week to 17 per cent, its highest level for almost two years, amid continuing signs of inflationary pressures.

WOULD YOU RATHER DRIVE THE LUXURY CAR ON THE LEFT,

Advertisement for a luxury car, featuring a close-up image of the car's front end and a license plate with the number '338'. The text describes the car's performance and luxury features, comparing it to a Formula One racing car and highlighting its advanced technology.

Political pall over Vietnam investment

Jeremy Grant on the problems tarnishing the image of a country once touted as an Asian business hotspot

There was a time when Vietnamese television's evening news would regularly feature foreign businessmen and local officials swapping smiles and handshakes at joint venture signing ceremonies.

But those days are gone. In the run-up to a landmark congress of the Communist party, which starts tomorrow, viewers have been treated instead to speeches delivered by party bureaucrats under plaster busts of Ho Chi Minh to rows of sycophantic officials.

The foreign businessmen have also lost their smiles. A catalogue of business problems has tarnished the image of a country once touted as a south-east Asian investment hot spot.

"We have consistently advised our people not to consider investing here unless they are happy with payback starting after about six years. Not before," said one western diplomat. "It is not what people think."

The main worries are a constantly shifting legal framework, excessive and costly bureaucratic procedures, corruption, financing difficulties and an apparent lack of understanding by Vietnamese authorities and businessmen of the commercial norms that apply in any business, particularly abiding by contracts.

It was these problems that led the Hong Kong-based Political & Economic Risk Consultancy to conclude in March that Vietnam was the most risky country in Asia for foreign investors. It also said that it was the most stressful for expatriate staff.

The role of foreign investment in the country's development is but one theme in discussions during the congress, which ends on Monday. Foreign businesses are looking to Hanoi to make good on its frequent promises to improve the investment environment but, with the party diverted by leadership questions, little of immediate relevance to foreign investors is likely to emerge.

Indeed, the current ruling troika of Mr Do Muoi, the general secretary, Mr Le Duc Anh, president, and Mr Vo Van Kiet, premier, appears to have been voted a further term of office. If their tenures are officially re-confirmed on Monday, this indicates business as usual but is likely to focus foreign investors' minds even further on the country's reform process.

"There is one way of translating reform," said one European diplomat. "Do you allow foreigners to make money or not? That's the key issue. They still haven't accepted the rules of the game they decided to play five years ago."

Official figures have already started to reflect the darkening mood. Licensed foreign investment slumped by 48 per cent in the first five months of this

year over the same period last year, according to the ministry for planning and investment.

Only about a quarter of the total investment pledged - about \$20bn - is at work in Vietnam, according to the World Bank and local officials.

Some companies have already voted with their feet and many more are scaling back plans.

Chrysler, the US carmaker, is unlikely to go ahead with all aspects of its planned \$192m assembly plant near Ho Chi Minh City.

South Korea's Daewoo, the largest foreign investor in Vietnam with \$600m in approved projects, went public this month with its complaints. Its Vietnam general manager spoke of "many problems, many problems".

One of them has been with the structure of joint ventures. Under Vietnamese law, decisions by a joint venture's management - such as budget,

business plans and the appointment of personnel - are subject to unanimous consent. This gives the minority Vietnamese partner veto power even if the foreign side has management control under the contract.

The problem is made worse by capricious decision-making by local authorities, often acting in contravention of laws issued by Hanoi.

Mr Do Duc Dinh, a government economist, acknowledges the problems but indicates that an immediate solution is unrealistic.

"The government understands this (problem) but... now the provinces have money, and money means power in certain cases."

Meanwhile, investors draw little comfort from the anti-foreign rhetoric that has appeared recently in the Vietnamese press. In one case, at the end of last month, President Anh warned in The People's Army

Brussels warms to Japanese chip proposal

By Guy de Jonquieres in London and Michio Nakamoto in Tokyo

The European Commission has welcomed a Japanese proposal that governments of the main semiconductor-producing countries meet regularly to discuss trade liberalisation and policy issues affecting the industry.

Japan hopes such an arrangement would make it easier to deflect political pressure from the US, which is demanding that the two countries renew a controversial semiconductor trade agreement which expires at the end of next month.

However, Japan's initiative also marks a partial retreat from its earlier insistence on the principle that governments should have no direct involvement in the industry's affairs.

The proposal follows Japan's recent call for a World Semiconductor Council, in which leading producers would exchange market data and co-operate on technical matters such as standards and environmental issues.

The European Commission favours the Japanese proposal because it views them as another opportunity to push its long-standing demand that US-Japan arrangements on semiconductor trade be widened to include the EU. However, Washington has responded coolly. Though it has welcomed Japan's readiness to concede a role for governments in the semiconductor industry, the US says the plan does not go far enough because it does not cover foreign producers' access to the Japanese market. The US also refuses to include Brussels in discussions with Japan until the EU commits itself to abolishing its semiconductor tariffs, the highest in the industrialised world.

Japan objects that its five-year-old agreement with the US amounts to managed trade, because it sets numerical targets for foreign chip makers' shares of the Japanese market. The EU has condemned the agreement, concluded under

Third mobile phone network is launched

By Jeremy Grant in Hanoi

Vietnam Posts & Telecommunications (VNPT), the state telecoms monopoly, yesterday launched the country's third mobile phone network, which it said was another step in deregulating the country's fast growing telecom sector.

Industry experts said that the system, wholly owned by VNPT, seemed the first serious attempt by Vietnam to try to build the country's embryonic telecoms infrastructure without foreign involvement.

VinaPhone, as the new system is called, will be available in 18 out of Vietnam's 58 provinces once VNPT installs switching systems and base stations bought from Siemens of Germany and Motorola of the US last year under a \$17.3m contract.

Demand for mobile phones is soaring in Vietnam. Industry estimates show there were 35,000 Vietnamese and foreign

users as of this month, against only 300 in 1993, when the service was introduced.

Of the two existing systems, one in Ho Chi Minh City is operated by Singapore Telecom and the other, MobilFone, available since July last year, is run by a VNPT unit, Vietnam Mobile Services (VMS), under a \$345m revenue-sharing deal with Comvik, part-owned by Stockholm-listed Kinnevik.

Industry experts questioned whether VNPT had the experience to operate a third system, pointing out it would be competing head on with MobilFone. "They [VNPT] certainly lack the planning ability and we don't even know if they have a billing system," said one.

"I believe the bet is going to be on customer services, value-added services and the cost of entry," Comvik International Vietnam's managing director, Mr Magnus Manderson, said.

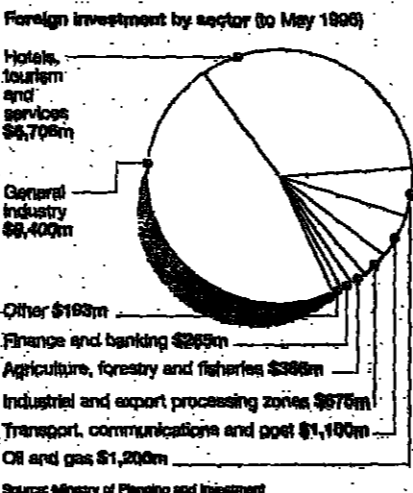
Mr Mai Liam Truc, VNPT's general director, said the new system was part of a policy to increase competition in telecoms. "We want to have some diversity to secure our services."

Four contracts with foreign companies, worth a total \$1.4bn, to install land lines in Hanoi and Ho Chi Minh City would be signed soon, Mr Truc added.

The contracts, under negotiation between VNPT and Telstra of Australia, NTT International of Japan, Cable & Wireless of the UK and France Telecom, have stalled because of differences over traffic projections and revenue sharing.

Mr Truc said there would be further delay due to the planned privatisation of a third of Telstra and changes to top management at France Telecom in Paris. "But I don't think it will be a long delay. We'll have the contracts soon," he said.

Vietnam: the main attractions



Partnering Vietnam: a mobile technician installing telephone lines in Hanoi. The country had only 350,000 telephones in late 1995 but nearly double that by the middle of this year.

HEINEKEN WINS LICENCE FOR SECOND BREWERY

Vietnam has granted Heineken a licence to open a second brewery in the country. The Dutch group said yesterday that it and local partners were making a \$190m investment in "a key growth market which is expected to continue to grow in the years to come", writes Gordon Cramb in Amsterdam.

Its Singapore-listed Asia Pacific Breweries affiliate will own 55 per cent of Hatay Brewery, located just south of the capital Hanoi. The local Hatay Food Company will hold 38.5 per

cent, while the remainder is to be owned by Vietnam Brewery, Heineken's existing joint venture operation in Ho Chi Minh City.

The new facility, producing the Heineken and Tiger brands, is due to be completed in early 1998 with an annual capacity of 600,000 hectolitres. While this will be only a third of the size of the existing brewery, it represents a breakthrough in the north of the country where investment approvals have often been more difficult to obtain.

Input of DM450m will mean initial assembly of 72,000 units a year

GM agrees Polish car plant

By Kevin Done, East Europe Correspondent

General Motors, the world's largest vehicle maker, has reached final agreement with the Polish government over its plan to build a car assembly plant at Gliwice, near Katowice, southern Poland.

The key to finalising the deal was a Polish government decision to establish a special enterprise zone to include the proposed facility.

The GM investment has been welcomed by the government as a source of new jobs in a region restructuring from the old mining and heavy industrial sectors.

By locating the plant inside the Gliwice zone, GM will pay no tax on profits for the first 10

years and will enjoy a 50 per cent reduction in taxes on profits for a further 10 years. Corporate profit tax is 40 per cent in Poland.

The US vehicle manufacturer will also be able to import machinery and equipment for the plant duty-free and will be able to import components duty-free from the European Union.

The 70-hectare site will be purchased at market price, but the local authorities will supply assistance for training and will provide the necessary infrastructure including road and rail connections.

GM is planning to produce a low-cost family car based on the current Opel/Vauxhall

Astra, for sale mainly in the transition markets of central and eastern Europe.

Between 60 and 70 per cent of output will be sold in Poland, the biggest new car market in central Europe, where new car sales have risen 33.8 per cent in the first five months this year.

GM had previously told the Polish government it was examining the possible expansion of the plant in a second phase with the investment of a further DM250m-DM350m to raise capacity to 150,000 cars a year. It would add production of a second range of smaller cars still under development and for sale throughout Europe.

S Korea spurns US tariff pleas

By John Burton in Seoul

South Korea is not expected to make any new trade concessions soon because of its growing trade deficit, in spite of pleas yesterday by visiting US and EU officials to open its car and telecom markets.

Korea has "the most closed automobile market in all of the developed world," said Mr Mickey Kantor, the US commerce secretary, in Seoul. Mr Stefano Micossi, the director-general of the EU's industry directorate, also called for cuts in tariffs on cars and for a reduction of non-tariff barriers, such as easing a complex certification process.

Mr Kantor added that the US "staunchly and strongly" supported Korea's bid to join the Organisation for Economic Co-operation and Development this year, but noted that only one of the group's six subcommittees had approved Korea's entry so far. The OECD still has concerns about such areas as financial liberalisation, direct investment, intellectual property rights protection, labour rights, and environmental standards.

Korean officials responded cautiously to demands for the immediate lowering of trade barriers. "The US and Korea have the same goal as far as market liberalisation is concerned, the only differences

have to do with timing and speed," said Mr Lee Suk-chaee, the minister of information and communications.

"This is probably the worst possible time for the US and the EU to demand a market opening because of Korea's widening trade deficit," said Mr Eugene Yun, head of research at Deutsche Morgan Grenfell in Seoul. The government predicts that the trade deficit could reach a record \$11bn this year.

Both the US and EU have complained about the limited number of foreign cars sold in Korea.

Korea imported 6,000 vehicles from the US and 4,300 from the EU last year, while it shipped 181,000 cars to the US and 180,000 to the EU.

Mr David Muir, head of Lockheed Motors in Korea, which sells General Motors cars, predicts that foreign carmakers could gain 7 per cent of the market, as much as they hold in Japan, within five years.

"The US and the EU are also seeking an expanded opening of the Korean telecom market, which has been dominated by domestic equipment manufacturers. The EU yesterday held a new round of talks in Seoul on telecom procurement issues after it filed a complaint with the World Trade Organisation last month on market restrictions in Korea."

Unions urged to play bigger role

By Robert Taylor, Employment Editor, in Brussels

Mr Michel Camdessus, managing director of the International Monetary Fund, yesterday urged trade unions to make an active contribution towards maximising the benefits of globalisation.

Making the first speech by an IMF head to the International Confederation of Free Trade Unions, Mr Camdessus said trade unions had a key role to play in the growth of the global economy. "The world's common good will be greatly helped by the unions using their strength and their place at the table to help workers adapt and engage employers and governments in dialogue to ensure that those who are unemployed through structural change are helped to retrain, to find new jobs and to carry their entitlements from job to job," he said.

Mr Camdessus spoke of the positive impact of trade liberalisation in front of a union audience seemingly hostile to the development of a more global economy. "Companies that invest in plants in developing countries generate increased demand for parts and inputs from the developed countries where the investment originated," he said. However, Mr Camdessus recognised union fears that a

global labour market allowed low-paid workers in developing countries to undercut wages of the less skilled workers in developed countries. But he said part of the solution lay in increasing economic growth rates to "sustainable levels and reducing the range of fluctuations which have reduced firms' willingness to invest and employ more workers."

However, the IMF director said "the permanent pressure of strong trade unions" in dialogue with governments and employers internationally was necessary to ensure higher growth and employment. "Countries need to adapt to the reality of the marketplace," he said.

Mr Camdessus acknowledged that the market alone was not sufficient to solve global problems. "We also need the hand of justice guaranteed by the state," he said. "This sets the framework under which markets can work reliably and efficiently, including the rules governing workers' rights."

Mr Camdessus' views of globalisation were not shared by Mr Bill Jordan, the ICFU's general secretary. He said the global market was being driven by "economic warriors, without compassion or conscience" who were creating "a world where greed is a virtue and competition a religion".

DRIVE THE LEFT. OR THE PERFORMANCE CAR ON THE RIGHT?

It would appear that BMW engineers were determined to let you have the best of both worlds. Why else did you work so hard to get to the top? Your local BMW dealer will be happy to show you the effort was worthwhile.

THE ULTIMATE DRIVING MACHINE

NEWS: UK

Merrett Names group backs recovery plan

By Ralph Atkins, Insurance Correspondent

A group representing 2,000 loss-making Lloyd's of London Names yesterday took a decisive step towards ending legal action at the insurance market. The committee of the Merrett Names' Association voted unanimously to recommend that its members accept Lloyd's recovery plan - as far as it relates to litigation being pursued by the association. The recommendation stopped short of an unqualified endorsement for the plan, called "reconstruction and renewal". It also depends on the final wording of an agreement with Lloyd's being acceptable. But the committee's decision is the first such move by a Lloyd's Names "action group" since the insurance market last Friday sent individual details of the plan to all 34,000 Names worldwide. Names are individuals whose assets have traditionally supported the market. The move is expected to set a precedent for other meetings by action groups over the next few weeks. The committee has left it for individual Merrett Names to

accept or reject the plan by the August 25 deadline. Many were hit by losses from other syndicates, as well as those run by the Merrett agencies.

However the committee concluded that continuing legal action for losses incurred by Merrett syndicates would not produce a better result than the recovery plan. If the recommendation is endorsed by Merrett Names at a general meeting on August 1, the association will drop outstanding litigation once the recovery plan is implemented.

In addition, Mr John Mays, group chairman, yesterday gave his personal endorsement to "reconstruction and renewal" proposals. Merrett Names lost heavily as a result of US asbestos and pollution-related claims but last year won a court judgment saying they were the victims of negligence. At the time, Mr Mays said the association would seek \$300m damages. He refused to say how much Merrett Names would receive under "reconstruction and renewal".

LLOYD'S

LLOYD'S OF LONDON

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Bank shifts towards Swiss model

Radical changes follow international widening of client base

By George Graham, Banking Correspondent

The 300-year-old Coutts & Co is among the most history-laden of private banks. But the radical restructuring it will announce today places it in the front ranks of a management revolution sweeping the sector.

Tradition is an important ingredient in private banking, both in small matters such as the frock coats still worn by Coutts staff, and in larger matters such as the intensity of service expected by wealthy clients.

But the relatively high returns that can be earned have attracted new competitors and forced the traditional private banks to think again.

Coutts, a subsidiary of the NatWest group, found it had evolved into a red carpet version of an ordinary retail bank.

But a very large proportion of its profits came from the small number of customers - probably no more than 10 per cent of the client base - who came to the bank for a wide range of financial services.

Coutts's first answer was to strengthen its asset management capacity by recruiting investment managers and financial planning specialists.

A year ago, however, Mr Henschel Post, the bank's chief executive, decided that it was "not enough just to bring in new specialists".

Working with management consultants Price Waterhouse,

Coutts has now decided to do away with its hierarchical management structure, in which a client would be more likely to deal with a mid-level banker than with a senior executive or an investment manager.

Instead, private bankers will be organised in 30 teams, each headed by a top level executive reporting directly to Mr Post, and each able to provide a full range of financial planning and investment management services to its 75-100 clients.

Coutts is trying to move from the style of a conventional town centre bank to the flatter structure that characterises some of the even more traditional Swiss family partnership private banks - although Mr Post prefers a comparison with Mercury Asset Management, the fund management group.

The bank's customers, too, are evolving. "I think there was an image that Coutts's clientele consisted primarily of landed gentry, and we are delighted to have them. But the typical client today is just as likely to be an American or French investment banker over here on assignment," said Mr Post.

Coutts's next branch will be in Canary Wharf, a hub of investment bankers from outside Britain.

As Coutts tries to step up its service to this kind of customer, Mr Post insists that it does not plan to try to weed



A Coutts's messenger offers customers a traditional welcome.

out less profitable customers. To find the money to pay for an overhaul. For one thing, most customers know or are related to other customers.

The changes will be expensive, involving an increase in the number of highly trained and highly paid people dealing

directly with clients.

To find the money to pay for that, Coutts has looked for savings in its back office, and has found room to cut more than 170 jobs. A review of other sectors is now under way, and could result in a similar level of job cuts next year.

Brussels allocates beef compensation grants

By Deborah Hargreaves in London and Neil Buckley in Brussels

European Union farm ministers yesterday agreed on how to share out an Ecu850m (\$1.06bn) support package for farmers hit by the collapse in the beef market caused by the "mad cow" crisis.

Heads of government at last weekend's Florence summit agreed to increase total compensation to farmers from Ecu850m to Ecu950m. Farm ministers agreed to allocate

just over 30 per cent of the increased aid on a national basis, with the rest distributed through increased subsidies for cattle.

Farmers will receive an extra Ecu23 per head for male cattle, and Ecu27 for milk cows, as "premiums" over the respective Ecu108.68 and Ecu144.9 subsidies they already receive.

The remaining Ecu269m will be shared out among EU states according to the size of their cattle herds. Member states are free to decide how to use this money, and how it should be

targeted. The UK was allocated Ecu94m against Ecu51.5m for Germany and Ecu66.5m for France, which has the EU's largest cattle herd.

France secured an agreement that member governments could supplement EU support for one year with their own aid, up to an amount equal to their share of the total EU package.

Some of the steps to eradicate BSE in the UK, agreed at last week's Florence summit, such as stricter controls in abattoirs are already under

way but it could take over a year to set up an electronic database to track cattle movements as required by the European Commission.

Mrs Angela Browning, junior agriculture minister, said the current schemes for eradicating BSE would cost £2.5bn (\$3.8bn) over the next three years. But the government is still in discussions with farmers over compensation levels for the selective cull of cattle most at risk of contracting BSE.

The cost of setting up a cattle database is estimated at

between £3m and £5m. Meanwhile all live cattle will be issued with paper passports to record their movements to and from farms. They will also be required to have two ear tags as a security measure to make their identity much harder to forge.

The government has also earmarked £37m to improve standards in abattoirs, according to Mr Johnston McNeill, chief executive of the Meat Hygiene Service which is responsible for overseeing slaughterhouses.

Corporate governance global code proposed

By William Lewis in London

Sir Colin Marshall, chairman of British Airways, yesterday called for the establishment of worldwide corporate governance guidelines for investors and companies.

Speaking at the first annual meeting of the International Corporate Governance Network (ICGN) in London, Sir Colin said that he did not "want new burdens or regulations, rather we should look for a universal set of guidelines or a code of conduct".

Sir Colin said that the globalisation of business was leading to the development of international corporate governance standards on a voluntary basis. "I believe that we should have a two-tier governance system, one at national level and the other, international."

Institutional investors and companies in the UK follow the Cadbury and Greenbury corporate governance codes, but US pension funds investing in the UK have complained that these codes differ from US governance codes.

Mr Richard Regan, chairman of the ICGN conference and head of investment affairs at the Association of British Insurers, said yesterday that he hoped the 70 conference delegates from 11 countries would agree on a basic set of principles including:

- Institutional shareholders should vote at company meetings.
- Company directors should have to regularly submit for reelection by shareholders.
- Anti-takeover devices at companies are undesirable.
- One share should equal one vote.

Standards board to alter accounting for goodwill

By Jim Kelly, Accountancy Correspondent

Large UK companies will be able to preserve brands on their balance sheets at the purchase price under plans published yesterday by the Accounting Standards Board.

The move would leave the UK out of step with international standards and the US but both standards authorities and the US are understood to be studying the ASB's proposals and may follow suit.

The preservation of brands on the balance sheet will be welcomed by companies such as Guinness but attacked by those who rely on "home grown" brands - such as Marks & Spencer.

Sir David Tweedie, chairman of the ASB, has put forward the proposals in a draft accounting standard on goodwill and intangible assets - an issue which has defied solution for nearly two decades.

The signals yesterday were that Sir David's plans would win qualified support even though they would outlaw the



David Tweedie: his plans have won qualified support

way in which most UK companies now account for goodwill - the difference between what a company pays for another company and the net fair value of the assets.

Current UK practice allows a choice between writing goodwill off to reserves - not normally allowed outside the UK - or capitalisation on the balance sheet and enforced amortisation, which depresses future reported earnings.

Sir David proposes that goodwill should be treated like an asset - capitalised and amor-

tised - bringing the UK into line with the rest of the world. This should make no difference to the share price as future cashflows are not affected.

But companies can escape enforced amortisation if they can show that the goodwill, like a brand, has not wasted away. They would do this by using an "impairment test" designed to predict future cashflows flowing from a brand, publishing title, franchise or other goodwill.

Mr Nigel Turnbull, finance director of Bank Organisation, said: "Obviously the people used to writing everything off will be disappointed. But those who want to maintain the value of brands have the ability to do so. If the ASB makes the case internationally FIDs will be pleased."

Mr Peter Holgate, technical partner with Coopers & Lybrand, said: "I am particularly encouraged by reports from the International Accounting Standards Committee that other countries, and the IASC itself, are interested in following the approach."

Airline collapses after safety scares

By Michael Skopinko, Aerospace Correspondent

Execalibur Airways, the British charter airline, yesterday failed after safety scares on its aircraft caused a collapse of consumer confidence.

Mr Andrew Peters of accountants Deloitte & Touche, who have been appointed provisional liquidators, said the airline had lost £1m (\$1.53m) over the past three months and had total liabilities of at least £5m. Mr Peters said he hoped to find a buyer for the airline, which has 180 staff.

Mr Peters said the airline had "many thousands" of bookings and about 3,000 customers stranded overseas.

He believed the operators and agents were covered by bonds organised by the Association of British Travel Agents and so could arrange to bring their customers back to Britain on other airlines.

Execalibur has recently suffered bad publicity over two delayed flights. The first was delayed in Orlando, Florida, after passengers saw black

smoke on board. Passengers refused to board the aircraft in spite of assurances that it was safe. The second delay occurred in Manchester, England, this week when the aircraft suffered a cracked windscreen and other technical problems.

Mr Peters condemned media coverage of the two events as "sensationalised".

He said reporting of the events resulted in a collapse of consumer confidence early in the summer season when charter airline finances were at their weakest. He said the company had been negotiating with a potential new investor but these talks broke down earlier this week.

Execalibur, which is owned by Globespan, the Edinburgh-based tour operator, had leased DC-10 aircraft and had planned to lease two more. Globespan has not itself gone into liquidation. The airline provided flights from London's Gatwick airport, East Midlands airport and Manchester to Orlando. It had planned to begin flying to Australia.

CONTRACTS & TENDERS

GOVERNO DA BAHIA

BIDDING NOTICE
INTERNATIONAL PUBLIC BIDDING EDICT No. 00595
TOURISM DEVELOPMENT PROGRAM FOR BRAZIL'S NORTHEASTERN REGION - PRODETUR-NE

REPÚBLICA FEDERATIVA DO BRASIL

Government of the State of Bahia
Power, Transportation and Communications Bureau - SETC
Department of Highways of the State of Bahia - DERBA

The Department of Highways of the State of Bahia (DERBA), an autarchic organization attached to the Power, Transportation and Communications Bureau (SETC) of the State of Bahia, holder of the Superhighway No. 15.211.519/0001-26, through its Bidding Permanent Committee hereby announces that on the 3rd of September of 1996, at 3:00 p.m., in the Meeting Room of the DERBA's Bidding Executive Group located in Av. Luiz Viana Filho, Centro Administrativo da Bahia, Salvador-BA, Brazil, will receive tenders and Qualification Documents regarding the execution of the construction works in the Highway BA 001, Itabuna-Bahia section, in the extension of 64.62 kilometers, subdivided into segment 01 - Itabuna-Serra Grande, 35.54 kilometers - and segment 02 - Serra Grande-Itabuna, 29.08 kilometers - described within the scope of the Edict.

Brazilian and overseas companies proceeding from Inter-American Development Bank (IDB) member countries may take part in the bidding.

The resources for the implementation of the works that are the subject of this Edict shall be originated in the PRODETUR-NE (Tourism Development Program for Brazil's Northeastern Region), which is partially funded with resources guaranteed in the Loan Agreement No. 8412C-BR settled between the IDB and Banco do Nordeste do Brasil S/A (BNB), and the State of Bahia corresponding financial counterpart, according to the Budgetary Act No. 6701/84, of December 28, 1984, and Decree No. 2062/85 of February 7, 1985.

The Edict complete documentation may be obtained in Salvador, Bahia, Brazil, Av. Luiz Viana Filho, Centro Administrativo da Bahia, from July 17, 1996 to August 27, 1996, from 01:00 p.m. to 06:00 p.m., upon presentation of credentials and payment of R\$150.00 (one hundred and fifty reais).

Dr. Ray Lemes Couto
PRESIDENT OF THE BIDDING COMMITTEE

Dr. Hugo Jorge da Paes
FURTHER MEMBERS OF THE COMMITTEE

Derba

POWER, TRANSPORTATION AND COMMUNICATIONS BUREAU

Scheme to cut 30% from building costs is launched

By Andrew Taylor, Construction Correspondent

An initiative to reduce the cost of building chemical works, oil refineries and other process plants by up to 30 per cent in the UK will be launched today by senior industry leaders and the Department of Trade and Industry.

Some 30 companies including customers such as National Power, Powergen, Conoco, Du Pont, Zeneca, and Shell and contractors Amec, Taylor Woodrow, John Brown, Fluor Daniel and MW Kellogg are supporting moves to cut more than £10bn (\$15.3bn) from construction costs over the next three years.

Mr Tim Eggar, industry minister, hopes the initiative will achieve substantial cost savings and make Britain a more attractive location for inward investment by international petrochemical companies. US petrochemical companies previously have criticised UK construction costs for being up to 20 per cent higher than for some rival locations

on the Europe and mainland. The industry department commissioned studies to see if these complaints were valid but said that evidence on costs was inconclusive.

What was clear was that some investors continued to believe that construction in the UK remained relatively expensive, said the department.

The cost-cutting efforts will include encouraging the use of standard forms of contracts and construction components, more efficient tender procedures to reduce bidding costs as well as closer co-operation between customers, designers, contractors and component suppliers to improve construction and operating processes.

To achieve these aims the companies have founded a new organisation to be called Achieving Competitiveness Through Innovation and Value Engineering (Active). This will develop industry guidelines on a wide range of procurement and construction practices. Similar initiatives previously have been supported by the industry department in the off-

shore oil and gas, aerospace and vehicle sectors.

Mr Eggar said yesterday that the offshore oil and gas industry was already achieving savings of 30 per cent on new developments since the first of these initiatives was launched in 1982. He said: "The results have been very encouraging. In some instances single components have been studied from their end use, back through the construction process to their original supplier to see where designs can be simplified and improved."

Capital expenditure by process industries, including water treatment and power generation, was expected to total about £40bn in the UK over the next three years.

Annual subscriptions to join Active are likely to be £5,000 with the organisation expected to have completed its work within three years. Mr Eggar stressed that the government had not paid any money to aid Active although it strongly supported its aims and would help wherever it could.

UK NEWS DIGEST

Doubts on price in nuclear sale

The government admitted yesterday it might raise as little as £1.26bn (\$1.92bn) from the sale of British Energy, the nuclear power company which is being floated on the stock market next month. The offer prospects, published yesterday, said the market value was expected to be £1.26bn to £1.95bn. This is an unprecedentedly wide range for a privatisation, and underlines the unique difficulty of pricing the world's sole nuclear-only power generator.

The government is raising a further £700m in debt loaded on British Energy, which would give total proceeds of £1.96bn-£2.65bn. Only if the government hits the top of its target range will it raise the £2.65bn it planned when the privatisation was announced last year.

Launching the prospectus, Mr Ian Lang, the trade and industry secretary, said the sale marked "the culmination of the privatisation of the electricity industry". The company is being sold in an international tender offer for institutional investors and a separate discount offer to UK retail investors. The price will be set in the tender early next month, but the prospectus indicated a range of 160p to 260p a share. UK retail investors will get 5p a share discount, paying 100p as a first instalment compared with 105p for institutions. The 1.7m investors who have registered for the offer at share shops - designated sales outlets - will get a 1-for-15 bonus issue or a 10p discount on the second instalment, which is payable in October 1997.

Insider dealing alleged

A former director of Eastern Electricity - the privatised utility - has been charged with insider dealing over his alleged purchase of shares in Seaboard, another regional electricity company, the Department of Trade and Industry confirmed yesterday.

Dr Douglas Swinden, a former corporate strategy director of Eastern Electricity, faces two charges which both allege that in August 1994, he bought 2,000 Seaboard shares contrary to new insider dealing legislation.

The charges claim that the share purchase was made on August 1 1994, after Dr Swinden allegedly saw a letter written a week previously by Professor Stephen Littlechild, the electricity regulator, to Mr John Devaney, Eastern's chief executive. The letter contained information about Seaboard, it is claimed. Dr Swinden appeared at City of London magistrates court on April 25. His trial is expected to start on November 18 this year at Middlesex Crown Court. He has been given unconditional bail until then.

Eastern Electricity said the matter was a private one for Dr Swinden. However, the company added: "I understand he is to mount a robust defence." Dr Swinden could not be contacted yesterday.

Exchanges to merge in September

The London International Financial Futures and Options Exchange (LIFFE) and the London Commodity Exchange (LCE) are planning to complete their merger by mid-September, according to formal proposals announced yesterday. LIFFE is offering LCE shareholders £1.27 (\$1.94) for each ordinary share, valuing the smaller commodity exchange at approximately £10.3m.

The deal, which brings together Europe's biggest financial and commodity futures markets, was originally agreed last year. The merged entity will be the only exchange in the world to offer trading in futures and options on financial, commodity and equity index products, as well as options on individual entities, according to Mr Daniel Hodson, chief executive of LIFFE.

As well as buying LCE's shares, LIFFE is simultaneously inviting subscriptions from LCE members, existing LIFFE members and others for up to 250 new "E" shares in LIFFE (holdings) at a price of £15,000 each. Holders of "E" shares will be able to become commodity members of the merged LIFFE/LCE market and take up rights to trade the commodity futures and options contracts being transferred from LCE to the merged market. The first closing date of the offer will be 23 August, the final closing date 6 September, with the new merged market opening on 16 September.

Richard Lapper, Capital Markets Editor

Royal palaces cut costs

Government funding for the occupied royal palaces has been cut by 25 per cent through savings to £20.44m (\$31.21m) in 1996 since Buckingham Palace took over their upkeep in 1991. The annual report by the director of property services, forecasts that further efficiencies should take the figure below £18m by the end of the century.

The report confirms that work on fire-damaged Windsor Castle is 65 per cent complete and within budget at less than £40m. The modernisation of the royal finances has helped produce some spectacular savings - expenditure on gas has fallen 37 per cent in real terms thanks to energy conservation and other measures. Big projects planned in the next five years include the rewiring of Clarence House and the establishment of a computer database on the palaces.

Grant-in-aid is one of the expenses provided by the government - in return for the surrender by the Queen of the net surplus of the crown estate and other revenues which amounted to £28m in 1994-95.

Jim Kelly, Accountancy Correspondent


Mail and Tube workers strike

Hopes that today's second one-day mail strike may be the last rose yesterday after the executive of the GWTU postal workers' union decided against calling fresh stoppages. Discussions with Royal Mail on working arrangements will continue next week, and the union said it would consult its branches and reconsider the situation in the light of the "outcome of further negotiations".

• Commuters on London Underground trains face worsening industrial action after today's one-day strike over pay and hours by Aslef, the train drivers' union. A larger rail union, the RMT, said it would ballot all of its 6,000 Tube members on a series of one-day strikes in pursuit of a claim for shorter working hours. The RMT, which is seeking an extra five days' holiday for its members, said it would co-ordinate strikes with Aslef, which has already called further one-day stoppages on July 3, 8 and 16.

Andrew Bolger, London

Unidare PLC - Company Announcement



Unidare plc is pleased to announce that Mr. James P. Culliton, MBA, FCA, FCT, will succeed Mr. James P. Culliton as Chairman of the Company, on 30th September 1996.

Mr. Hayes joined the board of Unidare in 1990. He was Managing Director, Finance and Development with CRH, the international building materials group, until 1994 when he became a non-executive director of that company. Mr. Hayes has served on the boards of a number of Irish semi-state

companies including the Irish Sugar Company, now Greencore and continues to serve as a non-executive director of the Jones Group plc.

Unidare's major area of activity is the distribution and manufacture of products in the welding and beating industries in the United States, the United Kingdom and the Netherlands. The Group also has interests in plastic processing and sheet metal fabrication in Ireland and the United Kingdom.

Genetic conflict

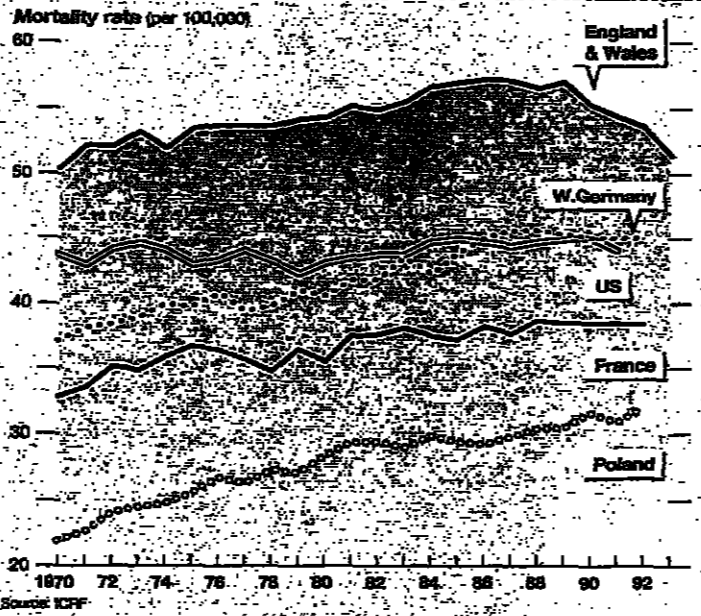
Research into breast cancer has highlighted concerns about the use of information, says Clive Cookson



When Jeremy Rifkin, a long-standing campaigner against the biotechnology industry, launched a worldwide "genetic rights movement" in Washington last month, two particular genes acted as a focus for the 250 organisations taking part: the breast cancer susceptibility genes, BRCA-1 and BRCA-2, as they are called, have crystallised concerns about the handling of human genetic information - for example, whether the discoverers of new genes should be allowed to patent them; how genetic tests should be made available to patients; who else should have access to test results; and how people should be protected against the misuse of genetic data by insurers, employers and others. The international competition to identify the first breast cancer gene was probably the most publicised scientific "race" of the 1990s. And when the winners - Myriad Genetics, a Utah-based biotechnology company, working with the University of Utah - promptly sought a very broad patent over BRCA-1 in 1994, there was considerable disquiet. Opposition came not only from "genetic interest groups", arguing that genes are natural human blueprints which should not be patented, but also from other scientists who had co-operated with the Utah group during earlier stages of the research. "What they did to their collaborators was quite offensive," says Gordon McVie, director of the Cancer Research Campaign, a UK charity. "We were incensed when, having contributed all the UK families to help this group get the structure of the gene, we were suddenly shunned. I don't think there has been a better example of what scientists fear about the commercialisation of their work."

race to find the second gene - only to be trumped by a statement from Myriad later the same day, saying that it had got there first. Although both groups have filed patent applications on BRCA-2, and earlier this year there were tentative discussions between them over working together to exploit the discovery, Myriad says it is sufficiently confident about the strength of its claim to proceed on its own. But CRC Technology, the charity's technology transfer arm, is standing firm. "We believe that we have a very strong position on the patenting of BRCA-2 and we are in discussion with the academic and commercial sectors about the best way to exploit the technology, first for diagnostic tests and then for therapeutics," says Emma Plummer, a business manager with CRC Technology. "We do not want it to come to a big patent battle in the courts, but if neither side backs down it could come to that." McVie says CRC is looking for "a partner robust enough to take on Myriad and establish a cross-licensing deal so that they do not have a monopoly on both genes". Although there are almost certainly other "breast cancer genes" waiting to be discovered, BRCA-1 and -2 are responsible between them for most cases of familial breast cancer, the inherited form of the disease that particularly affects younger women. Research by the US Centres for Disease Control, published in the journal *Cancer* this month, suggests that mutations in the two genes are responsible for 7 per cent of breast cancer cases - and 10 per cent of ovarian cancer - in the general population. The proportion of women with breast cancer carrying one of the defective genes ranges from 33 per cent in the 20-29 age group to 3 per cent in the 70-79 group. In fact, talking about breast cancer genes is an oversimplification. Everyone carries two copies each of BRCA-1 and -2. When functioning properly, both produce a protein that helps to suppress the growth of cancer cells in the breasts and ovaries. Researchers have identified

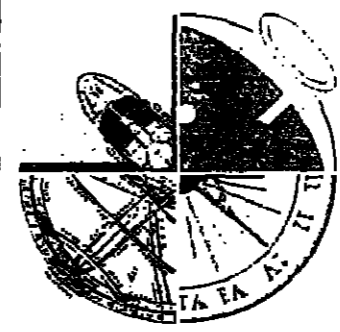
The breast cancer toll



more than 100 mutations of both genes. A woman who inherits one defective version of the gene in all her cells, because of an inherited mutation, is vulnerable because the second copy may be damaged, for example by exposure to environmental carcinogens, in a few cells. Then the brakes on uncontrolled proliferation are removed and she is likely to develop cancer. Scientists from Vanderbilt University and the University of Washington recently suggested that BRCA-1 enables breast and ovarian cells to secrete a protein that suppresses tumour growth. This could potentially be developed into a valuable anti-cancer drug; if so, Eli Lilly, the US pharmaceutical giant that has licensed therapeutic rights to Myriad's BRCA-1 patent, will be in a strong position. But most of the important scientific questions about the breast cancer genes are still unanswered. No one knows what BRCA-2 does, how its biochemical pathway relates to that of BRCA-1, or why these genes affect cancer in some tissues but not in others. (BRCA-2 is much less active than BRCA-1 in the ovaries but appears to be responsible for some prostate cancer in men.) Meanwhile, Myriad is about to start final trials of a diagnostic test for BRCA-1 at 14 cancer centres; its commercial launch is expected late this year. The company says a combined test for BRCA-1 and -2 will be available next year. But non-commercial testing for breast cancer genes is already under way at several centres. The Royal Marsden hospital in London offers a BRCA-1 test with support and counselling for women with a strong family history of breast cancer (at least four previous cases in close relations less than 60 years old) and it expects to begin testing for BRCA-2 within two months. "Many women with a strong family history of breast cancer suffer great anxiety through not knowing whether or not they have the defec-

tive gene," says Ros Beles, who runs the Royal Marsden's genetic testing programme. "The test can, for those who want it, do much to relieve that uncertainty." Peter Meldrum, chief executive of Myriad, says his company's commercial tests will "only be available through a physician, with appropriate counselling". There is no question of such tests ever being sold over-the-counter. Even so, some patient groups, such as the US National Women's Health Network, claim that in the present state of medical knowledge, testing offers women few advantages and many possible adverse effects - including "devastating psychological effects" not only on the individual being tested but on her whole family. "Until we have effective prevention strategies, tests for 'cancer genes' benefit mainly the commercial companies that market them, who stand to make huge profits by exploiting women's justifiable fear of cancer," they say. Mike Stratton, leader of the international team that discovered BRCA-2 at the Institute of Cancer Research, London, agrees that there is still much medical ignorance - for example about the psychological consequences of testing and the best preventative tactics for carriers of breast cancer genes. Some young women go so far as to have "preventative mastectomies" - both breasts are removed surgically to reduce the risk of cancer - while others settle for frequent monitoring. But Stratton adds: "We are living in a society that has given people more and more information about themselves. It is very paternalistic to start saying we don't think you should have access to this particular information." And there are positive aspects of screening, most notably for women who find that their genes are normal and therefore they are not at unusually high risk of developing breast or ovarian cancer. One risk of genetic testing emphasised by Rifkin's Foundation on Economic Trends is that the results could get into the wrong hands - particularly those of health and life insurance companies. The threat of being deprived of health insurance is more serious in the US than the UK where the National Health Service provides a medical safety net. On the issue of genetic privacy, Myriad agrees with Rifkin's campaign. "Thirteen states [in the US], including California and New York, have passed legislation preventing insurance companies making use of genetic information," Meldrum says approvingly. "We strongly support any legislation that prevents the misuse of genetic information." The series on human genes continues next month with a look at heart disease.

Worth Watching - Vanessa Houlder



Lighter stretcher to the rescue

A lightweight, inflatable stretcher could speed up mountain rescues by allowing the search party to carry the casualty to safety without waiting for a separate stretcher party. The stretcher, designed by students at London's Royal College of Art, weighs less than 4kg and can fit into the standard mountaineering rucksack of a search party member. The stretcher consists of two canisters of polyurethane foam and an uninflated nylon fabric stretcher. The rescuer injects foam into the fabric which expands and hardens to form the stretcher; the canisters then become the stretcher handles. The cost of the stretchers would be £200, if mass-produced. Royal College of Art, UK, tel 44 (0)171 5845020; fax 44 (0)171 534 8217.

Inspection for undersea pipeline

Undersea pipelines are traditionally inspected using a video camera attached to a remote-controlled vehicle travelling inside the pipeline tunnel. *Paul Taylor writes.* But these systems are slow and labour intensive as they involve viewing many hours of video tape of barely visible images. Now Silicon Graphics, the high-performance computer manufacturer, Norse Shell, the Norwegian subsidiary of Royal Dutch/Shell, and Morrison McLean, a Scotland-based software developer, have introduced a simulated virtual reality system that was used to inspect the recently completed 3.7km Shell Troll pipeline tunnel under the North Sea. The system, based on a Silicon Graphics Onyx computer system, can pinpoint a fault using remote sensors which feed data to a

computer model. The features are then mapped on to a 3D model of the tunnel. Silicon Graphics: UK, tel (0)1734 257925; fax (0)11734 257365.

Reading the ripples in Forex trading

Foreign exchange traders could gain new insights into options pricing theory from studies of turbulence in fluids, according to a report in *today's Nature*. The action of long-term foreign exchange traders, who watch the market only from time to time, is known to influence the behaviour of short-term traders, who study the market continuously. Researchers at the Institut für Physik in Basle in Switzerland have found that the way that information cascades from long to short timescales in financial markets has a parallel in hydrodynamics, in which energy is dissipated through a hierarchy of eddies of decreasing sizes. Although it is unlikely that the foreign exchange markets could be modelled entirely using equations similar to those that describe fluid flows, the researchers believe they have found a conceptual framework for understanding the short-term dynamics of speculative markets. Institut für Physik: Switzerland, tel 41612673743; fax 41612673784.

Diesel wax crystals made to wane

Research conducted by Danish and Israeli scientists into crystal formation is expected to lead to new additives for diesel fuel. This could tackle the build-up of wax crystals in engines and pipes that cause particular problems in cold climates. Scientists at the Weizmann Institute in Israel, Copenhagen University and the Risø National Laboratory in Denmark made X-ray studies of the formation of hydrocarbon crystals in diesel fuels. The researchers found that the shorter the hydrocarbon chains, the more layers of crystals, and so more wax, it formed. They also found that the build-up of layers of wax crystals could be prevented by adding a long-chain alcohol to the hydrocarbon. Weizmann Institute of Science: Israel, tel 9728394885; fax 9728394104.

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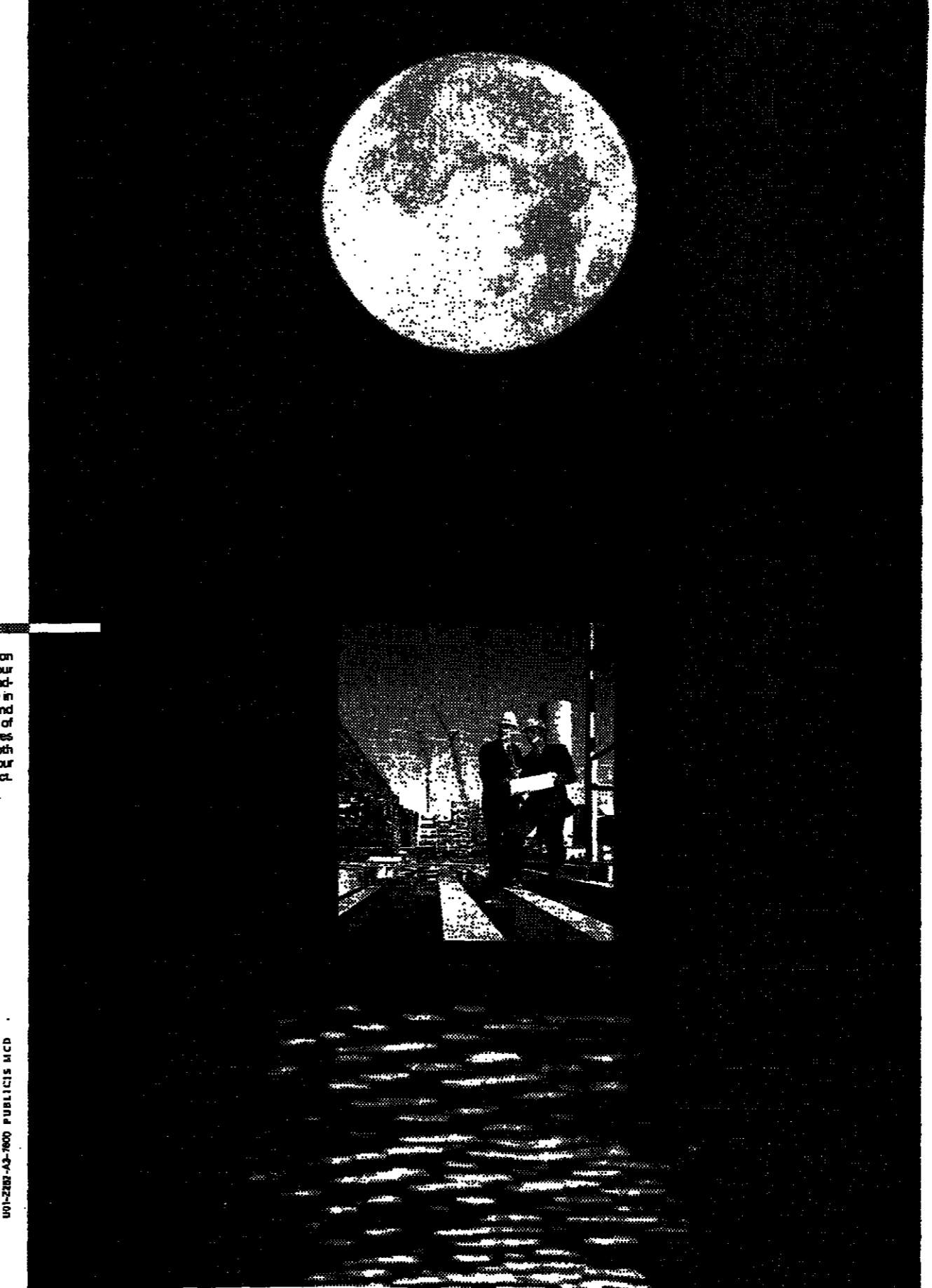
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ARTS

Cinema/Nigel Andrews

Labourled slab of American Gothic

Film critics are a terrible sight in late June. They walk blinking into their darkened Soho preview theatres, ill-kempt of appearance and clutching tremulous coffee cups. They know that the sun is shining outside and that the air to the south is popping with famous tennis balls. They know too that every other worker in London can at least open a window and listen to a cheeping bird.

We must open our minds to the worst that distributors can send down a projector beam. All the product that they dare not release when moviegoers are actually going to movies - that is, spring, autumn or winter - is uncannily upended over us midsummer detainees.

This result is a week full of things like *The Passion of Darkly Noon* and *The Thin Line Between Love and Hate*, where even the titles are a struggle to get through. The first is a slab of American Gothic from Britain's Philip Ridley, who screenwrote *The Krays* before debut-directing the bizarre but interesting *The Reflecting Skin*.

That too was set in a never-never America and was famous for its exploding frog sequence. (If you don't know, don't enquire.) Ridley has now swapped the earlier film's harsh prairies and sexual madnests for dark forests and, er, more sexual madnests. *Darkly Noon* is the name of the mysteriously injured young man (Brendan Fraser) brought into the tumble-down woodland home of the blonde Callie (Ashley Judd). Though he has survived an attack on his religious cultist family, this stammering Bible-clutcher cannot long survive Ms Callie's tendency to rub ice cubes on her bosom and to wear light, high-revealing shifts while repairing the roof.

Soon we are off and running into a plot that could have been written by Angela Carter unproductively teamed with Tennessee Williams. When it is not dispensing labourled, heavy-breathing eroticism, it breathes moments of magical realism like the giant silver shoe floating down a river

(why?) or the circus folk who suddenly turn up (again why?) in the last scene of mayhem and tragedy. (Ridley in the press notes says we should avoid asking the question why. To which the only response is - why?)

At once overdetermined and underconceived, this is the kind of "grown-up fairy tale" that denigrates both grown-ups and fairies. The first could sue for defamation of intelligence,

THE PASSION OF DARKLY NOON
Philip Ridley

THE THIN LINE BETWEEN LOVE AND HATE
Martin Lawrence

HEAVEN'S PRISONERS
Phil Joanou

MOONLIGHT AND VALENTINO
David Anspaugh

EMPIRE RECORDS
Allan Moyle

the second for attribution of whimsicality beyond even their tolerance level.

Martin Lawrence, a popular black comic actor on American TV who starred in the movie *Bad Boys*, wrote and directed *The Thin Line Between Love and Hate* as well as starring in it. Could he sue himself for dissipation of talent? This so-called comedy thriller plays like *Sunset Boulevard* awkwardly crossed with *Fatal Attraction*.

We begin with a body in a pool and proceed to the flash-backed tale of a woman scorned (Lynn Whitfield). Between this violent alpha and omega there is an entire alphabet, mostly in Greek, of ethnocomical dialogue, obscurely trivial movie references and guest cameos by people we have never heard of. Perhaps it is helpful to be an American television addict. Then again, perhaps it isn't.

A great feature of silly season press shows is shared despair.

For those like myself who favour the front row, light from the screen exposes us to our neighbours and to the heartfelt pantomime that occurs during bad films. The independent casts an eye-to-heaven look at the Times to his right. The Times makes sighing noises for the benefit of his right-hand neighbour, the Financial Times, and the FT turns to carry on the semaphore, but sees only two critics wrapped in envious sleep.

This was the scenario during much of day two, when we saw *Heaven's Prisoners*, *Moonlight And Valentino* and *Empire Records*.

I have a lot of time for Alec Baldwin, but not 24 hours when he is speaking with a Louisiana accent. In *Heaven's Prisoners* he plays a retired cop trying to live a simple married life with Kelly Lynch on the bayous. But when a single-engine plane crashes in the sea, narrowly missing his fishing ketch, it opens a can of worms quite different from those he sells in his neighbourhood bait shop (where he never seems to work).

Guns, beatings and southern gothic dialogue ensue. So do Mary Stuart Masterson as a goodhearted stripper and Eric Roberts as Baldwin's best friend, wearing the most startlingly changeable hairstyle in history. For most of the film it is short and Afro-brained. Then suddenly in the dimly lit, gun-blazing denouement it is thick, lush and nearly shoulder-length. Did Roberts go and make another film in the meantime? Or did his sister Julia steal in to polish off the final reel?

Every actress but Julia Roberts seems to be in the comedy-weeple *Moonlight And Valentino*, except for those who have already done female bonding service in *Waiting To Exhale* and *How To Make An American Quilt*.

Whoopi Goldberg is the best friend, Gwyneth Paltrow is the sister, Kathleen Turner is the stepmother and Elizabeth Perkins is the heroine, widowed when her husband is killed by a car while jogging. This actually happened to screenwriter Ellen Simon, Nell's daughter, who here



Brendan Fraser in Philip Ridley's 'The Passion of Darkly Noon'

adapts her own play. But while we offer sympathy for the reality, the re-enactment is a long and losing battle with triteness.

We no more believe in schoolteacher Perkins's dazed but jolly togetherness after the accident than we believe in her delayed-action breakdown during a literature class. She stalks in, apris-mourning, while also taking time to sort out their love lives. Bright and quirky performers - Liv Ullmann, Anthony LaPaglia, the Rowan Atkinson lookalike Robin Tunney - make the time pass

quickly. Or possibly by late Tuesday we had lost all sense of time anyway.

One can always flee to Golden Oldie land. Hitchcock's Quebec-made *I Confess* (15), which inspired the new Robert LePage mystery thriller-cum-movie meditation *The Confessionnal*, is revived at the Renoir.

And at the Empire, Time Out magazine has sponsored a week-long centenary programme, continuing until Monday, of films including *L'Atlantide*, *Schindler's List*, 2001 and the inevitable, unstoppable *Citizen Kane*.

tenderness of Pierre. Ronan Vibert's *Andrei catches the man's dignified exterior*, and the degrees to which his manner thaws or freezes; but it is an unrelentingly tense and simplistic characterisation.

The best pleasure of the acting comes from watching people playing more roles than one. Radek Ajola is a handsome, malicious, sinister, vain Hélène and a silly, futile Mlle Bourlenné. John Warnaby is both Bonaparte and Boris Drubestokov, Peter de Jersey is both Petya Rostov and Anatole, Cathryn Bradshaw is both Andrei's wife Lisa and Natasha's cousin Sonya, and each of them are charmingly right in either role.

However easy it may be to find fault in a staging of *War and Peace*, this one shows the wonderful range, sweep and detail that makes *War and Peace* unique. We experience change from inside and outside at the same time, and we are whirled through their stories with superb narrative force.

In National Theatre repertory at the Cottesloe Theatre, South Bank, SE1.

Theatre/Alastair Macaulay

Roller-coaster 'War and Peace'

props are used. Even a fan is indicated by a knife, a fork, and a spoon - the implements sprayed out to indicate both a fan's function and its absurdity. Scenes are sometimes overlapped, to the extent that Prince Bolkonsevich tells his daughter Maria that Andrei is dead right on the duel in which Pierre shoots Dolokhov.

Most striking of all, the Shared Experience style is intensely expressionistic at times, with characters expressing their fantasies in stylised physical movement. For example, the slight edge of self-flagellation with which Maria addresses God is indicated in physical terms (even in the exaggerated way she crosses herself), and the way - in the middle of her prayer - she is half-seduced by an imaginary (blindfolded) man is conveyed in a brief, tense pas de deux.

This *War and Peace* - lasting almost 30 minutes longer than its

announced four hours, but never for an instant dull - seems to move faster as it goes along. Too fast. The battle of Borodino, and the French occupation of Moscow are particularly rushed, and some of the moments in which the novel most astonishingly shows us changes in its characters are brushed aside in the rush. Other episodes (e.g. Anatole's seduction of Natasha) are trivialised. A few of the choreographic fantasy episodes are terrible.

Those who know the novel cannot help but miss certain episodes. I can hear the near-total removal of Tolstoy's post-Schopenhauer meditations on history and free will, but I cannot help missing the ways in which his post-Romantic reflections on life and death sear the novel. The most reduced character is Andrei, whose

tragic morbidity and final sense of the sublime are turned into mere English tight-lipped repression. This Shared Experience version has its own compelling life. It is not, admittedly, as bold or as insightful as the Shared Experience *Mill on the Floss*, which connected desire, repression, and death with astonishing audacity. That type of revelation is best achieved here in the character of Maria. Helen Schlesinger's performance seamlessly shows the touching and dignified repression with which Maria turns her unhappiness at home and her romantic longings into religious devotion.

Anne-Marie Duff emphasises the febrile, ardent, and transparent selfishness of Natasha. The character, though more irritating than in Tolstoy and too breathily girlish, has a riveting intensity. Richard Hope conveys the bearish unsophistication and

The Shared Experience stage adaptation of Tolstoy's *War and Peace*, now playing at the National Theatre's Cottesloe auditorium, is an enthralling, imaginative, lovable, serious, three-act, multi-track roller-coaster, and in a number of ways it is remarkably Tolstoyan.

It is studded with shock of recognition. If we know the novel, we are amazed that no sooner do we see certain actors in costume than we know them to be Pierre, or Hélène, or Nikolai, even before they have been introduced. And then, as in the novel, we have hardly been in their company before we seem to have known them all our lives. The adaptation is by Helen Edmundson; the direction by Nancy Meckler and Polly Teale.

In certain ways, this *War and Peace* feels at times un-Tolstoyan - yet mainly in ways that heighten its interest as theatre. We see no landscapes or buildings; pomp and grandeur are minimised. The action occurs in one *café des glaces*, eloquently designed by Bunny Christie and lit by Chris Davey. Only a few

INTERNATIONAL ARTS GUIDE

AMSTERDAM

EXHIBITION
Van Gogh Museum
Tel: 31-20-5705200
● Van Gogh drawings, part I: each summer for the next four years the Van Gogh Museum will publish a volume of the catalogue of its collection of Van Gogh drawings. To mark each publication, a summer exhibition will be held; to Sep 15

BARCELONA

EXHIBITION
Fundació Joan Miró
Tel: 34-3-3291908
● Ping Pong: exhibition of paintings by the artist José Aia, Yves Bélogeoy, Ignacio Hernandez and Mirella Kassar; to Jun 30

BERLIN

EXHIBITION
Altes Museum Tel: 49-30-8301332
● Faszination der Antiken. The George Ortiz Collection: exhibition of more than 280 Egyptian, Greek, Roman and Byzantine objects from

the George Ortiz Collection. Special emphasis is laid on the artistic developments in Greece from the beginning of the Neolithic to the time of Alexander the Great; to Jun 30

OPERA

Kornische Oper Tel: 49-30-202600
● Die Fledermaus; by J. Strauss. Conducted by Shao Chia Lu and performed by the Kornische Oper. Soloists include Schellenberger, Korovina, Neumann and Sander; 7.30pm; Jun 28

BONN

DANCE
Oper der Stadt Bonn
Tel: 49-228-7281
● Ein Sommernachtstraum: a choreography by Youri Vámos to music by Mendelssohn, performed by the Ballet Bonn. Soloists include Bondar, Moussatov, Fanari and Mamrenko; 8pm; Jun 28

CHICAGO

EXHIBITION
Art Institute of Chicago
Tel: 1-312-4433600
● D.H. Burnham and Mid-American Classicism: celebrating the 150th anniversary of Daniel H. Burnham's birth and his contributions in shaping Chicago's downtown district, the Art Institute presents this exhibition of approximately 100 drawings; to Sep 2

COLOGNE

EXHIBITION
Museum für Ostasiatische Kunst
Tel: 49-221-9405180
● Aus der Welt des Samurai:

exhibition focusing on the representation of Samurai in Japanese art. Until the mid-19th century these knights were at the top of Japan's social hierarchy; to Jul 21

EDINBURGH

EXHIBITION
National Gallery of Scotland
Tel: 44-131-5588921
● Awash in Colour: Great American Watercolours from the Museum of Fine Arts, Boston: this exhibition presents a collection of over 50 watercolours, selected from the holdings of the Museum of Fine Arts in Boston. The display includes works by Winslow Homer, Edward Hopper, Georgia O'Keefe and John Singer Sargent; to Jul 14

GLASGOW

JAZZ & BLUES
Glasgow Royal Concert Hall
Tel: 44-141-3328833
● Jazz Meets The Symphony: a concert which unites the Royal Scottish National Orchestra with a jazz rhythm section, in which pianist/conductor Lalo Schifrin is joined by Ray Brown on bass and Grady Tate on drums, with solo contributions from trumpeter James Morrison. Opening concert of the Glasgow International Jazz Festival; 7.30pm; Jun 28

LONDON

CONCERT
Wigmore Hall Tel: 44-171-9352141
● The King's Consort with conductor Robert King and organist James O'Donell, soprano Deborah

York and oboist Katharina Sprackelsen perform Handel's *Chaconne* from *Teisichore*, Oboe concerto in B flat and three German arias; 7.30pm; Jun 29

ROYAL ACADEMY OF ARTS

Tel: 44-171-4397438
● 228th Summer Exhibition: held every year since 1769, this is the largest open contemporary art exhibition in the world, drawing together a wide range of new work by living artists; to Aug 18

LOS ANGELES

CONCERT
Hollywood Bowl
Tel: 1-213-850-2000
● Hollywood Bowl Orchestra: with conductor John Mauceri, vocalists Paige O'Hara and Timothy Noble, narrator David Hyde Pierce, the Mitch Hanlon Singers and the Children of the World Choir perform works by Prokofiev, Rodgers/Hammerstein and Besterman; 7.30pm; Jun 28

MADRID

EXHIBITION
Museo Nacional Centro de Arte Reina Sofia Tel: 34-1-4675062
● David Smith: retrospective exhibition devoted to the work of

this American sculptor. The display includes some 40 sculptures created between 1933 and 1965; to Jul 1

MUNICH

EXHIBITION
Haus der Kunst Tel: 49-89-211270
● Umbo - Vom Bauhaus zum Bildjournalismus: retrospective exhibition devoted to the work of photographer Otto Umbehr, also known as Umbo; to Jul 28

NEW YORK

EXHIBITION
Guggenheim Museum SoHo
Tel: 1-212-423-3840
● Mediascape: the Guggenheim Museum SoHo reopens to the public with this exhibition devoted to multimedia and interactive art; to Sep 15

OSLO

EXHIBITION
Munch-museum-The Munch Museum Tel: 47-22-673774
● Edvard Munch. Prints from 1866: exhibition of a selection of 131 prints by Edvard Munch from the year 1866, which he spent in Paris. In the workshops of August Clot and Lamercaer a number of the artist's most well-known graphic works were printed; to Oct 1

PARIS

EXHIBITION
Centre Georges Pompidou
Tel: 33-1-44 78 12 33
● Picasso 1922: this exhibition is a reconstruction of the exhibition organized by Francis Picabia, one of

the pioneers of Dada, in the Galerie Dalmau in Barcelona in 1922; to Jul 1

SYDNEY

OPERA
Drama Theatre, Opera Theatre, Playhouse Tel: 61-2-250-7127
● La Bohème; by Puccini. Conducted by Patrick Summers and performed by the Australian Opera. Soloists include Cheryl Baker and Akiko Nakajima; 7.30pm; Jun 29; Jul 1 (8pm)

WASHINGTON

MUSICAL
Eisenhower Theater
Tel: 1-202-467 4600
● Broadway Songbooks: "Puttin on the Ritzy". The Irving Berlin Songbook: the Rainbow Revues fill the stage, which is transformed into a nightclub, with singers who explore Irving Berlin's music; Tue - Fri 7.30pm, Sat 6pm & 9pm, Sun 3pm & 6pm, Jul 4: 7pm; to Jul 14 (not Mon)

ZURICH

OPERA
Opernhaus Zürich
Tel: 41-1-268 6566
● Eugene Onegin; by Tchaikovsky. Conducted by Franz Welser-Möst and performed by the Oper Zürich. Soloists include Mirella Freni, Stefania Kaluza and Jitka Saporová; 8pm; Jun 28

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Fête de la musique, Paris

'Jenufa' adds to the spirit

If nothing else, it is a noisy event. All day the traffic in central Paris is at a standstill. By mid-evening the Métro is bursting at the seams and crowds fill the pavements. Around midnight hoisterous packs of roller-skating youths start roaming the city and the air resounds with competing police sirens.

This is the annual "fête de la musique". Around 550 "manifestations" were expected in advance, most of them informal groups setting up on the pavement and often playing into the early hours. To join in the spirit four of the city's opera-houses were playing interesting productions over the weekend.

As so often in recent years, the one that aimed highest was the Théâtre du Châtelet with its ambitious new production of Janáček's *Jenufa*, which imported a foreign symphony orchestra to be in residence for the ten-day run of performances. Money is no obstacle to artistic excellence in this city.

The Châtelet has done this before (and will do so again) with the Philharmonia from London, but on this occasion the visitors were the City of Birmingham Symphony Orchestra and Simon Rattle - a choice fully vindicated by the impassioned performance they delivered at the opening night on Thursday. Rattle has conducted other Janáček operas and is developing his own view of the music, more earthy and red-blooded than Mackerras, the west's resident Janáček specialist.

With his own orchestra, well rehearsed and playing with that incandescent spontaneity that is a special mark of their partnership, Rattle led a *Jenufa* that opened his heart to the music. This was also the first performance of the opera in Paris to be sung in the original Czech.

There were two outstanding individual portrayals. Philip Langridge is a vivid example of the rhythms and angularity of Janáček's music and welded them to a modern physical response to the drama. His Laca was a man of frightening intensity barely under control, second cousin to his Peter Grimes. As at Glyndebourne, Anja Silja was a compelling Kostelnička, whose physical performance equally avoids any standard operatic clichés. Between them, they dominated the stage. This was a bare production in a standard modern style, which refused to admit any Czech elements that might have been construed as picture-postcard folkiness. The producer, Stéphane Braunschweig, concentrated on states of mind, although he failed to peer very deep into *Jenufa* herself, who remained simply a demure girl in Nancy Gustafson's quiet performance. Graham Clark's Steva and Menzi Davies's grandmother played two more idiomatic Janáček characters.

At the Opéra Comique one could less happily see a national style in decline. A new production of Bizet's *Carmen* in the delightful opera-house where it had its first performance seemed a good

idea, but perhaps it was too much to expect that the *opéra-comique* spirit of 1875 could be conjured today. The strongest aspect here was the exciting orchestral performance, conducted by Lawrence Foster. He was using the version played at the premiere, which was interesting in itself.

The rest exhibited as much energy as if the opera had been running without a break for the last 120 years. The producer, Louis Erlo, had decided to give the opera a "new slant" by going against its obvious spirit wherever possible. So Carmen did not dance or play her castanets. The cigarette-girls did not brawl. Passions did not run high; indeed they barely ran at all, making Rastarina Karneus's promising young Carmen seem even cooler than her own nature might have demanded. Luca Lombardo's Don José had intensity but not grace. Annick Massis was a bright-voiced Micaela in the Gallic style - the only link with French tradition.

At the Opéra Bastille the

Simon Rattle and his orchestra delivered an impassioned performance

new production was Bellini's *Norma*. This was the sort of evening that one might meet at any of the world's grander opera-houses, in which star soloists fly in to take their places in a well-oiled, uncontroversial staging. In fact, given the difficulties of getting *Norma* to work in the theatre today at all, Yannis Kokkos's simple blend of the romantic and the classical should be deemed a positive success. His beautifully-lit woodland setting was most atmospheric.

There was no risk of a forest fire, however. A well-chosen cast, supported by a trio conducting from Carlo Rizzi, went through their paces without the spark that might have set the drama alight. Susanne Mentzer was a warm-voiced and flexible Adalgisa. Franco Farina brought some power but less than military precision in intonation to the role of the Roman proconsul, Pollione. Dimitri Kavrakos was a strident Oroveso. But all eyes were inevitably on the Norma of Carol Vaness, who sings the music as well as anybody in the last couple of decades and might make the role her own, if she can learn to stamp her own personality on it.

All this, and no time to catch a rare production of Gluck's *La clemenza di Tito* (not Mozart's) at the Théâtre du Champs-Élysées. By next weekend the Opéra Bastille will be on its next revival, Strauss's *Salome*. The Palais Garnier, the city's grand opera-house, had just finished *La Cenerentola*. The amount of opera in Paris is astonishing. How long will government support at this level last?

Richard Fairman

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COMMENT & ANALYSIS



Peter Martin

A profitable course to take

With growing demand for lifetime learning, there is a business opportunity to create a strong global training brand providing portable standards of achievement

This article contains a business idea that will make someone rich. But first - now that I've got your attention - a bit of background.

In case you didn't know it, this is European Life-Long Learning Year - just one, bathetic, example of how the developed world's politicians are falling over themselves to promote skills training. It is the only way, they say, that western labour can hope to compete with the lower-cost, highly motivated workers of east Asia. The US has its grandly titled Goals 2000: Educate America Act. France has bigger incentives for apprenticeships and new technical training colleges; British politicians from all three parties promise new schemes to encourage more and better training.

The message is that individuals are going to have to take responsibility for training and re-training themselves over their whole working lives. So here's the business idea: branded training.

Doesn't sound very sexy? Bit of a bore? Well, consider. Until Ray Kroc came along, fried food was the stuff of mom-and-pop diners and backstreet fish and chip shops. No glamour there. Now, McDonald's is one of the classic growth stocks of the post-war era. Its storefronts are everywhere, and the company is valued at \$56bn (£23bn). The essence of Ray Kroc's insight was that a business hitherto seen as essentially messy, individualistic and atomised, could be standardised, systematised and branded, first on a national scale, then on a global one.

So what's so different about training? Why has it largely remained small scale and unbranded? We'll come to that in a minute. First, some examples of companies that have already established a branded presence in training: Berlitz, British School of Motoring and the Kumon Institute.

● Berlitz has been best known in recent years for its unfortunate role as one of

Robert Maxwell's victims, but is now two-thirds owned by Fukutake, Japan's biggest correspondence course company. Its network of 315 language schools spans 30 countries, with a standardised approach: an emphasis on native-language teachers and the "direct method", in which all interaction with the pupil takes place in the language being taught. Revenues are more than \$300m a year, and Fukutake has ambitious expansion plans.

● British School of Motoring has turned what is in most countries a highly fragmented business into a systematised, branded one. Its 2,000 self-employed instructors have 15 per cent of the UK driving-lesson market.

The group lobbied the government to introduce the new driving theory examination to supplement the practical test. Now that the theory exam is compulsory, BSM may well be better placed than smaller rivals to teach it. Despite its strong national brand, its revenues are still small: pre-tax profits were £5.4m in 1995 on sales of £34m.

● The Kumon Institute teaches children mathematics (and other subjects) through a core set of principles, a standardised set of worksheets

and a network of franchised evening schools. Its founder, Toru Kumon, set it up in 1958; it now has 1.6m pupils in Japan and another 500,000 overseas, with revenues of more than \$500m a year.

Those examples show that branded training can be a profitable business - but they also suggest that so far it has been confined to narrow niches, with relatively limited potential revenues. What are the reasons for that? And are they about to change?

The biggest reason why branded training has not yet taken off is the lack of an imperative driver of demand. Historically, people have been educated once in their lives, between the ages of five and, at the latest, their mid-20s. The financing of this early education has come from parents and government, rather than from the individuals themselves.

Most people still have not made the shift to a world in which they will need to be continuously re-educated or trained, let alone to one in which they will need to take responsibility themselves for that re-training. They expect their employers or the government to carry the burden. Narrow areas such as language

and driving lessons are among the few exceptions to this rule.

Intriguingly, the one broader educational product for which users are willing to take on the responsibility of choice and finance is the MBA course - and here we have seen the emergence of some brand characteristics and even the first tentative steps towards globalisation.

Will other areas of training follow the same process? Your guess is as good as mine: not every apparently inexorable trend really pays off. But all the trend-watchers seem to agree that demand for training will rise steadily over the decades to come. So let us take that underlying demand for granted. It is less clear, however, that it will result in a market susceptible to McDonald's-style systematisation and branding.

It has not so far, after all, because of two other unusual characteristics of the marketplace. The first is the role of intermediaries: governments and employers. Not only do they largely set the standards that trainers must meet, they also act as large-scale suppliers of subsidised training. It's tough for private-sector businesses to compete with that. Kumon maths teaching largely exists in the interstices of that system, supplying "top-up" education to children the state system is not serving very well.

An opportunity for branded trainers, however, lies in the increasing pressure on governments to withdraw subsidies from these areas, as the fiscal squeeze bites, or to privatise their provision. Another opportunity beckons as companies are less willing to guarantee lifetime employment.

There will be increasing desire on the part of workers for a portable standard of achievement - one that branded training can supply. The second aspect of the market is that standards are largely set on a national (in some cases regional) basis. Although most skills are now,

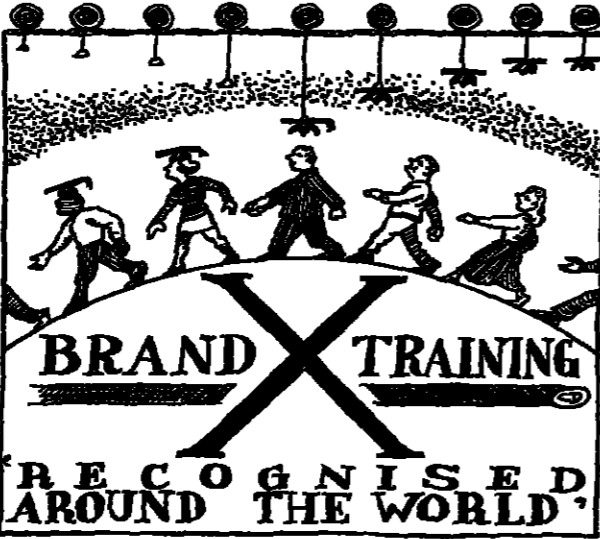
in principle, globally transferable, standards-setting bodies operate locally. Teaching someone to drive a car is pretty similar all over the world; teaching someone to pass a driving test is quite different in, say, Basingstoke and Baltimore.

Still, that's an opportunity as much as a problem: it allows would-be branded trainers to set their own standards and teach them consistently around the world - potentially a strong competitive advantage. After all, the local standard for fast food varied widely from country to country until McDonald's homogenised it. The very act of creating a global standard for fast food served as a marketing advantage for McDonald's.

So here is the business opportunity: to create a strong global training brand, with a clear set of core principles and a standardised approach to quality, success measurement and process. The business model will probably be some form of franchising, with a clear distinction between the tight central control of intellectual property and system, and the loose approach to local issues such as personnel management, wages, marketing and so on.

In the short run, the training company will use its brand to enhance the qualifications set by national bodies or employers. In the long run, it can hope to see its own branded diplomas replace or supplement national equivalents.

Who will be the branded trainers of the future? It's hard to say. The most obvious candidates - educational publishers - are usually had at the sort of hands-on people skills that will be required to set the branded training franchise up and running. But someone will do it. And it would be a nice irony if the approach that McDonald's has taken in fast food could provide the training needed for workers to escape from the hamburger-flipping McJobs that otherwise beckon.



REBELS AGAINST THE FUTURE: By Kirkpatrick Sale
Addison Wesley, 320pp, \$24

Neo-Luddite cry in the computer age



One of the most enduring quirks in human nature is the belief in a golden age.

The term may have been coined by the ancient Greeks, but the idea goes back to the expulsion of Adam and Eve from Eden. While the story takes many shapes, the gist remains the same: things are not what they were, and the world is going to the dogs. Kirkpatrick Sale's golden age is 18th century England: a land of happy and prosperous craftsmen, with a grandfather clock in every parlor, Staffordshire china on the dresser and a vegetable garden at the back. Within a generation, we are told, all that was swept away. The land was darkened and the people enslaved by The Coming of The Machine.

It is now happening again, only worse. The signs of the second industrial revolution are manifest: acid rain, bio-engineering and transnational corporations. So is its cause: The Coming of The Computer.

Sale's book falls into two parts. The first is a history of the Luddites, a group of English workmen who mounted a brief, violent campaign against machines and their owners from 1811-14. The remainder is a rallying cry: the raising of the neo-Luddite standard in the age of the microchip.

The differences between the two parts are instructive. The Luddite section is a conventional narrative, useful if slightly specialised. It is, of course, biased: but bias is inherent in history and has the virtue here of being explicit.

The remainder is more interesting and more problematic. We have all been repelled by the works of industry at one time or another, and few would rather look at a factory than a field. As willing consumers, we know this is in part irrational: but the neo-Luddites, Sale tells us, are explicitly opposed to rationalism.

He is thus in the awkward

position of constructing an argument in defence of an emotion. The result can be somewhat tangled.

His starting point is what economists call the "lump of labour" fallacy. This states that there is only a finite amount of work to go round. Once the machines have grabbed it all, the rest of us are left sitting on our hands.

The logical snag is that after several millennia of technological advance, people are still working. Indeed the US, the world's most technologically advanced society, has virtually full employment.

Sale's defence is to deny this employment is real. The origins of this argument lie once more - in the 18th century, this time in France. In its pure form, it says the only productive work consists of extracting produce from the earth. All other work is sterile.

Sale seems to think real jobs are being exported to the developing world through a conspiracy between the multinational corporations and the World Bank. This has polarised US society into two equally unproductive groups: a handful of computer and financial experts on top and an army of impoverished hamburger-flippers below.

The picture is rather at odds with the fact that the US is also a net exporter of food and many basic manufactures. But it is central to Sale's argument for another reason. If technology causes the export of jobs, it follows that computers are responsible for production wherever it takes place. They are therefore to blame for damage to the environment worldwide. Since that damage is cumulative, it is logically finite. Therefore, technology must fail.

Deny that premise and the fallacy is obvious. Artificial intelligence makes no claims on the environment. It is literally immaterial, a thing of digital bits. It employs some hardware as a medium but even that is shrinking through min-

aturisation. Computers do not cause forests to be levelled in Brazil, or chemical plants to be built in China. These are the effects of the first industrial revolution, still working its way round the globe. If anything, today's technology can help clean up the mess.

If playing the environment card is something of a dodge, one can see what prompted it. The real damage done by the information revolution is social: job cuts, family stress and the anxiety of rapid change. But capitalism goes through those convulsions at regular intervals and survives. The first industrial revolution was horrible, but the Luddites failed.

Whether the neo-Luddites fail depends on how they measure themselves. They will not cancel human ingenuity, or resurrect an imagined past. They will not even abolish the computer.

They can, however, hope to modify its use. Sale may be cranky but he is on to something. The Luddites were opposed to all machinery harmful to Commonality. For all its problems of definition, that has a certain moral force.

But that raises a question which Sale is too much of a libertarian to address: whether governments should restrain technology in defence of society, as they are beginning to in defence of the environment. It seems a tricky proposition, particularly as the revolutionary effects of the computer will eventually play themselves out, as did those of the steam engine.

That leaves Sale's prescription for individuals: scrutinise any new technology for possible harm, and if need be reject it. For most of us, already ensnared by the computer, that is not an option. It is not a bad rule of thumb all the same.

Rebels Against The Future is available from FT Bookshop by ringing FreeCall 0800 418 419 (UK) or +44 181 964 1251 (outside the UK). Free p&p in UK.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 573 5333 (please set fax to 'line'), e-mail: letters.editor@ft.com. Translation may be available for letters written in the main international languages.

A clue as to why growth in Japan leaped ahead

From Mr Brian Reading.
Sir, Your article on Japan's remarkable first quarter gross domestic product growth missed one important factor ("Japan's economic recovery - a miracle or a mirage?", June 26).

The Economic Planning Agency figures are not adjusted for the number of days in the quarter. Reuters, following an EPA press conference on June 12, reported that "the EPA also said the fact that 1996 is a leap year helped push up GDP in the first quarter", and "the extra day contributed to 0.5 per cent of the total". But the total probably referred to 1996 as a whole.

There were 60 working days in Japan in the first quarter, after allowing for regular national holidays (the effects of which normal seasonal adjustments will capture). Had it not been leap year there would have been 59 working days.

The extra day thus added 1.7 per cent to first quarter output (or 0.4 per cent to the year's output). If this is correct, more than half the first quarter's 3 per cent growth was due to leap year. The remaining 1.3 per cent, or 5.3 per cent at an annual rate, is still rapid but not surprisingly so. The much quoted 12.7 per cent annual rate rise assumes there is a leap day in every quarter of the year.

Brian Reading,
89, Shakespeare Tower,
Barbican,
London EC2Y 4DR,
UK

CORRECTION

Gideon Nellen

Mr Gideon Nellen's letter, published on June 22/23, should have read that the "scale of under-charging [of landing fees at Heathrow - and hence the subsidy to airlines] has been estimated at £260m a year".

Linking trade to human rights

From Ms Olivia Q. Swank-Goldman.
Sir, In your editorial "Bonn in the China shop" (June 25) you assert that linking trade privileges to human rights violations is counter-productive and that, on the contrary, "trade and the increasing prosperity that comes with it can be a civilising influence". This is just the sort of argument human rights organisations around the globe have successfully attempted to counter. It is true that concern over human rights can have a negative effect on trade relations, as exemplified by the current debate involving China - in the first instance involving the US by way of Boeing Aircraft, and now the German government. But arguments for de-linking trade

and human rights should be justified on the basis of pure economics and not the skewed argument that linkage is not effective.

If it is true that the linkage is less effective than desired, that is because only a handful of states attempt to make it and repressive states are free to turn to less demanding partners for their trade. Thus, the fact that the linkage is made by only a few countries and is therefore not as effective as it could be should not be used as an argument against making the linkage at all.

The argument that de-linking trade and human rights actually leads to an improvement in human rights is, in addition to its neo-colonial tone, inaccurate. The well-respected human rights organisation Human

Rights Watch, in its 1995 World Report, came to just the opposite conclusion. It found that the de-linking of these issues led to a marked worsening of human rights conditions. One need only think of oil-rich, and therefore trade-rich, Nigeria and its execution of minority rights leaders last November to provide a ready example.

If western governments choose not to risk short-term economic interests in the name of human rights and democracy that is their decision. But it should be justified on that basis alone, not on the illusory argument that the linkage is ineffective.

Olivia Q. Swank-Goldman,
Europe Institute,
University of Leiden,
Netherlands

Harmful constraints of a gold standard

From Mr David Peterson.
Sir, Running throughout Michael Prowse's "The golden dream" (June 24), his fanciful history of the gold standard and the role that advocates of its reinstatement would like it to play in relation to the fiscal and monetary tools of a global economy already wrecked on deflationary madness, were a number of comments that captured the real appeal that the precious metal has in the eyes of the statist reactionaries whom Prowse mis-characterises as "conservatives".

The return to gold would establish a "powerful check against governments' desire to pursue inflationary policies", Prowse writes, the term "inflationary" being the key that unlocks the door.

The gold brigade wants us to believe that the Group of Seven economies can be returned to higher rates of growth through a magical elixir that combines one part radically lower taxes (often including the flat-taxes) call for zero taxation on returns to financial capital, and one part re-linking currencies to gold.

Thus, they would tie government's fiscal and monetary hands, preventing it from adopting Keynesian-type spending programmes, particularly on social account. For spending on social account would be inflationary, these keepers of the financial altar complain. That is, it would benefit the wrong class of interests, while putting the value of financial assets at risk. What more devious scheme could one devise to ensure that government expenditures do not get squandered on the wrong class of citizenry, than to equate their material well-being with

the dread "T"-word, even as the prices of financial assets soar to the heavens?

"The gold standard, with its general regardlessness of social detail, is an essential emblem of those who sit in the top tier of the machine." Thus wrote Keynes about the transparent motivation of another bout with renier madness, earlier this century.

What else are the Maastricht treaty's fiscal constraints, the US Federal Reserve's obsession with NAIRU (non-inflationary rate of unemployment), and the Right's call for a return to gold, but the subordination of the state and civil society to the sort of deflationary regime demanded by global capital markets?

David Peterson,
9401 S Springfield,
Evergreen Park,
Illinois 60805, US

Objection required in the cause of consistency

From Mr Peter Cave.
Sir, Gender does not determine an accountant's accountability ability, therefore - argues Ms Victoria Andrews (Letters, June 18) - Ms Sheila Martins should not be described as "arguably

Britain's leading woman accountant". Well, neither nationality nor geographical location nor, indeed, title, nor name, fixes such ability, so in all for consistency, Ms Andrews should also have objected to

the "Britain", the "Ms", the "Sheila" and the "Martins".

Peter Cave,
17 The Mount,
Hamstead,
London NW3 6SZ,
UK

HOW TO MAKE A MONEY BOX.

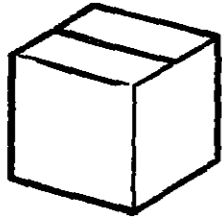


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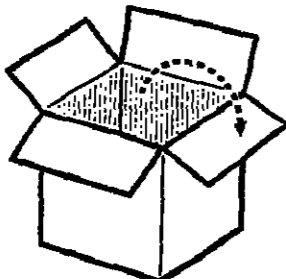


FIG 2.

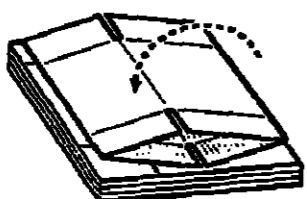


FIG 3.

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Thursday June 27 1996

Death in Dhahran

Tuesday night's explosion at a military housing complex in Dhahran, Saudi Arabia, is the worst terrorist attack on US forces abroad since the destruction of the Marine barracks in Beirut in 1983. The death toll happily is much smaller than on that occasion, but the political implications are potentially much more serious.

The Beirut catastrophe led swiftly to the withdrawal of US troops from Lebanon and the tacit recognition of that country as a Syrian sphere of influence. That was serious but in retrospect can be seen as correcting an aberration in US policy. Contrary to President Ronald Reagan's rhetoric at the time, no vital American or western interest was at stake.

Saudi Arabia, by contrast, is crucial to the security of western oil supplies and to US influence in the whole Gulf region. The Gulf war could not have been fought without Saudi co-operation, and was fought as much to ensure the kingdom's long-term security as to liberate Kuwait. There could be no more direct challenge to American power than a murderous attack on US forces in the heart of the Saudi oil-producing region. Withdrawal from Saudi Arabia is an option no US president would seriously consider.

The Saudi rulers have been glad to keep a western (mainly US) military presence in the country since the war, to make it clear to any potential aggressor, for instance Iran, that western powers are still ready to come to their defence whenever necessary. But they have also been anxious to keep it discreet, knowing it is unpopular within the kingdom. The Dhahran explosion, following the bombing of a Saudi National Guard training centre in Riyadh

last November, confirms that all too clearly.

The Saudis would like to believe this latest attack is the work of Iran, stirring up trouble among the Shia inhabitants of the kingdom's eastern province. For months after the Riyadh bombing they insisted it was an external affair. But last month four Saudi nationals were beheaded after confessing to that crime. They were not Shia Muslims and had nothing to do with Iran. They were militant members of the ultra-orthodox Wahhabi movement from which the Saudi state itself derives. And three of them had seen service fighting communism in Afghanistan.

Only President Ezer Weizman, pursuing an Israeli *tabula rasa*, was yesterday blaming Iran for the Dhahran attack. The more likely, and less comfortable, explanation is that Saudi Arabia faces a highly organised terrorist movement formed by people who condemn the regime for betraying its own origins. Such a movement will not be bought off with small gestures of leniency or liberalisation. Nor, however, will it be easily repressed. Indeed, repression will provide it with martyrs and so help it undermine the regime's legitimacy.

Saudi Arabia is almost as unlikely to succumb to an Islamic revolution like Iran as it is to become a potential aggressor, for instance Iran, that western powers are still ready to come to their defence whenever necessary. But they have also been anxious to keep it discreet, knowing it is unpopular within the kingdom. The Dhahran explosion, following the bombing of a Saudi National Guard training centre in Riyadh

Britain's legal challenge over the EU's legislation setting a maximum 48-hour working week could backfire, warns Lionel Barber

Own goal over extra time

Here we go again. After a brief, bloody war over the safety of British beef, the UK government is about to cross swords with the rest of the European Union again - this time over the 48-hour working week.

In the next month, a Portuguese judge at the European Court of Justice in Luxembourg is expected to rule on the UK government's challenge to the EU's directive setting a maximum 48-hour working week.

The narrow legal issue is whether Brussels can use health and safety legislation to push through rules on working conditions by majority voting. But the broader debate is about the regulation of labour markets in Europe - an increasingly polarised issue in the EU.

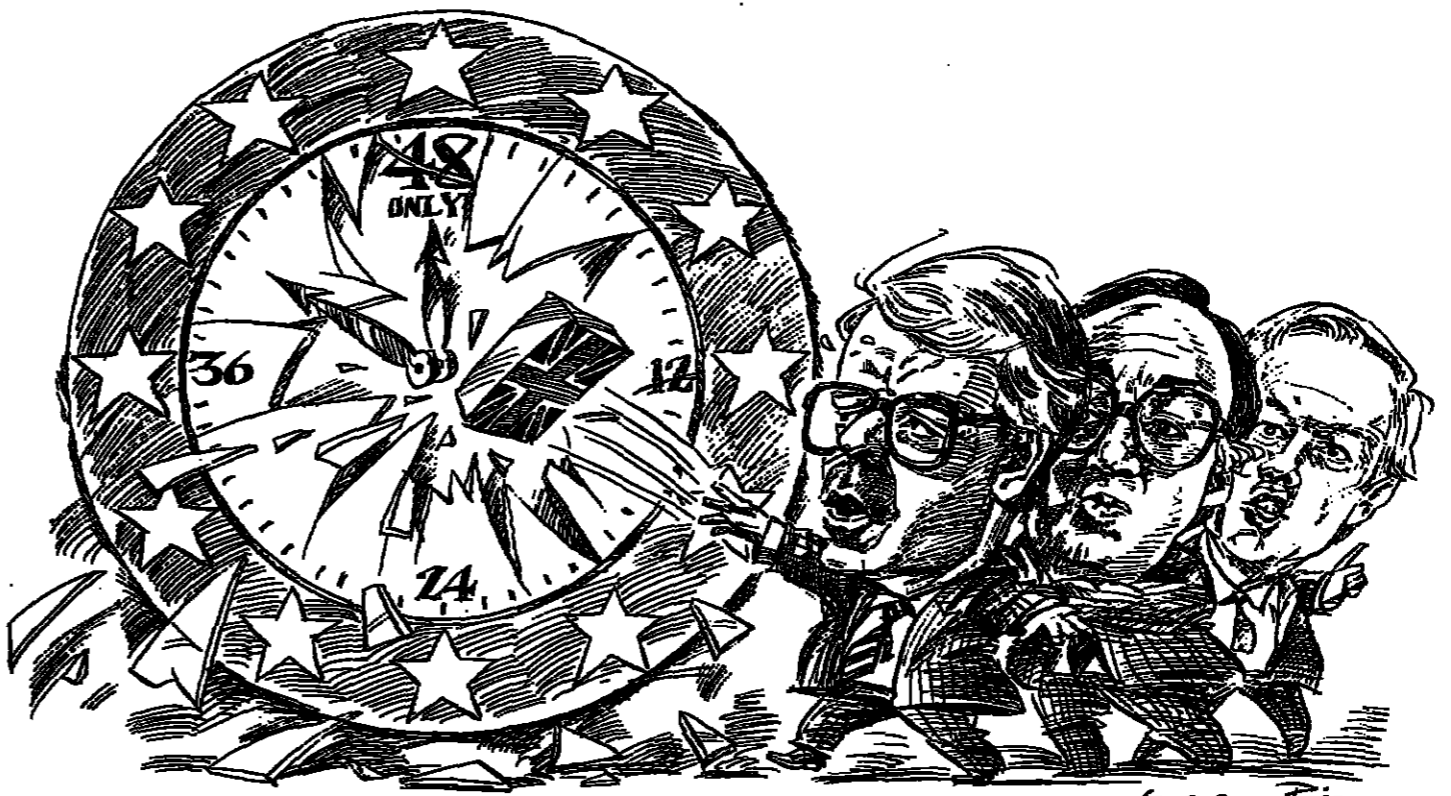
At one extreme stands Britain, seeing itself as an offshore enterprise centre, determined to insulate its economy against costly, meddling EU legislation. At the other stand the continental economies, eager to improve global competitiveness but also determined to preserve minimum labour standards in the single European market.

The origins of the dispute go back to 1989 when President Francois Mitterrand, celebrating the 300th anniversary of the French revolution and universal human rights, hit upon the idea of a new "social Europe" to compensate for the dislocation caused by creating the new single market.

The French crusade galvanised the European Commission in Brussels. Mr Jacques Delors, then president of the European Commission, and Mr Vassou Papandreu, the activist Greek social policy commissioner, produced almost 50 social policy initiatives, one being the directive on working time.

The UK Conservative government saw the fresh burst of EU social legislation as a reversal for its success in curbing trade union power in the 1980s. Such concerns led directly to Mr John Major's insistence in 1991 on an opt-out of the Maastricht treaty's social protocol.

The final version of the working



time directive was agreed only in November 1993. It obliges the UK for the first time to introduce laws giving mandatory rest breaks after six consecutive hours; a minimum daily rest period of 11 hours; at least one day off a week; no more than eight hours a shift on average for night work; and four weeks' annual paid holiday.

"The directive was social engineering at its worst," says Mr Zygmund Tyskiewicz, secretary general of Unice, the European employers' federation. "It was completely divorced from reality."

However, the UK fought a successful campaign to weaken the legislation and make it much less intrusive. It won exemptions for workers in air, rail, road, sea,

inland waterways and lake transport businesses. Also exempted were junior doctors and priests. A clause banning longer working hours for "economic reasons" fell because of objections from the bakery and newspaper industries.

In addition to these exemptions, the 48-hour working week is virtually voluntary. Employers can encourage them to work longer hours. And the UK government secured a grace period of seven years, delaying the imposition of the maximum working week until November 2003 at the earliest.

Yet despite these concessions, the UK abstained from the final ministerial agreement in November 1993 and promptly announced it was going to challenge the directive in the European Court. "It looked like bad faith," says a Commission official. "The British negotiated the best available deal with their partners in Europe, but then for domestic political reasons announced they were going to the Court."

Not so, say the British. Their concern is that the working time directive was agreed under Article 118a of the Single European Act. This allows health and safety legislation to be passed by majority voting in the decision-making Council of Ministers. To suspicious British eyes, it looked like a ruse to circumvent the UK's social policy opt-out.

British fears grew this year after an initial European Court opinion from the French advocate general.

He argued that health and safety issues could not be defined in terms of factory accidents or bad vibrations from video display units: "Health is not just a state of physical well-being, it is mental and social, and does not consist of just being free of sickness or infirmity."

And here is the rub for the UK government. If its legal challenge fails, the highest court in the Union will have endorsed a similarly broad interpretation of health and safety and "working conditions". The result might be to encourage the Commission to bring forward more social legislation under the same provisions - all because of a piece of legislation which many believe would have had minimal impact on working lives.

Shares in distress

Those who bought shares in Eurotunnel should have known the risks. It was one of the country's most ambitious civil engineering projects ever undertaken; and there were many precedents to suggest that costs might exceed estimates.

So what have shareholders to complain about, as they crowd into the Palais des Congrès in Paris today, ready to defeat their board with sacks full of proxy votes? French investors, who hold about 70 per cent of the equity, are angry because, after heavy losses, they now face the prospect of ceding a large part of their equity to Eurotunnel's creditor banks.

Although a deal has not yet been reached, it seems likely that the 225 banks will agree to exchange some of the £8.5bn which they are owed for shares, diluting existing shares by perhaps 50 per cent.

Shareholders' distress is at least understandable, for Eurotunnel is no ordinary company. It was a grand, long term project, blessed by the prime minister of England and the president of France. For private investors a bargain was implied by which the authorities would build high speed rail links and provide revenue from rail services. This support has fallen short of expectations, while the authorities have required the company to meet the costs of exten-

sive modifications for safety reasons. As a result, the company is unable to raise the interest on its debt, and the value of its shares, if any is left, depends on what deal can be struck with the creditors.

However, French shareholders have discovered a desperate weapon. By threatening to frustrate the deal they raise the spectre of bankruptcy. This would be most unwelcome to the banks, not least because of the complexity and uncertain outcome of French insolvency procedures. So although equity holders would usually expect to assume the residual risk, the proposed structure may allow them to share the pain with the banks. In the peculiar circumstances of Eurotunnel this may be fair, since the banks recognised an element of risk in the interest rate they were charging up until September, when payments ceased. And if the banks hold equity instead of debt, the present shareholders will have a better chance of getting at least some return on their investment early next century.

Meanwhile, the UK government could help the process little by extending the franchise, as France has requested, from the present 57 years to 99. This would be a costless way of recognising the enduring benefits which this private sector project has conferred on both nations.

A debt stand-off

Countries which are struggling to pay off mountains of official debt do not have many things to look forward to; but this week's Group of Seven summit was one of them. After a year of talking about helping debtor nations to grow out of debt, the hope was that leaders assembled in Lyons would at last translate fine words into action.

Almost everyone now accepts that some countries are so indebted that they cannot hope to reduce their debt to sustainable level without some extra help from official donors. This fact alone represents a moral victory for heavily indebted nations, and the non-governmental organisations which have lobbied on their behalf. But the G7 leaders are still far from resolving differences over who should pay for the support, and how.

To address the problem adequately the World Bank, individual donor governments and the IMF need to play their part. To the World Bank's credit, its piece of the puzzle has recently fallen into place, with the board agreeing informally to allocate \$500m (£333.3m) to the debt relief initiative this year and \$200m each year thereafter.

It has been trickier to reach agreement on the second strand of the programme. This is because the bilateral creditors - as represented by the Paris Club - have

already taken some modest steps to write off developing country debt. They are willing to concede further debt write-downs, but only after the multilateral agencies have agreed to do their bit.

So far, so hopeful. But a stand-off between Germany and the rest of the G7 over how to finance the IMF's slice of the package may yet put a comprehensive approach to debt reduction out of reach.

The IMF wants to sell a fraction of its \$40bn gold reserves to finance its contribution to the debt effort, and put its existing concessional lending facility on a permanent footing. The German Chancellor, Helmut Kohl, will have none of it, believing that it would set a precedent for using gold for any number of good, and not so good, causes, that the US might want to promote in future.

The IMF's gold is an outdated, and under-utilised, resource which could and should be put to better use. One can sympathise with Mr Kohl's concerns about future sales. But the answer is to judge each request on the merits and realities of the case. The reality of this case is that, although the Germans say they would be willing to contribute more money to help the IMF help debtor nations to help themselves, for the other governments, it is gold sales or nothing. Mr Kohl must swallow his pride and agree to the former.

Reluctant step back from the brink

Philip Stephens on how the UK government came close to defying the European Court of Justice

A few weeks ago the European Court of Justice's impending judgment on the 48-hour working week prompted the most extraordinary ministerial decision of Mr John Major's premiership. It was an episode which defined vividly the unprecedented hostility which the working time directive has aroused within the senior ranks of the government.

In an atmosphere of fevered defiance, the cabinet's European policy committee decided that, if the court ruled against it, the government would simply defy the judges' decision. It would refuse to translate the provisions of the directive into domestic legislation.

The few ministers who argued against such a course were stunned that a Conservative administration could contemplate what would be a clear breach of British as well as European law. But such was the anger at the prospect of losing the battle to insulate the UK from Europe's social legislation, it was not until they reconvened on the eve of last weekend's Florence summit that the ministers backed down in the face of a stark warning from Whitehall's law officers.

The first meeting of the cabinet committee on defence and overseas policy (OPD), took place during the first flush of the so-called beef war

at the end of May. All but a handful of cabinet ministers were present. The ministers were told that the European Court would soon deliver a final judgment on the government's case that the directive should never have been tabled under the rubric of the EU's health and safety provisions.

The use by the Brussels Commission of that route had allowed other EU states to outvote Britain in the Council of Ministers, despite the UK's opt-out from the social chapter of the Maastricht treaty. The ministers were told the odds were that the court would endorse the preliminary ruling of the court's advocates-general which had rejected the London government's legal challenge. They were reminded that the World Health Organisation specifically includes

employment conditions in its analyses of public health.

A range of options was then considered. Ministers could bite their collective lip and prepare the necessary legislation. After all, during negotiations two years ago, Mrs Gillian Shephard, the then employment secretary, had succeeded in removing the directive's most restrictive provisions.

Alternatively, they could seek to defer the issue until beyond the general election by delaying the preparation of legislation. In the meantime, the government could use the intergovernmental conference on the future of the EU to seek treaty changes which would close the health and safety loophole. If it was fortunate, such an amendment might apply retroactively.

But Mr Major had just announced his policy of non-cooperation over the EU ban on exports of British beef. The mood was not for compromise. Several ministers spoke in favour of open defiance. There are some conflicts in the accounts of individual positions. But there is no dispute that the minority in favour of upholding the law was heavily outnumbered by an alliance of the cabinet's Eurosceptics and traditional moderates. More than one supported a suggestion that the non-cooperation policy over beef should be extended to cover a successful resolution of the working time issue. One minister thought the atmosphere "cray". Another remarked that "swords had been glinting in the sun".

Mr Major shared the anger. He had negotiated Britain's social chapter opt-out. He has always con-

sidered that the opt-out included assurances from the other heads of state that they would not seek to circumvent it. In his eyes, they now stand accused of a grave breach of trust.

The decision, however, provoked visible alarm among the law officers. They reported that such open defiance would inevitably be challenged in the British courts. Just as certainly, the government would be defeated.

By last week, they had stepped up the attack. A briefing note sent to ministers ahead of the second meeting warned that the legal challenge might extend beyond the government. Individual ministers might be held liable by the courts for deliberately denying public sector workers their rights.

The committee retreated, deciding instead on the strategy of delay. Implementation would have to wait until after the election. In the interim, Mr Major would demand changes to the treaty.

It is not clear, however, that the government is yet off the legal hook. It has had ample time to prepare the necessary legislation. Some of its legal advisers believe it could yet be successfully sued for deliberate delay. Ministers are now praying that, against the odds, the court will spring a surprise and rule in the government's favour.

OBSERVER

House and Garden

Mr Timothy Garden, appointed yesterday as the new director of Chatham House, the foreign affairs think-tank, has a tough task ahead.

The Royal Institute of International Affairs, as it is formally called, faces strategic and financial questions only slightly less perplexing than those of Bosnia or Bosnia addressed in its seminar rooms.

Mr Laurence Martin, who retired as director at the end of the year, was confronted with the budget predicament when he took up the post six years ago. His predecessor, Admiral Sir James Eberle had been known as the Red Admiral for his enthusiasm for Gorbachev and détente, slightly ahead of the game by western governments' standards. However, Mr Laurence was heard to remark, in his first days in the job, "I didn't realise the 'Red' in 'Red Admiral' referred to the colour of the ink on the balance sheet."

Mr Timothy will face a similar task of juggling resources at a point when the think-tank's main subjects - such as the future of Eastern Europe or relations with China - are at their most thought-provoking.

Still, he has the credentials, having spent much of his life straddling the worlds of defence and policymaking. Former Royal

Air Force pilot and Whitehall policy adviser, he was at one point responsible for the long term budget and force planning for all three services, and involved in the retrenchment after the end of the Cold War. May come in handy.

Fokker's musical

William van Kooten, the Netherlands' biggest independent music publisher, is familiar with life on the airwaves. The next challenge is to reformulate Fokker, the Dutch aircraft maker, with being airborne.

The man who brought the world seasonal 1996 and 1997 staff such as Golden Ketting and Vesme, said yesterday he was trying to recruit banks and industrial partners to save the enterprise.

Potential allies include Aalberts and Intercanto-Muller, two Dutch groups with links to the transport business, as well as Stork, which is contemplating a purchase of Fokker's support services.

He acknowledges he is just "a small guy", but seems to want to be seen as "the Dutch Richard Branson". Better known in the Netherlands by a now rather unfortunate tag - "Mr 5 per cent" - Van Kooten has taken stakes of that size in ventures such as a sports TV channel which launches in August, a holding he has already sold to the De Persgroep newspaper group.

Van Kooten, 55, is trying to

convince interested parties that a moderately industrial nation should keep its high-tech industries together. "The funny thing is, they all agree. But we are a consensus democracy and the consensus also is that they don't want to do anything about it."

Fokker has cutters which it could use, and other European aircraft makers are seeking to spend \$1.5bn on developing a similar sized jet to its 70 seater. Still, whatever the revenues might have in mind, 5 per cent of Fokker would be a big bite for the former disc jockey.

KIO's IOU

The Kuwait Investment Office is finding that some of its Republican friends in the US, its staunchest allies in the Gulf War, are sounding pretty aggrieved. The accusation? That Kuwait is not sufficiently grateful to its saviours.

Former officials in the Reagan and Bush administration have lobbied a House subcommittee into looking at the question of Kuwaiti business practices "relating to the financial and commercial treatment of US persons".

The subcommittee will look into the sale of facilities owned by the KIO for \$40m in 1991. The group alleges that the KIO has not paid in full. Richard Haas, top national security aide for the Middle East in the Bush White House, is on Sarrio's international

advisory committee. Kenneth Adelman, former chief at the Arms Control and Disarmament Agency, is the advisory committee's chairman. Texas congressmen are also complaining about the loss of a valuable power contract by the Texas-based Wing group, which has on its board Lt. General Thomas Kelly, Pentagon spokesman during the war.

Wagner's ring

Obviously a marriage MAID in heaven, Dan Wagner, chief executive of the on-line information service, gave his fiancée Susie Newall 400,000 ordinary 1p shares (a pretty of £1.2m at the end of yesterday). All very touching - and no doubt Newall will smile more sweetly than the curmudgeonly analysts who point out that MAID has yet to turn in a profit. Not a good precedent to set, though - just extra money that could go into the pockets of the lawyers drawing up pre-marital agreements.

Financial Times

100 years ago

A Third Candidate Talked Of The chances of a success of a third Presidential candidate in the United States are being put forward more strenuously than heretofore by those who will vote neither for Major McKinley nor for the Free Silver candidate the Democrats appear likely to nominate at Chicago. A leading Democrat said yesterday: "The Democrats will throw away their chance in adopting a free silver plank, for there are many Republicans so opposed to Major McKinley that they would have been willing to vote for a third-term Democrat in the person of Mr. Cleveland backed by a sound money plank in his platform."

50 years ago

Demand For Copper There has been more disagreement since the beginning of the year over the outlook for copper than for perhaps any other commodity. There is a shortage of supplies which is being accentuated by certain artificial factors. For instance, owing to labour shortage, fabricators now tend to ask for several shapes and sizes from their suppliers. Stocks should be correspondingly increased to cater for these varying requirements.



Power struggle over 'conditional' resignation Karadzic threatens to disrupt Bosnia elections

By Laura Silber, Balkans Correspondent, and Paul Wood in Pale

Mr Radovan Karadzic, the Bosnian Serb leader wanted on war crimes charges, yesterday drastically raised the stakes in the struggle over whether he would step down from power. Mr Karadzic offered to resign only if the international community met a series of conditions for the recognition of his mini-state, Republika Srpska. But he made clear that he would stand in the Bosnian elections if his demands were not met. Seen as a key obstacle to free elections in Bosnia, Mr Karadzic signed a resignation letter at dawn after a marathon session of the Bosnian Serb leadership. Bosnian Serb officials in Pale, Mr Karadzic's stronghold, said the letter was sent to the government of Serb-led Yugoslavia and also intended for Mr Carl Bildt, chief international civilian administrator in Bosnia.

But Mr Bildt's office last night had not yet received the letter. The timetable for a response is tight because the annual meeting of the Bosnian Serb ruling party, which will draw up an electoral list, meets tomorrow. It was unlikely, however, that the international community would accept the conditions, which violate the Dayton peace plan for Bosnia. Under the plan, suspected war criminals indicted by the UN tribunal cannot stand in elections or hold public office and must be handed over to The Hague.

The letter appeared another manoeuvre orchestrated in order to deflect intense pressure. International mediators have threatened to reimpose sanctions on Serbia unless Mr Karadzic disappears from the political scene. Diplomats, behind the scenes, have set a deadline of July 1 for Mr Karadzic to stand down to enable the Bosnian elections to go ahead.

Western mediators, in particular the US, are anxious to go ahead with elections on September 14 in an effort to stick to the timetable envisaged under the Dayton accord.

But members of the Muslim-led Bosnian government have created a problem by indicating that they would boycott elections if Mr Karadzic and other indicted war criminals remain at large in the run-up to the first post-war poll seen as a crucial test for Bosnia's future.

In a violation of the Dayton pact, Mr Karadzic insisted that Brcko, the north-eastern town at the mouth of the strategic Serb corridor, remain in Serb hands. Leaders of Serbia, Croatia and Bosnia agreed last November that the status of the strategic town would be decided by international arbitration at the end of the year-long plan. The deal on Brcko enabled western mediators to secure Muslim endorsement of the Dayton plan which would otherwise have failed.

Astra US chief fired after sexual harassment inquiry

By Hugh Carnegie in Stockholm

Astra, the fast-growing Swedish pharmaceutical group, yesterday fired its chief executive of its US operations. It laid the blame for a series of sexual harassment allegations firmly at his door.

Mr Hakan Mogren, Astra group chief executive, said Mr Lars Bildman, head of Astra USA for 15 years, had been fired without compensation following an internal investigation into the allegations. The investigation showed that Mr Bildman had "abused his position", Mr Mogren said, and that he had developed an "unacceptable leadership style". It had also found evidence that he had used company funds worth some US\$2m for private spending.

One other senior executive at Astra USA was also fired and a third agreed to leave, along with one Astra parent company executive. But Mr Mogren denied any widespread fault within the company or its corporate culture. The main public allegations against Astra were levelled by Business Week magazine which cited a dozen cases where women claimed they were fondled or solicited for sexual favours by Mr Bildman or other executives between 1991 and 1994.

Astra is one of several foreign companies in the domestic market, analysts said. If Deutsche Telekom secured a listing on the Malaysia exchange it would bring immense prestige to the house and help attract international portfolio investors.

In addition, companies with a secondary listing in Malaysia would be more likely to choose Kuala Lumpur as a regional headquarters - a role now more often filled by neighbouring Singapore. Singapore already allows foreign listings.

There would be other important spin-offs for Malaysia, say analysts. Mr Neil Saket, senior regional economist at Crosby Securities in Singapore, said: "Malaysia is clearly hoping that foreign firms will be more committed to the country and transfer the type of technology that the seventh [five-year economic] plan requires."

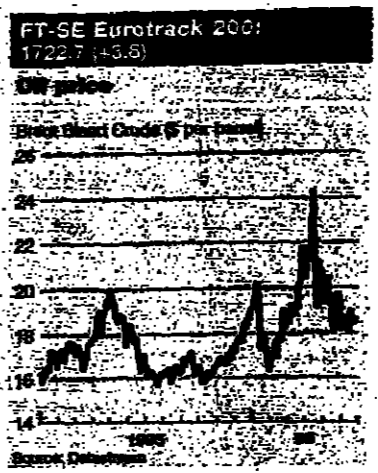
Mr Munir said that the Securities Commission has submitted a proposal to the finance ministry to establish an over-the-counter (OTC) trading market for domestic high-technology companies. Such a market would provide an alternative source of capital for companies too small to list on the stock exchange's second board.

He said an OTC market should not replace or compete with current forms of financing for high-technology industries such as bank loans and venture capital funds.

THE LEX COLUMN

Crude politics

The second bombing in Saudi Arabia in eight months is a powerful reminder that the regime's stability cannot be taken for granted. Nor is Saudi Arabia the only worry in the region, with serious tension in Bahrain and an unpredictable new government in Israel, the oil market is growing understandably nervous that the temperature in the Middle East is rising. Both the Iranian revolution and the Gulf war sent oil prices sky-high; serious disruption to Saudi Arabian supplies could send them higher still.



But such an outcome remains very unlikely. The Saudi Arabian government's grip on power looks formidable. Moreover, whoever runs the country will ultimately be as dependent on oil revenues as the West is on oil - so long, that is, as complete chaos or the most extreme kind of fundamentalist regime is avoided.

Frightening as these worst-case outcomes may sound, the much bigger risk for investors is not that the country will collapse but that its oil strategy will change - for instance, if the relatively unknown Prince Abdullah succeeds the sickly King Fahd. In the oil, the country could either cut production back sharply to push the oil price up or stop production up and hope additional revenues offset the inevitable price collapse.

The fact that neither is obviously in the country's long-term financial interest does not necessarily mean it might not give one a try - especially given the pressing need for cash to keep the population sweet. The snag for investors, of course, is that such a change of tack is impossible to predict, since it could send the oil price in either direction.

ing them to profits; the second because its tax rate is still below the standard 48 per cent rate. After such adjustments, Mediastet's prospective pile rises to about 17 - only a touch below its peers.

Mediastet's aspirations in mobile communications give it an appeal that Carlton and TFI lack, but its core TV business is under greater threat than theirs. If Italy's state-owned Rai is privatised, restrictions limiting the amount of advertising it can air would probably be relaxed, intensifying competition would then cut both Mediastet's dominant share of ad revenues and the rates it could charge. Take into account the other risks - such as the judicial investigations into Mediastet managers and the possibility that it may have to divest one of its channels - and the shares do not seem worth the punt.

Mediastet

Such is the controversy swirling around Mediastet, Mr Silvio Berlusconi's television empire, that many investors will give it a wide berth. But some may still be tempted on the theory that shares sold in unpropitious circumstances will come cheap. Indeed, an initial glance suggests that they are. Goldman Sachs, one of the few independent brokers with a forecast, predicts 1450 earnings per share this year. At the mid-point of the selling range, the price/earnings multiple is 15. Comparable European TV shares, including Carlton Communications and France's TFI, trade on multiples of 18-19.

However, to make a fair comparison, two adjustments should be made. The first stems from Mediastet's curious policy of amortising television rights over several years rather than charging them to profits; the second because its tax rate is still below the standard 48 per cent rate. After such adjustments, Mediastet's prospective pile rises to about 17 - only a touch below its peers.

British Biotech

Biotechnology companies have to raise money well before they need it, so British Biotech is being pragmatic rather than greedy in launching a £165m (£218.8m) rights issue when it still has 99% of cash in the bank. Shareholders are hardly going to quibble for a total outlay of £258m since foundation they now own a company capitalised at over £150m. Moreover, this is British Biotech's last fund raising. If it succeeds in getting its first two drugs to market in the next three years it will become highly profitable and able to finance future growth from cash flow and debt. If it fails, it will hardly be in a position to go back to shareholders - nor would there be much point.

The odds on success are shortening all the time. Marimastat, its key anti-cancer treatment, has just received US

regulatory approval to start late-stage clinical trials. There is growing evidence that it is effective against a whole range of cancers, which could propel it to peak sales of £1bn or more. The fact that the rights money will in part be used to build up a sales force for Marimastat in Europe and America is a testament to the management's confidence. And with compounds against pancreatitis, asthma, arthritis, and multiple sclerosis also under development, British Biotech is on the way to becoming a fully-fledged pharmaceutical company. Even so, valuing the shares remains subjective, with analysts suggesting anything from £20 to more than £100, compared with a current price of £23.75. Having seen the price rise six-fold in less than a year, investors should take up the rights and hang on.

Nuclear privatisation

The price range for the British Energy sale is so wide the government might just as well not have bothered publishing one at all. That, of course, publishing the unusually broad range, which in turn reflects the difficulty of predicting future electricity prices. The risks are certainly real. It is then, an offering to be approached with full protective clothing. Actually, it should give off a pre-war glow. Compare it with Reliance: British Energy has less political risk, its cash flow dividend cover is more generous and its balance sheet even leaner. On that basis, the decision looks obvious - especially if, as we think, the shares could start life on even higher yield.

Of course, there are worries. With Reliance, there is less risk that the management will fritter away shareholders' cash on grandiose projects; British Energy has done nothing to dispel the impression that this is a real way for the longer term. Moreover, while Reliance's revenues are secure, British Energy's are vulnerable to lower electricity prices. And prices are bound to come under pressure in the end, when real competition is finally imposed on the market. Nonetheless, in the near term, the outlook looks reasonably benign - better, certainly, than many fear.

These may not be shares to hold on to for life. But their half-life at least, as investors get to grips with the scope for cutting the company's costs and gearing up its balance sheet - looks distinctly promising.

Additional Lex comment on Danka, Page 22

VW halts expansion

Continued from Page 1

allow any state aid in the car sector unless it was strictly necessary to compensate for problems in disadvantaged regions. The two German commissioners, Mr Martin Bangemann and Mrs Monika Wolf-Mathies, are understood last week to have delayed a decision on the case.

But they are thought this week to have been unable to persuade other commissioners to reject the advice of the Brussels competition directorate to cut the aid. Volkswagen said it "considers the investment in Saxony clearly as new investment, a judgment that was shared until recently even by EU experts". It has shelved the plans "with immediate effect".

At Mosel, VW is already producing its Golf series car, and had hoped to expand the site between 1997 and 1999 to 750 cars a day. Capacity at the Chemnitz plant was also to be increased at the same time through a new engine production facility.

Malaysia reforms stock exchange to challenge Singapore

By James Kyngie in Singapore

Malaysia is to allow companies from other countries to list shares on its main stock exchange in a move designed to challenge Singapore as the region's financial hub.

Mr Munir Majid, chairman of Malaysia's Securities Commission, said yesterday that he hoped the initiative would help broaden and deepen the Kuala Lumpur Stock Exchange, the third biggest in Asia after Tokyo and Hong Kong in terms of market capitalisation.

He did not indicate when the liberalisation would take effect but said that it would be a phased reform. Foreign companies which were "promoted and controlled" by Malaysians would be the first to list on the exchange.

The development follows comments earlier this week by Mr Ron Sommer, chairman of Deutsche Telekom, the biggest telecoms operator in Europe, that the company was "thinking intensively" of a listing in Asia after privatisation in Germany in November.

Mr Sommer did not say whether Malaysia was being considered, but Deutsche Telekom's deal to buy 21 per cent of Telekom Resources Industries, a prominent local telecoms company, could make the German company a candidate for a listing. A Malaysian listing would encourage foreign investors to apply for all or some of the pre-

ferential terms available to local companies in the domestic market, analysts said.

If Deutsche Telekom secured a listing on the Malaysia exchange it would bring immense prestige to the house and help attract international portfolio investors.

In addition, companies with a secondary listing in Malaysia would be more likely to choose Kuala Lumpur as a regional headquarters - a role now more often filled by neighbouring Singapore. Singapore already allows foreign listings.

There would be other important spin-offs for Malaysia, say analysts. Mr Neil Saket, senior regional economist at Crosby Securities in Singapore, said: "Malaysia is clearly hoping that foreign firms will be more committed to the country and transfer the type of technology that the seventh [five-year economic] plan requires."

Mr Munir said that the Securities Commission has submitted a proposal to the finance ministry to establish an over-the-counter (OTC) trading market for domestic high-technology companies. Such a market would provide an alternative source of capital for companies too small to list on the stock exchange's second board.

He said an OTC market should not replace or compete with current forms of financing for high-technology industries such as bank loans and venture capital funds.

Saudi bomb

Continued from Page 1

he had spoken to King Fahd, the Saudi monarch, who had "expressed his deep regret at our loss and his determination to find those responsible".

Mr Warren Christopher, US Secretary of State, yesterday interrupted his tour of the Middle East to revive Arab-Israeli peace talks and flew to Saudi Arabia to show support for US troops and survey the damage at the air base in Khobar, near Dhahran.

FT WEATHER GUIDE

Europe today
Scotland, Wales and eastern Ireland will be dry and sunny. England will have sunny spells with showers in the south. Cloud will approach Ireland from the west in the afternoon. A weak disturbance will produce cloudy but dry conditions in the Benelux. Southern Germany, the Alps and France will be dry and sunny. The Iberian peninsula will have plenty of sunshine. Southern Scandinavia will be warm with sunny spells. Cloud will prevail in western Russia with patches of rain. An upper disturbance will produce showers from the Ukraine, across the northern Balkans and into central Italy. The south-east Mediterranean will be hot and sunny.

Five-day forecast
The Iberian peninsula will remain sunny and warm. High pressure will promote dry and sunny conditions in Italy. South-east Europe will continue hot and sunny until the weekend when thunder showers will spread south-east across Turkey. The British Isles and the Benelux will be unsettled.

TODAY'S TEMPERATURES
Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteor Centre of the Netherlands

Madrid	28	Paris	21	Frankfurt	21	London	20	Rangoon	30
Abu Dhabi	36	Beijing	27	Geneva	21	Manchester	20	Riyadh	31
Accra	28	Bombay	29	Hamburg	21	Madrid	20	Rome	24
Algiers	28	Brussels	21	Helsinki	21	Moscow	19	Sao Paulo	24
Amsterdam	17	Dallas	24	Hong Kong	27	New York	18	Singapore	25
Athens	31	Dhaka	21	Los Angeles	22	Osaka	22	Stockholm	22
Bahia	28	Hanoi	29	London	20	Perth	22	Sydney	22
Bangkok	29	Hong Kong	27	Luxembourg	22	Paris	21	Taipei	28
Barcelona	28	Hong Kong	27	Prague	22	Seoul	22	Tokyo	25
		Hong Kong	27	St. Petersburg	22	Toronto	20	Washington	21
		Hong Kong	27	Vienna	21	Wellington	21	Zurich	20

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سكوا من الاصل

COMPANIES AND FINANCE: EUROPE

Holzmann warning gives succour to Hochtief

By Michael Lindemann in Bonn

One of Germany's fiercest takeover battles between two of the country's largest construction groups, Philipp Holzmann and Hochtief, appeared to move Hochtief's way yesterday after Holzmann warned it would not pay a dividend for this year - just weeks after it cancelled its 1996 dividend.

Holzmann recently reported surprise net losses of DM443m (€33m) after it had to write down the value of several property investments.

A London-based construction analyst said the group's continuing difficulties now meant that Deutsche Bank, which holds 25.8 per cent of the company - and could hand control

to Hochtief - would be increasingly inclined to see Hochtief take over.

"I think Deutsche Bank's preferred outcome would be for Hochtief to come in - subject to agreement from the cartel authorities," the analyst said.

The Berlin-based cartel office is investigating Hochtief's proposed takeover and in an initial ruling rejected the idea, arguing that the merged group would dominate Germany's otherwise very splintered construction market. The two sides are due to meet again in court in November.

Another analyst specialising in construction companies who attended Holzmann's annual general meeting in Frankfurt suggested that the group may

also fail to pay a dividend in 1997 after Mr Lothar Meyer, chief executive, said Holzmann faced "very difficult years" this year and next.

Hochtief already holds 24.9 per cent of Holzmann and has parked a further 10 per cent with Commerzbank, the leading German bank which is close to Hochtief, subject to a final ruling by the cartel office.

Holzmann's warnings come on the heels of other forecasts by leading German construction groups which are considerably more optimistic.

Mr Hans-Peter Kettel, Hochtief's chief executive, said earlier this week that while it was too early to make forecasts for the full-year, new orders from outside Germany more

than made up for a very depressed German construction market.

Strabag, another leading construction group, said yesterday it expected a "moderate" increase in construction output - the sector's equivalent of sales - and a significant improvement of its operating results. Strabag's 1995 pre-tax profits fell to DM26m, down from DM22m a year earlier.

Several analysts warned that the auditors who had valued the investments, recommended that the group write down

investments worth DM536m, but Holzmann eventually decided to write down investments worth DM458m. "There are some more time-bombs ticking away there," the analyst said.

Holzmann said, meanwhile, that results in the first five months had been considerably better than in the first three months, when construction projects had almost come to a standstill because of the bitterly cold winter in Germany.

During the first five months to May 31 construction output totalled DM4.6bn, 8 per cent lower than last year, while the group had booked new orders worth DM5.9bn, some 5 per cent more than in the equivalent period last year.

Court gives go-ahead for CFF meeting

By Andrew Jack in Paris

Shareholders in Crédit Foncier de France, the troubled specialist property lender, yesterday failed in their attempt to delay the group's annual general meeting, one to be held on Friday.

The Paris commercial court rejected the investors' claim that the provisional 1995 accounts circulated by CFF and qualified by its auditors were inadequate and justified delaying the assembly.

The decision came during a tense week for investors in a number of French groups. Eurotunnel, operator of the Channel tunnel railway link, holds its annual general meeting today amid tensions over a proposed restructuring plan with its creditor banks.

Separately, minority shareholders in Compagnie d'Investissements de Paris, an investment company, expressed their frustration at the decision of Banque Nationale de Paris, the majority investor, to reject a counter-bid launched on the company.

Mr Jérôme Meysonnier, chairman of Crédit Foncier de France, said yesterday that he could "only rejoice" at the decision of the court to reject criticisms from shareholders about the reasons behind changes in accounting policies, which partly explained FF1.3bn (€2.5bn) in provisions announced for 1995.

He said there was no question that he was making excessive provisions. The write-offs had been taken to reflect a sharp deterioration in the Paris property market, as well as the need to reflect a realistic assessment of its assets which would allow strong credit ratings.

Shareholders in Crédit Foncier have criticised the size of the provisions, and restructuring proposals which could make their investment in the group almost worthless.

They have threatened to attempt to block approval of the group's accounts on Friday and to vote against a capital reduction plan, while discussing a demerger of the group to help resolve its difficulties.

Fiat targets New York for tractor float

Mr Cesare Romiti, Fiat chairman, said yesterday the group would probably sell 30 to 40 per cent of New Holland, seeking a listing in New York by the end of this year. The details will be fixed later by Mediobanca, the Milan merchant bank, and Goldman Sachs, the US investment bank, which will handle the sale.

One Milan-based analyst warned yesterday that the tractor market had already reached the top of its cycle. New Holland staged a strong return to profit in 1994, when it recorded a profit before minority interests of £178bn (€375m), against a loss of £1.45bn the previous year, but although the group increased sales in 1995, its profit slipped by 31 per cent. Fiat blamed the crisis in the Brazilian agricultural sector - which bought only 17,600 tractors in 1995, compared with 38,500 in 1994 - and difficulties in the sourcing of components for the decline.

But even if New Holland has passed its recent peak, analysts still concede that the capital gain on the sale of a minority stake will be "huge", given that the book value of New Holland NV, the Dutch-registered holding company for the group, was only £237bn at the end of 1995.

"As one of the biggest companies in the world producing agricultural and construction equipment, its capitalisation [in our balance sheet] is much

Ploughing a rich furrow

New Holland (ire bn)					
	Turnover	Cash flow*	Capital Expenditure	Profit before minority interests	Number of employees
1995	8,150	581	215	392	18,820
1994	7,800	781	138	578	19,661

* Group income before minority interests, plus depreciation.

Fiat (ire bn)				
	Net Revenue	Cash flow	Capital Expenditure	Number of employees
1995	75,692	6,778	5,651	237,428

Source: Fiat

lower than we expect to get for it on the market," said Mr Romiti at yesterday's Fiat shareholder meeting in Turin, although he did not put a figure on the amount the group hoped to raise from a sale.

The decision to list New Holland, rather than directly seek a buyer or partner among its tractor industry rivals, reflects both the anti-trust difficulties which would certainly have been encountered by the latter course both in Europe and in North America - as well as likely lack of interest from companies big enough to be in a position to make an offer.

Between them, just four groups dominate the tractor markets of both Europe and North America. New Holland is Europe's market leader, with about 15 per cent of the 180,000 units a year sector, followed by John Deere of the US with 12 per cent, Massey-Ferguson with 11 per cent and JI Case with 10 per cent.

In North America, John Deere leads the market with a 36 per cent share. Case has 23 per cent, New Holland has 16 per cent and Agco, based in Georgia, Atlanta which owns Massey-Ferguson, 12 per cent.

Any further concentration would mean tangling with both US federal anti-trust authorities and the European Commission, points out Mr Christopher Barrow-Williams, research director of London-based analysts Off-Highway Research.

However, it is also hard to envisage any strong industrial or commercial imperatives for one of the other Big Four to seek a large stake in New Holland.

The tractor industry has been undergoing restructuring and the other leading groups are close to completing reorganisations giving such a substantial presence in the sector's leading markets.

For example, Case, whose flotation on Wall Street in three tranches was completed by US industrial conglomerate Texneco last year, is completing construction of a large new production facility at Doncaster in the UK, about 150 miles north of New Holland's own principal manufacturing plant at Basildon in Essex.

In addition, it has just acquired the tractors business of Steyr-Daimler-Puch, the Austrian engineering group, and now has strong representation across Europe to complement its main manufacturing operation at Racine, Wisconsin.

On top of the cash likely to be raised from the New Holland flotation, Fiat has just appointed banks to organise a \$1bn multi-currency credit line, to last for the next seven years.

Fiat had net debt of £3,487bn at the end of March, an increase of nearly £500bn from the level on December 31, but

the main reason for renewing the credit line and divesting part of New Holland is to raise money for further expansion in Italy and abroad.

"The problem we have ahead of us is one of new developments," said Mr Romiti yesterday. "That means starting new initiatives, opening new markets, producing in areas - such as south-east Asia, China and India - where you can't sell cars unless you manufacture in the country itself, and increasing our efforts in the Mercosur [the south American free-trade area]."

For Fiat, the disposal of a minority stake in one of its largest subsidiaries would mark a change of tack compared with last year's plan to inject its chemicals and biomedical subsidiaries, headed by Sna BPD, into the complex planned merger between Gemina, the investment company, and Ferruzzi Finanziaria, the holding company.

That plan, later abandoned, would have raised about £700bn for Fiat. Mr Romiti said yesterday that there were no plans to break up or sell off Sna BPD and its subsidiaries Sna Fibre, Sorin Biomedica and Caffaro, all of which are quoted companies, although Fiat may reduce its stake in the sector, while retaining the largest shareholder.

Andrew Hill and John Griffiths

SEARCH

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20 YEARS OF ACHIEVEMENT

FINANCIAL POSITION
 31 December (in millions of USD)

Assets	1995	1994	1993
Cash and banks	191	208	121
Marketable Securities	436	480	56
Loans	514	526	-
Equity Participations	137	66	-
Fixed and others	30	30	7
Total	1,308	1,310	184

LIABILITIES AND SHAREHOLDERS FUNDS

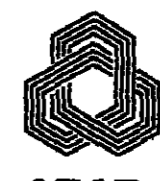
	1995	1994	1993
Deposits from banks	629	658	-
Provisions and others	80	73	2
Dividends payable	20	20	-
Shareholders' funds	-	-	-
- Paid up Capital	400	400	170
- Reserves	179	159	12
Total	1,308	1,310	184

FINANCIAL RESULTS 31 DECEMBER

	1995	1994	1993
Net Operating Income	45	20	8
Less: Risk provisions	(5)	-	-
Net profit for the year	40	20	8

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COMPANIES AND FINANCE: EUROPE

Moulinex workers march for 'dead town day'

It was the day the full meaning of France's gloomy unemployment figures finally sank in for the 6,000 people of Mamers.

They marched en masse yesterday through the shuttered streets of their tranquil Norman town, 180km west of Paris, in silent protest at plans by Moulinex, the household appliances group, to close the factory that is the mainstay of the local economy.

According to one official, the plant accounts for 37 per cent of the town's professional tax receipts.

It was an effective and dignified way to draw attention to the downside of the efficiency drive that is in full swing across broad swathes of French commerce and industry, as managers restructure in the face of tough worldwide competition.

Yesterday's so-called "dead town day" at Mamers came just over a week after Mr Pierre Blayau, Moulinex chairman, unveiled plans to cut more than 20 per cent of the company's workforce, in a

move described on the front page of Le Monde as an "electric shock" for the 60-year-old group, which has several plants in the region.

A tired-looking Mr Blayau spoke of the danger of Moulinex being bought by a foreign rival and of the need to bring the group's business performance to "a level equal that of its main competitors". He suggested the manufacture of products earmarked for developing markets would be transferred overseas.

This was a point picked up by yesterday's marchers as they filed from the 30-year-old Moulinex factory, with its incongruous medicine-pink logo, to a mid-morning rally, complete with balloons, church bells and air-raid sirens, in Place de la République. "No to Mexico, Yes to Mamers" said their banners. "Mamers must not die."

The factory's 411 employees at the head of the procession, many in blue overalls, wore numbers on their chests, like marathon runners. A large proportion were at the age, in

their 40s and 50s, where finding new jobs would be particularly difficult, and had clocked up long years of service.

"Thirty-three years," said employee number 204 when asked how long she had worked for Moulinex. "I work on motors," she added.

In a possible sign of things to come, the procession left behind a silent and deserted factory. White-handled irons were visible through the window on stationary conveyor belts. A single blue Moulinex lorry stood near the delivery bay.

In a shrewd public relations move, the march was led by Fanny and Julien, both nine years old. They carried two simple banners. "My mum and dad don't have a factory any more," said one. "Thank you, Mr Blayau," said the other.

Mamers' small businessmen and women were also out in force. A sign in the window of Mr Pierre Colette's bric à brac and antiques shop spoke of his profound sadness and shock at what was threatened and said

he would be on the streets all day.

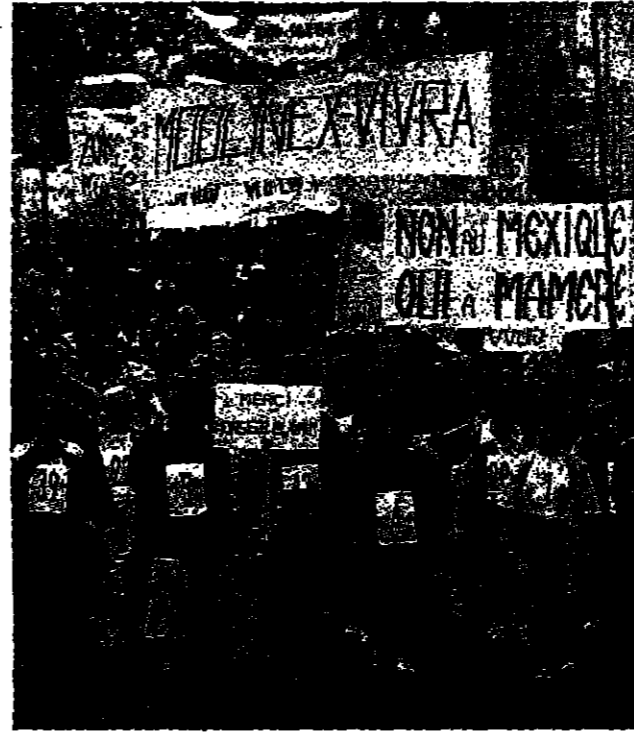
The marchers have other, more powerful allies. Mr François Fillon, minister of post and telecommunications and chairman of the general council of Sarthe, the département where Mamers is located, has called on the labour ministry to turn down the closure proposals.

Mr Franck Borotra, industry minister, has said they are "not acceptable in their present form". But the industry ministry later acknowledged it could do little more than work at the margins of the plan to shed 2,600 workers.

There was also a trace of resignation in the response from Mr Michel Corbin, mayor of Mamers, when asked if he hoped to keep the plant open.

"I am not completely convinced that all is completely lost," he said. "That means we must fight, step after step, stage by stage."

David Owen



Unlucky numbers: staff display the number of years they had worked for Moulinex as they march through Mamers

NEWS DIGEST

Polish telecoms group raises loan

Netia Telekom, Poland's sole private telephone operator, has raised a \$180m loan from a foreign banking consortium led by the European Bank for Reconstruction and Development and ABN Amro of the Netherlands, for the construction of 350,000 lines over the next three years.

The 10-year facility, signed yesterday in Warsaw, is the EBRD's largest telecommunications loan to date. It opens the way for Netia - a joint venture between RP Telekom, a Polish telecoms operator, Telia, the Swedish state-owned operator, and the EBRD - to press on with plans to install the lines at a cost of \$350m. The remaining financing is to be provided by the company as well as supplier credits. Netia has installed 15,000 local lines.

Under Poland's present telecommunications regime, local connections are open to competition while regional and international connections are controlled by Telekomunikacja Polska SA, which operates 5.8m land lines. RP Telekom is jointly owned by local investors and foreign partners which include Dankner Investment, of Israel, and Goldman Sachs, of the US. Christopher Bobinski, Warsaw

Audi accelerates to DM206m

Audi, the German carmaker and subsidiary of Volkswagen, yesterday posted pre-tax profit of DM206m (\$134.4m) for the first quarter, up from DM66m a year earlier. The company said it expected full-year pre-tax profit to be "at least as high as last year". In 1995, Audi reported pre-tax profits of DM588m for the full year.

Car production in the first quarter grew 18.6 per cent to 120,110, while worldwide customer deliveries rose 6.3 per cent to 118,651 during the period, from 109,698 a year earlier, Audi said.

However, a breakdown of deliveries showed a different picture, Audi noted. In Germany, deliveries fell 3.6 per cent to 32,290 in the first quarter, from 34,251. The decline was due to the unusually high number of deliveries during the period last year, it said. German market share fell from 6.5 per cent to 5.7 per cent during the period.

In western Europe, excluding Germany, Audi deliveries rose 15.7 per cent to 45,498 in the first three months of 1996 from 39,313 a year earlier. Deliveries in the US rose 38.4 per cent to 5,776, from 4,173 units, Audi said. In the rest of the world, deliveries gained 9.4 per cent to 13,087 cars from 11,961. Agencies, Neckarsulm, Germany

CSM in Swedish buy

CSM, the Dutch-based branded consumer products group, yesterday agreed to acquire Malaco, a Swedish manufacturer of sweets, from Kraft Freia Marabou, the Scandinavian group which is a division of Kraft Foods, of the US. The purchase price was not disclosed. Malaco, which had sales of SEK385m (\$130.6m) in 1995, will become part of the CSM food division as an operationally independent unit. The acquisition will be official within four months. Agencies, Amsterdam

Setback for German builder

Ways & Freytag, the German building and construction group, said output in the first five months of the year totalled DM1.6bn (\$652m), or 3 per cent less than a year earlier. New orders in the period climbed 7 per cent from a year earlier to DM1.18bn, with domestic orders up 8 per cent at DM1.05bn. Unfilled orders rose 4 per cent from the end of last year to DM3.8bn at the end of May, with domestic orders up 6 per cent at DM2.65bn, the group said. Ways & Freytag had a 1995 net profit of DM24.6m. AFP News, Frankfurt

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FT Surveys

Telecom Eireann finds partners

By John Murray Brown in Dublin

A consortium linking Koninklijke PTT Nederland, the privatised Dutch telecoms company, with Telia of Sweden has been selected as the strategic partner for a 35 per cent stake in Telecom Eireann, Ireland's state-owned telecommunications company.

The KPN-Telia consortium will pay an initial IE183m (\$115.7m) for a 20 per cent stake in TE.

Mr Michael Lowry, Ireland's minister for transport, energy and communications, said the total proceeds would exceed IE500m under a complex agreement, under which the consortium will pay an additional IE300m over the next three years as it exercises options on the remaining 15 per cent. KPN-Telia will make further payments under a profit-sharing arrangement based on the future earnings of TE.

The sale, on which the government was advised by Morgan Stanley, the US bankers, was prompted by the need for

TE to position itself ahead of the deregulation of the European telecoms market in line with Commission directives.

Ireland won a two-year delay, or derogation, in the EU timetable, together with Greece, allowing it to maintain protective barriers to competitive telephony until 2000.

The provision of mobile and other niche markets is already open to competition. Ireland has Europe's third most advanced digital network, but the decision to seek a derogation was prompted more for political reasons.

About 40 companies were invited to make bids when the deal was first envisaged five years ago. KPN-Telia made a lower bid than Tele Danmark, the Danish state telecom company. Cable and Wireless, of the UK, had earlier offered IE460m for a 40 per cent stake. AT&T, the US company, and British Telecommunications had both earlier withdrawn from the bidding.

Rebutting criticism that the deal was much less than had been originally envisaged, Mr

Lowry said that IE220m of the proceeds would be funnelled back into the company, to allow TE to restructure its balance sheet, where debt is running at around IE850m.

The balance will help to reduce the government's liabilities in respect of its pension contributions, which are currently around IE700m.

"The structure of this deal allows us to align the strategic and financial interests of the state, the company and the strategic partner," Mr Lowry said.

Mr Lowry said it was a milestone agreement. The government has indicated this is a one-off sale. Nonetheless, KPN-Telia will want the authorities to clarify the nature of competition, together with future intentions for the remaining 65 per cent stake, as well as the question of how the pension liabilities are to be funded.

The deal was strongly criticised by opposition politicians yesterday. However, Mr David Begg, head of the communications union, welcomed the choice of partners.

Solvay plans \$170m expansion for US plant

By Jerry Luesby

Solvay, the Belgian chemicals company, has unveiled a \$170m investment plan for its soda ash plant in Wyoming, driven by the strength of the glass market in Latin America and Asia.

The company said it planned to expand the plant in three phases, beginning next April. The pace of the expansion will depend on demand, but capacity will eventually rise to 3.2m tonnes, from 2.1m tonnes currently.

Solvay's 20 per cent partner in the Wyoming plant, Asahi Glass of Japan, will take one-fifth of the expanded output. Most of the remainder will be exported to glass producers in South America and Asia. The glass market is growing at 4 per cent a year in South America and 7 per cent in Asia, Solvay said.

Solvay is the world's largest producer of soda ash, and accounts for 60 per cent of European capacity.

All of these securities having been sold, this announcement appears as a matter of record only

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COMPANIES AND FINANCE: THE AMERICAS

NEWS DIGEST

Pactel, SBC to pay for probe into link

Pactel and SBC Communications, the US "Baby Bell" telecom companies planning to merge into a group with total sales of \$24bn, are to foot the bill for a statutory probe into the deal's implications for consumers. The \$150,000 donation was intended to speed up regulatory proceedings by the California Public Utilities Commission, which is currently overrun with investigations and hobbled by a lack of state funds, the companies said.

Urgency was called for because of a clause in the merger contract which allowed either prospective partner to cancel if the deal were not closed by the end of March next year. The PUC process, considered the biggest hurdle the companies must overcome, had previously been shelved indefinitely because annual budget cuts of 5 per cent over the past few years had left the bureaucracy unable to cope, officials said. A rush of work, prompted by last year's deregulation of the US telecoms industry and a rash of deals involving media, telecoms and entertainment companies, had drained resources.

The companies' contribution pre-empted a clause in the California budget for 1996-97 which is intended to force merger candidates to pay all the costs of regulatory investigations, starting in July. If enforced, this could add at least \$1m to transaction costs, observers said. While the funds have at least allowed the probe to start, the PUC's consumer rights division is famed more for its meticulous approach than for speed.

Christopher Parkes, Los Angeles

Apple shares slide to all-time low

Shares of Apple Computer fell to an all-time low yesterday, trading at \$19 1/2 in mid-session amid investor concerns about its declining share of the personal computer market. Apple went public in May 1984, when its shares traded at around \$28. The stock has fallen below \$20 only once before, in December 1985, but this was before a two-for-one stock split in June 1987.

Yesterday's dip below \$20, a 3 per cent fall from Tuesday's close of \$20 1/2, signalled sinking confidence in the ability of Apple's new management to restore the company quickly to profitability, analysts said.

Louise Kehoe, San Francisco

Placer Dome targets costly mine

Placer Dome has announced a "major renewal plan" aimed at improving the economics of its high-cost Sigma gold mine in Val d'Or, Quebec. The plan means cutting about 100 jobs at the mine, from 325.

Placer Dome said Sigma, which had an average cash production cost of US\$488 an ounce of gold in the first quarter, had been striving for profitability since a rock slide in June 1995 limited access to its primary ore zone. Studies have since shown that accelerated development of alternative gold veins will not compensate for the shortfall. The average cash production cost rose to \$550 an ounce in May, "necessitating action to stem losses in the short term", the company said.

A.P.-D.I., Vancouver

Molson delays release of results

Molson, the Canadian brewer and retailer, has delayed release of its fourth-quarter and fiscal 1996 (to March 31) audited results until the second half of July because of the effects of its C\$1.1bn (US\$805.3m) sale of subsidiary Diversy's special chemicals assets. Molson has already sold C\$893m of Diversy assets. The last Diversy unit on the shelf may fetch about C\$200m. Molson is expected to incur a loss for the year after special charges.

Meanwhile, Molson has named Mr Norman Seagram, 62, to replace Mr Marshall Cohen as president and chief executive.

Robert Gibbers, Montreal

Tenneco buys Amoco packaging business

By Laurie Morse in Chicago

Tenneco Packaging is to buy Amoco Foam Products Company, a unit of Amoco Chemical, for \$310m, in a deal that will expand its line of specialty containers.

Amoco Foam Products, based in Smyrna, Georgia, manufactures polystyrene cups, plates, and trays as well as hinged-lid food containers, packaging trays for meat and poultry, and industrial foams for residential and commercial construction applications. The company had 1995 sales of \$288m.

The purchase will carry Tenneco's polystyrene container applications into food processor and restaurant business lines. Last year, Tenneco paid \$1.3bn for Mobil Plastics, which manufactures consumer plastics such as Hefty rubbish bags and Baggies sandwich bags. Tenneco already makes polystyrene tableware for retail sale under the Hefty brand name.

The Amoco Foam purchase comes just a week after Tenneco announced the sale of its Tenneco Energy unit to El Paso Energy. The disposal was part of plans to redeploy capital into two main businesses: packaging and automotive components.

"This is the kind of acquisition which meets our criteria perfectly. It is in one of our core strategic businesses - specialty packaging; it will be accretive to earnings from the start; it exceeds our goal of a 15 per cent return; and it offers synergy and opportunities for value creation," said Mr Dana Mead, Tenneco chairman.

"Our strategy is focused upon redeploying cash from businesses such as energy, with at best a 9-10 per cent return and a highly uncertain regulatory environment, to businesses where we can meet our earnings goals and rely on the competitive forces of the market," Mr Mead said.

Tenneco Packaging is the fourth-largest packaging company in the US, and eighth-largest in the world. Amoco Foam Products employs 1,600 people at nine manufacturing centres, all in the US. Pullman bid, Page 21

Crunch time for US cereal makers

Consumers are tired of overpriced cornflakes, writes Richard Tomkins

If you want to make an American shopper apoplectic, just mention the cost of cornflakes. The usual response is a tirade against the prices charged by the big breakfast cereal manufacturers.

Yet munchers of Cocoa Krispies, Grape Nuts and Spoon Size Shredded Wheat are finding themselves with less to complain about following the outbreak of a price war in the US cereal market. In the last few weeks, each of the three biggest cereal companies - Kellogg, General Mills and Philip Morris's Post subsidiary - have slashed prices in an attempt to win back fading consumer enthusiasm for their products.

The price-cutting bears the hallmarks of a similar episode in the US tobacco industry that started with Marlboro Friday - the day in 1993 when Philip Morris cut the prices of its premium cigarette brands to regain market share.

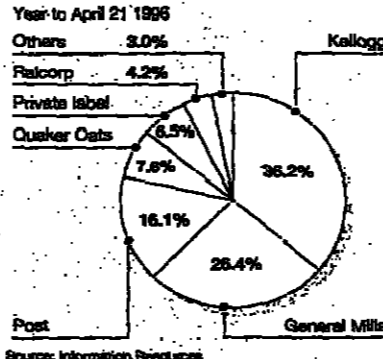
Analysts say the big cereal manufacturers, like the big tobacco companies three years ago, are guilty of sheer greed. Over a period of many years, they have pushed up prices in the belief that consumers will go on buying their products on the strength of their brands.

The result of this policy is that branded cereals have become extraordinarily expensive in US stores. In a London branch of the J. Sainsbury supermarket chain last week, a 500g box of Kellogg's Corn Flakes was selling for £1.06, or \$1.63 at current exchange rates. In New York, a 510g box of the same product was selling for \$3.39 in a branch of the D'Agostino supermarket chain - at more than double the UK price per gram.

Significantly, not everyone pays such high prices. In an

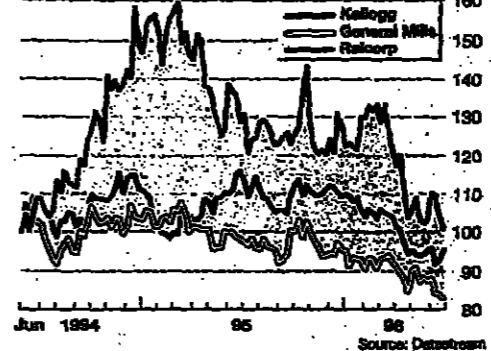
Price war begins to bite

US breakfast cereal market Year to April 21 1996



Source: Information Resources

Share prices relative to the S&P Composite



Source: Dataquest

attempt to stimulate demand, cereal companies typically distribute billions of money-off coupons a year, enabling the thrifty to buy their favourite cereal at a discount.

The strategy, however, has failed. Infiltrated by the high prices and constant coupon-clipping, US consumers have started turning away from cereals, either skipping breakfast or switching to alternatives such as muffins or bagels. In the year to April 22, US cereal sales fell 3.7 per cent to \$7.85bn, according to Information Resources, a Chicago-based market research group.

Meanwhile, those consumers who still need their daily fix of flakes are saving money by buying private-label products instead of branded goods. Defying the shrinking market, private-label sales rose 9.1 per cent to \$514m in the year to April 21, says Information Resources - hardly surprising when a box of private-label cornflakes can cost half the price of the Kellogg product.

Two years ago, General Mills became the first big cereal company to respond to weak-

ening demand when it announced it was reducing couponing and cutting the cost of its biggest-selling products by an average of 11 per cent.

Now, faced with declining sales, all the big cereal makers are cutting prices. In April, Post announced it was reducing list prices by 20 per cent across its range of Post and Nabisco products; earlier this month, Kellogg followed by cutting prices by an average of 18 per cent across two-thirds of its US cereal sales; and last week General Mills, not to be outdone, announced it was cutting prices by another 11 per cent on brands accounting for 42 per cent of sales.

The manufacturers' apparent objective is to fight off the challenge from private-label products and restore growth to the cereal sector as a whole. "We believe the long-term benefits of these actions far outweigh their costs," said Mr Stephen Sanger, chairman and chief executive of General Mills.

Yet the price war is hurting the participants. Kellogg said its earnings would drive from 77

cents to 45 cents a share in the second quarter to June, and that its earnings for the full year would be no higher than last year's. General Mills said the cuts would cut earnings by \$30m-\$35m, or about 20 cents a share, in its fiscal year ending May 1997.

Another victim is Ralcorp, a manufacturer of private-label cereals, which stands to lose some of the market share it has won. Last week it announced plans to cut jobs and production at one of its plants, and said it would take an undisclosed charge in the quarter to June.

No-one knows where the price war will end, but the size of the price premium still being charged by the big manufacturers suggests there could be more cuts to come. One Wall Street analyst, Mr Mark Altherr at Salomon Brothers, thinks one or more companies may even disappear before the war is over.

"There are basically too many cereal producers out there, and it may be that the end game in all of this is to get rid of somebody."

General Mills profit ahead 28% for year

By Richard Tomkins in New York

A big rise in breakfast cereal sales helped General Mills, the US food company, report a 28 per cent increase in underlying net profits to \$475m for its year to May 26. Earnings per share rose 28 per cent to \$3, the company said yesterday.

The figures were in line with predictions by General Mills last week, when it announced that it was introducing a second round of price cuts in its breakfast cereals, following a first round two years ago.

General Mills also reiterated last week's warning that the latest price cuts would hit profits in the current year, reducing net income by \$30m-\$35m, or about 20 cents a share. Between 50 and 75 per cent of the impact would come in the first quarter, it said.

Last year's fourth quarter was the strongest of the year, General Mills said, with net losses of \$13.3m the previous year turning into net profits of \$77.5m.

Excluding restructuring charges in the previous year, earnings per share rose from 10 cents to 48 cents.

The profits growth was driven by a 13 per cent increase in sales to \$1.38bn, with unit volume up more than 11 per cent.

For the full year, General Mills said its Big G cereals business led the company's performance. Sales and unit volume both rose by nearly 10 per cent, and its share of the market by volume rose 1.3 percentage points following the price cuts of the year before.

The Financial Times plans to publish a Survey on

IMF/World Bank: World Economy & Finance

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March 1996

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COMPANIES AND FINANCE: ASIA-PACIFIC/INTERNATIONAL

St George fails to win support for merger

By Nikki Tait in Sydney

St George Bank, the Australian regional bank, is "considering its options" after shareholders in Brisbane-based Metway Bank failed to provide enough support for its A\$820m (US\$648m) merger proposal to go through.

rival scheme involving a merger between Metway, the state-owned Suncorp insurance business and the Queensland Industry Development Corporation.

holders in all three classes of shares to be in favour. A majority of ordinary shareholders backed the scheme, but short of the required level.

It said it would offer A\$4.80 a share for Metway, compared with A\$4.65 previously. This topped the St George offer, which had been increased to A\$4.77, although the Queensland government's cash would not be available so quickly.

ated that potential avenues which it might explore included a legal challenge or a "normal" takeover bid. However, Metway's chairman played down the likelihood of the former succeeding, and analysts believed that St George had been stretched to make its A\$4.77 a share offer in the first place.

Premier gets go-ahead for R800m rights issue

By Mark Ashurst in Johannesburg

Premier Group, the troubled South African food, pharmaceuticals and retail conglomerate, has secured the agreement of its principal shareholders for a long-awaited rights offer which will be used to reduce its debt of R566.7m (\$222m).

Mr Doug Band, chairman, denied analysts' reports that Liberty Life, the insurer, Johnnies Industrial Corporation, the industrial holdings group, and Anglo American Corporation had stalled Premier's plan for a R800m rights issue.

Details of the issue would be announced within weeks, he said. "We want the money in the bank by the beginning of the next financial year."

At April 30, Premier's overall debt-to-equity ratio was 32.4 per cent. The cash would be used to recapitalize its mainstay subsidiary, Premier Foods, which has suffered during the group's diversification into other retail sectors.

But while the disposals reduced gearing, interest charges increased from R165m to R174m. Trading profit for the period was up 23 per cent to R776.3m, against R630.2m, and the overall tax burden increased from R134.6m to R217.7m.

Haig Simonian

NEWS DIGEST

Dickson Concepts ahead 19% for year

Dickson Concepts, the Hong Kong-based luxury wholesaler and retailer, yesterday reported a 19 per cent increase in net profits to HK\$385.5m (US\$51.1m) for the year ended March 31, against HK\$322.19m the previous year.

Loisue Lucas, Hong Kong

BHP divests North Sea holding

The steady divestment of "non-core" energy assets by BHP Petroleum, part of the Australian resources group, continued yesterday. The unit announced it was selling its 12.43 per cent stake in the Mungo and Monan oil and gas fields in the North Sea to Total Oil Marine, part of the French Total group.

No sale price was announced, although the Australian company said it expected to show a profit over book value on the deal. The divestment follows BHP's sale of assets in the Dutch sector of the North Sea to Shell Energy earlier this month, and of some North American producing assets.

Nikki Tait, Sydney

Kim Eng slides to S\$35.6m

Kim Eng Holdings, the Singapore-based broker, saw net profit fall 19 per cent to S\$35.6m (US\$5.2m) for the year ended March 31. The company said its performance reflected the market conditions in Singapore, Malaysia and Hong Kong, adding that it was able to stay profitable despite the low volumes of shares transacted.

AP-DJ, Singapore

First Capital to raise S\$200m

Shareholders in First Capital Corporation, the Singapore property group, have agreed to the creation of 200m cumulative preference shares at an issue price of S\$1.00 each. The issue is designed to raise S\$200m (US\$142m) to refinance the company's redeemable preference shares and be used for working capital. FCC said the new shares would pay an interest rate of 5.00 per cent and be redeemable in 1999.

Reuter, Singapore

Mayne Nickless sells UK unit

Mayne Nickless, the Australian transportation, security and healthcare group, is selling its Security Express Armaguard business in the UK to Sweden's Securitas group. The sale price is A\$8m (US\$6.3m), with up to a further A\$1.5m due if the business returns to the black before the end of 1997. The move completes Mayne's exit from its European security interests.

Nikki Tait

Ashok Leyland posts 60% rise

Ashok Leyland, the Indian truck manufacturer, yesterday posted a net profit of Rs1.13bn (\$32.4m) for the latest year ended March 31, up 60 per cent from Rs705.5m last time. Revenues jumped to Rs20.1bn, up from Rs15.1bn. Pre-tax profit for the latest year rose 69 per cent to Rs1.34bn.

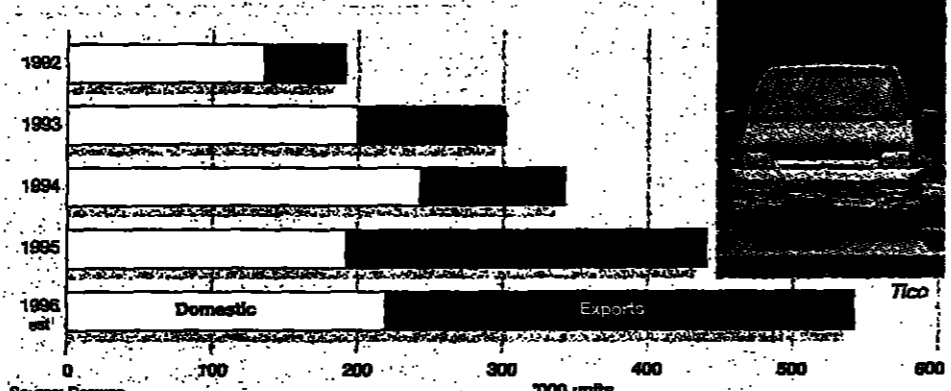
AP-DJ, Bombay

Daewoo Motor on ambitious new course

The Korean group aims to become one of the world's top 10 car manufacturers

In a bleak waterside spot about 200km south of Seoul, Daewoo Motor, the automotive arm of South Korea's fourth-largest industrial group, is building the mother of all car plants.

Daewoo car sales



Source: Daewoo

The new facility at Kunsan is the company's ticket to "Vision 2000" - its plan to become one of the world's top 10 carmakers. When completed early next century, the halls peering the site, largely reclaimed from the sea, should be churning out more than 1m cars and trucks a year.

Already, the high-tech buildings constructed for the first phase to build 900,000 cars and 30,000 heavy trucks a year contrast sharply with the desolate landscape. If and when the next two stages are built, raising output to 900,000 cars and about 120,000 trucks a year, the contrast will become more stark.

The uneasy marriage of man and nature at Kunsan is emblematic of the broader contradictions within Daewoo. While the company, personified by its charismatic founder Mr Woo-Chooing Kim, trumpets ambitions to climb new peaks, critics claim its products and performance are distinctly leaden-footed.

Daewoo has hit the headlines less for Kunsan, which has only just started pilot production of passenger cars, than for its acquisitions abroad - mainly in eastern Europe and the former Soviet Union.

plant in Uzbekistan. Acquisitiveness reached its zenith last February, when Mr Kim signed a deal to take over FSO, a Polish public-sector carmaker infamous for its unreliable and outdated Polonez models.

Mr Kim says the motley collection will be made competitive by building Daewoo. That should give the company a head-start in areas, such as eastern Europe, where car ownership is expected to surge. Daewoo is already becoming a familiar name in its target markets. Not long before, snatching FSO from the grasp of General Motors, which had been negotiating with Warsaw for more than four years, it purchased FSL, a commercial vehicles group, which is assembling Daewoo's Nexia hatchback alongside its truck range.

But the Nexia, in reality an outdated Opel from GM's German subsidiary, typifies the contradictions between Daewoo's ambitions and its current standing.

All the company's cars are based on products from other manufacturers. The Nexia and the Espero are reskinned Opels, the Tico mini-car comes courtesy of Suzuki, and the executive Arcadia is a rebadged, previous-generation, Honda Legend.

Such generally low-cost, low-tech models could be ideal for regions such as eastern Europe or India, where most customers want uncomplicated, affordable cars, rather than all the frills. Confusingly, however, Mr Kim also wants to make Daewoo's name in western Europe and the US. The company hopes to sell 100,000 cars in western Europe this year and 150,000 in the US once established there.

Yet it is hard to see how Daewoo will fulfil its ambitions in view of the fact that demand for cheap and cheerful cars in both regions is limited. Mr Ulrich Bez, the former

BMW and Porsche executive who joined Daewoo almost three years ago, explains the apparent contradiction. "You must understand the difference between the present cars and those of the future," he says.

Mr Bez makes little effort to defend the current range. He focuses on the three new models under development - the first of which has just gone into production at Kunsan.

Codenamed J100, it is about the size of a Rover 400 and will come as a hatchback, notchback or station wagon. Below it in the range will be the T100, sized similarly to a Rover 200, while above will stand the V100 executive sedan.

All three look stylish and modern. Korean drivers will get their hands on the J100 towards the end of this year. Exports will start in early 1997, and Mr Bez hopes the entire range of current models will have been replaced worldwide within two years.

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COMPANIES AND FINANCE: UK

Costain in talks as shares suspended

By Andrew Taylor, Construction Correspondent

Costain is having talks with a potential south-east Asian investor considering purchasing a large stake in the UK construction group.

The British company which has asked the stock exchange permission to extend the deadline for publishing its annual results pending "significant corporate developments" yesterday called for its shares to be suspended after they fell 31p to 38p.

The price fall reflected market concerns that the delay in publishing results might mean further bad news following two separate profit warnings by Costain earlier this year.

The significant developments referred to by the company, however, are understood to relate to the possibility of a large stake being sold to a south east Asian company and to negotiations over the sale of Costain's remaining US coal interests which are also thought to be at an advanced stage.

The deals, if they come off, would together wipe out Costain's remaining debt, leaving the company with a modest cash surplus.

It would leave Costain, which ran into serious difficulties in the early and mid 1990s, in its strongest financial position for years. Collaboration with a south east Asian investor also could provide further work opportunities in the region's expanding construction market. The sale of large stakes, thought to be less than 50 per cent, would involve Costain in issuing a large amount of new equity which would require shareholder approval.

It was not clear yesterday how the British group's major shareholders, including two Middle eastern construction companies, each with a stake of just over 19 per cent, would react to the proposals.

Costain regards south east Asia as one of its most important markets and has kept its major shareholders informed of the negotiations.

Analysts have estimated that the sale of Costain's US coal

business could raise about \$50m (\$75.5m). An announcement of the two deals would mitigate the impact of the company's annual results which are expected to show pre-tax losses in the region of £30m.

The construction group would not comment last night on speculation about share issues or the sale of its coal business only adding that it expected to be able to make an announcement concerning these results and other significant corporate developments shortly.



Lord Douro, deputy chairman (left) with Joseph Kanoui: described year as 'satisfactory'

Danka shares fall after first quarter estimates

By Geoff Dyer

Shares in Danka Business Systems fell 28 per cent yesterday after the acquisitive office equipment supplier released estimates for first quarter profits which were below some analysts' forecasts.

The shares, which have risen tenfold in the last four years, fell 195p to 490p after the Florida-based group said that profits in the first quarter of this financial year would be \$21m-\$22m (\$32.1m-\$33.7m).

Mr Mark Vaughan-Lee said the group had increased its North American sales staff by 10 per cent in the last two months, which meant that the group would face a period of higher costs while the new staff were being trained.

"We had not anticipated that

our businesses would hire the new staff at such a fast rate," he said.

First half profits would also be held back, he said, by the cost of reorganising the US business into a regional structure, which would lead to the temporary duplication of some jobs.

The announcement produced a mixed response from analysts. In the US, where most of the shares are traded, analysts reduced their forecasts for annual profits by around 20 per cent.

Pannure Gordon, the group's house broker, provisionally reduced its forecast for full year profits from £79m to £72.5m and some analysts said it was inevitable that Danka's large number of acquisitions would lead to management

problems.

However, Mr Richard Harwood at brokers Collins Stewart left his forecast unchanged at 55p, on the grounds that he had expected the group's expansion plans to lead to some one-off costs.

"The shares had been trading at a multiple of 30 which made them look a bit overblown," he said.

As a result of yesterday's correction the shares are on a forward p/e ratio of about 20.

The rise in Danka's shares, which were at 49p in September 1992, had been fuelled by acquisition-led growth, which included 50 separate purchases last year. The group has also been expanding its sales and marketing staff to help introduce the new digital colour copiers to its clients.

Mayflower pulls out of US counter-bid

By John Griffiths

Mayflower, the UK engineering group, said yesterday it had decided not to pursue a counter-bid against Tenneco, the US industrial conglomerate, for American motor components group Pullman.

Mayflower's announcement came a few hours after Tenneco's Monroe Auto Equipment subsidiary had agreed to increase its bid for Pullman to \$332m (\$214.3m) - some \$62m more than the original offer made by Mayflower two weeks ago.

The final deal was struck after Pullman agreed to delete provisions of the original merger agreement allowing it to terminate the transaction if it received superior proposals.

It was expected that Mayflower's chief executive, Mr

John Simpson, would have insisted on a similar clause if the British company had decided to increase its own bid.

Mayflower was disappointed, but said it would continue to examine other potential acquisitions as part of its strategy to develop into a global automotive engineering concern.

Under its original agreement with Pullman, Mayflower will be reimbursed the \$8.5m costs it incurred in preparing its offer for the US components group. Pullman said its shareholders would receive about \$18 for each share held, up from \$13.50, after giving effect to the retirement of Pullman's outstanding debt, fee payment and other obligations.

The exact price will be determined on the closing date based on the amount of bank debt outstanding at the time.

Vendome profits hit by exceptional world events

By David Blackwell

Higher taxes, lower interest income and exchange rate pressures dented last year's outcome at Vendome Luxury Group, the holding company that owns brands such as Cartier, Dunhill and Montblanc.

The group, 70 per cent owned by Richemont, also blamed exceptional world events, partly in its key trading period in the run-up to Christmas.

"These events included terrorism in Europe and Japan, social unrest in France, the reduction in the number of Pacific rim tourists to Europe

following the French nuclear tests, and the Japanese earthquake, which knocked out two of its shops.

Pre-tax profits for the year to March 31 fell from SwFr482.8m to SwFr471.6m. Sales edged ahead to SwFr3.68bn from SwFr2.65bn.

However, in sterling terms pre-tax profits were almost 9 per cent higher at £257.7m, (£294.3m) and sales 13 per cent up at £1.47bn.

Mr Joseph Kanoui, chairman, described the year as "satisfactory" considering the strength of the Swiss franc. The currency now appeared to have stabilised, and if the trend were to continue this

year's results would show earnings growth.

The net cash pile was almost unchanged at SwFr637.2m, but net interest income fell from SwFr29.2m to SwFr16.7m as Swiss interest rates declined from 4 to 1.5 per cent.

The tax rate, low in 1993-94 and 1994-95 following changes to Swiss tax law, moved up sharply to near the expected normal rate of 27 per cent.

Earnings fell 10 per cent to SwFr 0.506p per unit. In sterling terms a final dividend of 6.53p is proposed, giving a total for the year of 10.34p, a rise of 9 per cent.

Laporte makes Australasian disposals

By Simon Kuper

Laporte, the UK's fourth largest chemicals company, took the first big step in its disposal programme yesterday by selling most of its Australasian businesses for \$357m (£29.5m).

The bulk of the operations were bought by Ferrus Corporation, a New Zealand quoted

company. Ferrus said yesterday it would also buy Akzo Nobel's crop protection chemicals business for NZ\$30m.

The businesses being sold made operating profits of \$45.4m on sales of \$138m last year. Mr Jim Leung, chief executive, said Laporte planned to dispose of further non-core businesses with total sales at least that high. He said his

programme would add \$10m to profits by reducing costs, and put Laporte on a path towards double-digit profit growth.

"In December we decided there was at least 10 per cent of the group that didn't fit. To show how fragmented our operations were in Australia: we had 11 operating units there," he said. Laporte last year tried but failed to float

the businesses on the Sydney stock market. It said the Australasian chemicals market was slow.

The disposals will result in a goodwill write-off of about \$38m, to count against 1996 pre-tax profits. However, analysts left their profit forecasts unchanged at £120m. The group has major restructuring provisions of £88.7m.

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends	Total for year	Total last year
Anglo St James	Yr to Dec 31	0.785 (2.81)	0.065 (0.054)	0.39 (0.04)	nil	nil	nil	nil
Arco Int Ind \$	6 mths to Feb 29	0.748 (0.707)	0.145L (0.064L)	0.025L (0.11L)	-	-	-	-
ArcoScan S	Yr to Apr 30	2.95 (1.18)	1.88L (1.5L)	6.27L (6.34L)	-	-	-	-
Balfour Beatty	Yr to Apr 30	3.46 (2.19)	22.14 (22.23)	49.57 (54.3)	-	-	-	-
Chelton	Yr to Mar 31	16.9 (15.8)	0.05 (0.222L)	0.25 (2.65L)	-	-	-	-
Harvey Nichols	Yr to Mar 30	80.2 (77.5)	5.19 (5.97)	10.5 (9.2)	-	-	-	-
Hill Bros	Yr to Mar 31	19.1 (16.2)	3.5 (2)	10.71 (7.48)	2.48	Aug 1	1.12	3.88
Hogg Robinson	Yr to Mar 31	257 (198)	25.3 (14.3)	22.63 (11.22)	5.45	Aug 9	4.55	3.75
Lend Lease	6 mths to Mar 31	129.7 (138.2)	776.4 (888.5)	21L (8.2)	nil	nil	nil	nil
Lovells	Yr to Mar 31	78.3 (74.2)	744 (15.3)	15.21 (17.3)	5.5	Oct 2	5.5	8.4
MWhelan Fine Foods	Yr to Mar 31	28.1 (23.7)	1.199 (0.905)	1.88 (1.36)	0.1	Oct 1	0.1	0.1
Murray Home Prods	6 mths to Mar 31	11.2 (0.125)	0.269 (0.192)	1.23 (0.94)	1.2	Jul 25	0.9	0.9
Scott Pishon S	Yr to Mar 31	(1)	0.417 (0.538)	2.51 (4.62)	1	Sep 6	0.9	0.9
Topcon Life SciS	6 mths to Mar 31	0.140 (0.050)	0.499L (0.890L)	2.1L (3.7L)	-	-	-	-
TEL	Yr to Mar 31	44 (38.6)	2.21 (1.76)	8.8 (7.9)	2.2	Aug 23	1.95	3.2
Vandenberg Luxury	Yr to Mar 31	1.467 (1.300)	257.7 (226.7)	27.7 (23.7)	16.3	Sep 19	6.47	10.24
Whitson	Yr to Mar 31	5.12 (4.0)	5.12 (6.0)	3.71L (5.0L)	0.25	Oct 2	0.5	0.85
Whitson	Yr to Mar 31	(-)	3.12 (2.81)	19.99 (17.49)	6.5	Oct 1	7.7	12.52

Exchange shown below. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. †After exceptional credit. ‡On increased capital. \$US\$ stock. \$444 currency. □Comparatives restated.

SEOUL TRUST

International Depository Receipts
Evidencing Beneficial Certificates
representing 1,000 units (and 100 units)

Notice is hereby given to the Unitholders that DAHAN INVESTMENT TRUST Co., Ltd. (the "Manager") has declared a distribution of Won 41,000 per IDR of 1,000 Units (Won 41,200 per IDR of 100 Units) payable on or after July 18, 1996 in the Republic of Korea as well as the possibility, until August 31, 1996, of exercising in new IDRs of 100 Units all or part of the distribution to which holders are entitled.

1. DIVIDEND PAYMENT

Payments of coupons (and) of the International Depository Receipts will be made on or after July 18, 1996, in US Dollars at one of the following offices of Morgan Guaranty Trust in New York:

- Branch, Avenue des Arts 35
- New York, Wall Street 60
- Frankfurt, Dornstrasse 2-4

The amount of dollar shall be the net proceeds of the sale of the Won amount to an exchange bank in the Republic of Korea at the rate quoted by Korea Exchange Bank on the day of remittance by the Manager, and will be distributed to the Unitholders in proportion to their respective entitlements after deduction of all taxes and charges of the Depository.

Holders residing in a country having a double taxation treaty with the Republic of Korea may obtain payment of their coupons at a lower rate of the Korean non-resident withholding tax, on condition that they furnish to either the Depository or through one of the depositories a duly signed certificate showing their residence together with a copy of the Certificate of Incorporation or a copy of the passport for individuals. These documents are required by the Korean National Tax Administration Office as evidence of residence and without them the full rate of 27.50 per cent Korean non-resident withholding tax will be retained.

For residents of the United Kingdom, the trust intends to apply for distribution sums for the accounting period ended May 31, 1996. UK beneficiaries will in most circumstances be liable to tax on the distribution whether reinvested or not.

If any holder shall fail to request the distribution by the end of October 1996, the unclaimed amount of distribution will be sent to the Depository in cash after deduction of 27.50 per cent tax no later than the end of November 1996.

For 5 years, the Depository will keep the amount for delayed distribution requests. The unclaimed money shall return to the trust on June 1, 2001.

2. PROCEDURE FOR REINVESTMENT OF THE DISTRIBUTION

All reinvestment requests as a whole multiple of 100 Units are to be sent no later than August 22, 1996, together with the above-mentioned required documents to one of the following addresses:

- If the IDRs are held in Euroclear: to Euroclear Operations Center, Equities Department, Boulevard Emile Jacqmain 151, 1210 Brussels (phone 32.2.204.14.60, telex 61025).
- If the IDRs are held outside Euroclear: as Morgan Guaranty Trust Company of New York, DR Department, Avenue des Arts 35, 1040 Brussels (phone 32.2.204.14.60, telex 31752).

The issue price for reinvestment will be the net asset value per Unit on August 27, 1996. In cases where reinvested distributions are not a multiple of 100 Units, the Unit holder can request a partial reinvestment and a partial cash distribution. The reinvestment shall be made on August 30, 1996, and the issue and delivery of IDRs to the persons entitled to reinvestment on September 30, 1996.

JP Morgan Depository: Morgan Guaranty Trust Company of New York
Avenue des Arts 35, 1040 Brussels

The Republic of Italy

US\$500,000,000
Floating Rate Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 27th June, 1996 to 27th December, 1996 the Notes will carry an interest rate of 5.75% per annum. The interest payable on the relevant interest payment date, 27th December, 1996 will be US\$292.29 per US\$100,000 Note and US\$7,307.29 per US\$250,000 Note.

Istituto Bancario San Paolo di Torino S.p.A., London
27th June, 1996

BANQUE NATIONALE DE PARIS

Programme for the issuance of Debt Instruments

US\$ 70,000,000
Floating Rate Note due 2000
Series 94 (Tranche 1)

Notice is hereby given that the rate of interest for the period from June 27th, 1996 to September 27th, 1996 has been fixed at 6.00% per annum, per annum. The coupon amount due for this period is USD 1,945.31 per denomination of USD 100,000 and is payable on the interest payment date September 27th, 1996.

The Fiscal Agent
Banque Paribas de Paris
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The Financial Times plans to publish a Survey on

Israel

on Tuesday, July 9.

For further information, please contact
Tina McGorman
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FT Surveys

All of these securities have been sold. This announcement appears as a matter of record only.

New Issue/June 21, 1996

4,000,000 Shares

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Rutherford-Moran Oil Corporation

Common Stock
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Price \$23 Per Share

800,000 Shares
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Goldman, Sachs & Co.
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Rauscher Pierce Refines, Inc.
Salomon Brothers Inc.
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Handwritten signature or stamp in Arabic script.

COMPANIES AND FINANCE: UK

Tomkins uncertainty ended

By Ross Tienan

Shares in Tomkins rose 13p to 249p in relief yesterday after the industrial conglomerate received regulatory approvals for its long-awaited \$1.37bn (2981m) acquisition of The Gates Corporation, the family-owned US manufacturer of power transmission belts.

some of which are in non-OECD economies in Asia and Latin America. Andrew Hollins, of broker Kleinwort Benson, said: "We see the deal as an attractive one for Tomkins, which will enhance earnings by two per cent this year and three per cent next year."

15 per cent of the enlarged equity. Mr Charles Gates, the president and chief executive of the US group, will become a non-executive director of Tomkins. The conversion price of the two classes of preference shares issued to the family will be set at the higher of \$20.469 or a 25 per cent premium to the average closing price of Tomkins American Depository Receipts in the 20 trading days from June 26 to July 24.

deal had taken a long time because the Gates family planned to be long-term investors in Tomkins. "Their management has been around our factories," he said. "They have done due diligence on ourselves and a couple of others."

Clyde Petroleum offers 'carrot' to speed up takeover

By Jane Martinson

Clyde Petroleum, the UK-based independent oil company, attempted to speed up its takeover of Crusader, an Australian energy group, and fend off further bids by offering more money to shareholders if they accept the deal tomorrow.

In what is considered an unusual move in a recommended bid in the UK, the company's Australian subsidiary announced that it would increase its offer from A\$1.62 to A\$1.67 per share if it held a controlling 50.1 per cent stake by the close of business tomorrow.

If the carrot is not accepted Clyde will drop the new offer. It currently holds 15.3 per cent of Crusader's issued shares.

The increased terms value Crusader at about A\$178m (\$92.2m), up from its previous bid of A\$172.8m. However, because of the stronger pound in the intervening period the effect on Clyde's cashflow will not be as great.

The new deal represents a 38 per cent premium to Crusader's A\$1.21 pre-offer share price. Triton Energy, the US oil producer and Crusader's biggest shareholder with 49.9 per cent, said at the time of Clyde's offer in May that it intended to accept the deal in the absence of a higher bid. The group was understood to have been in talks with two other bidders before the Clyde announcement.

Crusader's board had described the bid as "fair and reasonable". The company had reported a post-tax loss of A\$3.2m after abnormal items in 1995 and net assets of A\$141.5m in 1995.

The offer, which was due to close on July 5, has been extended by a week.

Mr Malcolm Gourlay, Clyde's executive chairman, said the deal would increase Clyde's reserves by almost 5,000 barrels of oil equivalent a day and would also lengthen its reserve life by about eight months to just over eight years.

Harvey Nichols leaps 53%

By Simon Kuper

Harvey Nichols, the Sloane Ranger's favourite London department store, saw annual pre-tax profits rise 53 per cent to \$2.2m (\$14.1m), two months after its flotation.

Mr Dickson Poon, the Hong Kong-based chairman, said that sales since the March 30 year-end had risen more than 20 per cent over the same period last year, boosted by the 4,800 square foot expansion in floor space.

The group plans to open its first of several stand-alone restaurants at the Oxo Tower Wharf on London's South Bank in September, and a second store in Leeds in October.

Mr Clive Morton, finance director, said: "We think the UK can only sustain four of our stores in total." After Leeds, Harvey Nichols would consider opening in Glasgow, Newcastle or Manchester.

Turnover last year was 16 per cent ahead at \$90.2m. Mr Poon said this was because the group had improved its sales mix and modernised and increased its sales area. Mr Morton said turnover per square foot had



Dickson Poon: current year sales ahead 20 per cent

risen from \$535 to \$622, up from \$400 in 1993. Food retail and hospitality area sales rose 19 per cent to about \$13.4m thanks to Sunday trading, higher cover charges, and growing recognition.

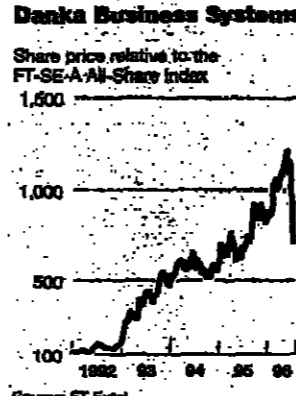
There will be no dividend, but the company plans to make its first ever pay-out at this year's interim stage. Earnings per share were 10.6p (\$3p).

The shares rose 5p to 336p yesterday, up from the April flotation price of 270p. That was seen as aggressive because it rated the stock at 26 times historic earnings.

LEX COMMENT

Danka

Yesterday's profits warning from Danka Business Systems, the photocopy distributor, has, at least temporarily, halted the dizzying climb of its share price. This looks like a much-needed correction: expectations among US investors, who hold three-quarters of the stock, had been unrealistically high. But even after a 28 per cent slide yesterday, it is still trading at 20 times this year's estimated earnings, way above the market average of 14 times.



This is justifiable only if the sudden slowdown in the company's explosive growth proves a hiccup rather than a step-change in its development. Danka claims the current setback in profits growth is the result of increased costs due to the rapid expansion of its sales force, which has yet to feed through into higher sales. In other words, the only mistake has been not phasing in the hirings more smoothly. But given the speed of its growth, and its reliance on multiple acquisitions, the worry is that the difficulty it now appears to be having in melding the result into a cogent whole could be at least a medium-term problem.

Still, the company's prospects certainly justify a premium rating. With a market share of just a few per cent in both Europe and the US, there is clearly room for further expansion. Margins, particularly in leasing, are juicy, and the competitive environment, both for acquisitions and for business, appears benign. While profits growth of around 30 per cent historically is expected to slow to around 20 per cent this year, even that is more than twice what most UK companies can manage.

M&S to open ninth store in Hong Kong

By Louise Lucas in Hong Kong

Marks and Spencer is to open its ninth and biggest store in Hong Kong in spring next year, taking it a step closer to its goal of 15 local stores by 2000.

Asia is becoming increasingly important to the group: it now has 21 stores in six countries in the region. It has also opened a representative office in China. In Hong Kong last year the group's turnover rose 27 per cent to \$90.2m, while operating profit increased 22 per cent to \$15.6m.

The newest store will be based in the new Plaza Hollywood shopping centre at Diamond Hill on the densely populated Kowloon peninsula. Mr Jim MacDonald, M&S regional

director, calculates that more than 1m people, or one-sixth of the colony's population, live and work in the Diamond Hill area.

The Diamond Hill site, sold for more than HK\$30m in February 1993, is owned by a consortium led by Wharf, the infrastructure/property company. This marks M&S's third tie-up with Wharf.

Prices for goods in Hong Kong are an average 20 per cent higher than similar goods in the UK stores.

The Diamond Hill site is the retailer's second foray into residential areas in Hong Kong. It began by opening stores in prime shopping locations, but has since opened a store in a residential area of Shatin.

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WWF World Wide Fund for Nature
Tropical hardwood trees are more valuable to loggers than other trees in the rainforest. High prices for hardwoods cause the loggers to cut down the trees without thinking of the consequences. WWF project in Costa Rica is working on ways of filling a tree without bringing down several others around it.

Table with 4 columns: Year, Price, Change, etc. for various companies like BT, BHP, etc.

CREDIT LYONNAIS FRF 300,000,000 CAC-40 INDEX LINKED BONDS DUE 1996
The coupon price for the FRF 10,000,000 notes is at FRF 1,027 and for the FRF 100,000,000 notes at FRF 1,027, and will be payable on 1 July 1996.

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COMMODITIES AND AGRICULTURE

Central banks expected to boost gold trading

By Kenneth Gooding, Mining Correspondent

Central banks can be expected to be more active in both the primary and secondary markets for gold and to respond more quickly to market demands in future, according to Mr James Cross of the Crosswords consultancy.

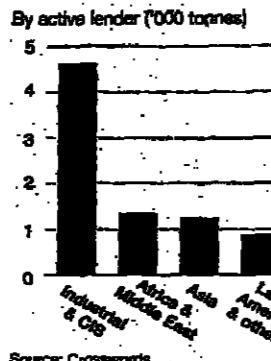
Mr Cross, between 1987 and 1995, was general manager of South Africa's Reserve Bank and he recently completed an informal survey of a number of bullion banks which revealed the relationship between the gold market and central banks has been changing significantly.

For example, the secondary, or deposit, market - which helps to provide liquidity for gold forward sales and hedging operations - has more than doubled in size from 900 to 2,100 tonnes.

Mr Cross's research shows that the average time the banks are willing to put their gold on deposit is lengthening from three to six months but very few central banks will deposit beyond one year.

Mr Cross says that, although central banks usually have the capability of helping their domestic banks with liquidity in times of stress, this may well not be the case where gold is concerned, either because they are not active in the deposit market or they do not wish to deposit a higher pro-

Central Bank holdings



Source: Crosswords

portion of their reserves in the market. The extreme tightness in the deposit market at the end of last year "put a number

of bullion banks under liquidity pressure and ultimately led to at least one bank ceasing bullion operations."

Mr Cross suggests that in the primary gold market the central banks are likely to sell some gold "when domestic needs arise". He says there is an increasing need for an official selling mechanism to be established which would help large central bank gold transactions to be executed.

His research also showed that central banks are increasingly using derivatives in some form or another to enhance the quality of their reserve asset management and "we can expect to see a knock-on effect in the gold derivative markets".

NZ dairy exports flourish in Latin America

The region now accounts for a quarter of the sector's overseas sales, writes Terry Hall

South America is rapidly becoming one of New Zealand's most important markets for dairy products. Five years ago New Zealand sent minimal quantities of dairy products to the major Latin American countries, but in the past year over NZ\$10m (US\$6.6m) worth of products were shipped there, and the Dairy Board believes the trade will continue to grow strongly.

Latin America now takes 25 per cent of all New Zealand's dairy exports - a similar percentage to Asia, a market New Zealand has been struggling to develop for many years.

Unlike Asians, who traditionally buy few dairy products and need to be encouraged to buy them, South Americans have always counted dairy

goods as a staple part of their diet.

New Zealand dairymen have known of the potential of Latin America for decades, but trade barriers and economic problems discouraged the industry to seek markets elsewhere. Now, however, the success of the Chilean economic recovery has spread throughout South America, and with it trade liberalisation.

Brazil is the scene of one of the New Zealand dairy industry's most dramatic success stories. For years Brazil banned dairy imports, declaring itself to be self-sufficient. The New Zealand Dairy Board was quick to exploit the potential of this market, and trade has grown from nothing to around \$50m in a little over two years.

With half of Brazil's population

aged under 20, the industry is forecasting continuing growth in this market, and trade minister Phillip Burdon will shortly open a Brazilian office for board subsidiary New Zealand Milk Products Inc.

Rather than compete in the bulk commodity sector with the other dairy producers, such as Uruguay and the European Union, New Zealand has decided to concentrate on the value-added specialist food sector, especially ingredients for the fast food and related processing industries. This will include such things as yoghurt and confectionery.

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With half of Brazil's population

is enormous: it is really one of last great frontiers, and it was off limits to us for years."

Staff numbers in Brazil have grown to 12, with an emphasis on technological expertise. Later on the board will concentrate on developing branded products including cheese.

As part of its expansion in Latin America, the board has recently bought manufacturing and packaging companies in Venezuela, Chile and Mexico. Over the past five years New Zealand has become the major supplier of dairy products to Peru.

The board this week warned farmers to expect a 15 per cent drop in returns to around \$3.20 a kilogram in the coming season, beginning July 1, compared with the record \$3.60 for the season to June 30. Mr Mar-

tin says the board does not expect any substantial lift in prices this calendar year. However, he adds, there is no significant stock building under way, or surpluses in sight, which is a promising sign.

There has been a sizeable drop in the international price for butter, in part because of lower sales to Russia. Prices of milk powder have stabilised, but casein powder and cheese prices are soft.

Mr Martin says that although most prices have fallen from the high levels of six months ago they remain at satisfactory levels. He attributes the health of the industry largely to the successful implementation of the General Agreement on Tariffs and Trade settlement over the past year.

Growing band of cashmere producers trades on scarcity value

Alastair Guild on problems and opportunities in an industry producing one of the world's most sought after fibres

Cashmere's eastern origins, its exclusivity and rarity have given it a cachet to add to its softness and durability. Now the European cashmere industry is concerned that, before long, its supplies of raw cashmere from the East might dry up altogether, absorbed by the rapidly developing fashion industries in cashmere producing countries.

The rising incidence of contamination of cashmere and the misleading labelling of garments as "cashmere" are indicative of the material's increasing scarcity and potentially damaging for its name.

Price swings of 20 per cent have become quite common, but the overall price has more than doubled in the past three years, reaching \$150 a kilogram of ready-to-spin cashmere, ten times the price of the finest lambs wool.

European manufacturers see closer links with producing countries as one way of securing greater continuity of supply. China has the largest population of cashmere goats, 60m concentrated in Inner Mongolia, but also spread across northern provinces and Tibet. China produces 5,000 tonnes of Cashmere

each year, half of it suitable for spinning.

There are 8.5m cashmere goats across the border, in south and west Mongolia, up 3m over the last four years. Mongolia now producing some 2,000 tonnes of hair, yielding more than 1,000 tonnes of spinnable cashmere. Afghanistan and Iran together produce some 3,000 tonnes but, on average, only 20 per cent of the hair of these fleeces is useable.

China has concentrated on breeding for fineness, length and pure whiteness on goats that thrive in the very hot summers and extremely cold but dry winters of the Mongolian and Himalayan regions. The hosiery trade pays a premium for fine pure-white cashmere, which it can turn into garments of an almost infinite variety of pastel shades.

Mongolia's cashmere, though slightly coarser, is also used in hosiery. Cashmere from the Afghan and Iranian area, which is coarser and rougher still, is used mostly by the weaving trade to make coats, scarves and accessories.

China has been moving rapidly on from being simply a producer of raw cashmere. The first step is "dehair-

ing the goat's coarse "guard-hair" from the soft undercoat of cashmere. Some large enterprises have added dyeing, spinning, weaving and knitting and garment finishing in the past three years. Between 60,000 and 70,000 Chinese are now employed in downstream businesses associated with cashmere.

The Chinese have created a middle market for cashmere garments and blends of cashmere and other fibres at lower price levels, selling particularly into the private label - as distinct from branded - business, overseas but increasingly for the domestic market, which now accounts for 25 per cent of sales. This is absorbing more and more of China's cashmere. China's garment industry could conceivably be using up the country's entire production within the next three years, say some analysts.

"We went into China to conserve our source of fibre supply," says Peter Forrest, managing director of Dawson International, which 18 months ago entered into a joint venture with Luyuan, the second largest Chinese processor. "It was clear the Chinese were going to develop downstream and we wanted to be part of

that, to influence the process rather than being increasingly isolated."

Mongolia has recently started to attract significant interest from foreign investors also. Cashmere is its second most important export after minerals. The Mongolian government banned the export of unprocessed fleeces in 1994, in an attempt to bring foreign investment into downstream activity, stipulating that exported material should at least be dehaired. The ban is likely to be lifted this year, but the aim of the Mongolians remains to add value.

Its Gobi factory is claimed to dehair 25 per cent of the world's raw cashmere, also making garments and blankets. Italian company Lora, which has already sold processing machinery to the Mongolians, is planning to add to this spinning and weaving capacity. Several US and British companies are also establishing or in negotiations over possible joint ventures.

Given the high world price, European farmers increasingly see cashmere as a serious prospect for diversification. Italian, Spanish and Czech as well as UK farmers now have

animals resulting from a 10 year breeding programme on the Scotland/England border. Other European Union and eastern European countries are expressing interest in these animals, the product of crosses of UK feral goats and goats from Iceland, Tasmania, New Zealand and Siberia.

The current UK cashmere goat herd of 5,000 animals produces under a tonne of spinnable dehaired cashmere, but of less than 16 microns diameter, similar in fineness to Chinese cashmere but with a greater length. The UK would need a herd of 2m breeding females to be completely self-sufficient in cashmere," says Dr Angus Russel, of the Macaulay Land Use Research Institute who is co-ordinating a 3-year EU research programme into cashmere goats. "But that number of goats would replace only about 8 per cent of the national sheep flock, by no means a ridiculous objective for the long term." Goats are complementary to sheep and, properly managed, will improve the quality of their grazing. Norway and Greece are both interested in keeping goats for milk and cashmere. Cashmere goats from the UK breeding pro-

gramme are already providing milk yields comparable with the general goat population in southern Europe. There would also need to be a significant market for goat's meat in the UK to make a large cashmere herd viable. Some ethnic minorities already buy some and Sainsbury's is now stocking it in three of its south-east stores on a trial basis. Most critical of all is likely to be way the government decides to allocate subsidies, says Dr Russel.

Annual premiums and hill livestock compensatory allowances are available in many European countries for goats as well as sheep, but in the UK are confined to sheep. With subsidy removed, the gross margin for hill ewes would be clearly less than for cashmere goats, according to research by Edinburgh University's Institute of Ecology and Resource Management. "Higher numbers and volume of fibre and meat throughput is likely to result in a drop in unit cost per goat and higher output prices for fine fibre," says the research report. "The development of European rural fine fibre enterprises would go along way to satisfying the objectives of the EU's initiative for rural development."

COMMODITIES PRICES

BASE METALS

Table with columns for metal type (Aluminum, Copper, Lead, Zinc), price change, and price per tonne.

Precious Metals continued

Table with columns for metal type (Gold, Silver, Platinum, Palladium), price change, and price per ounce.

GRAINS AND OIL SEEDS

Table with columns for grain type (Wheat, Maize, Soybeans), price change, and price per tonne.

SOFTS

Table with columns for soft commodity type (Cocoa, Coffee, Sugar), price change, and price per tonne.

MEAT AND LIVESTOCK

Table with columns for livestock type (Cattle, Hogs, Pigs), price change, and price per head.

ENERGY

Table with columns for energy type (Crude Oil, Heating Oil, Gasoline), price change, and price per barrel.

PRECIOUS METALS

Table with columns for metal type (Gold, Silver, Platinum, Palladium), price change, and price per ounce.

FUTURES DATA

Table with columns for commodity type (Wheat, Soybeans, Corn), price change, and price per tonne.

INDEXES

Table with columns for index type (FTSE 100, Nikkei, DAX), price change, and index value.

LONDON SPOT MARKETS

Table with columns for market type (Crude Oil, Gasoline, Diesel), price change, and price per barrel.

JOTTER PAD

Table with columns for market type (Crude Oil, Gasoline, Diesel), price change, and price per barrel.

CROSSWORD

Crossword puzzle grid with clues and solutions provided.

CURRENCIES AND MONEY

MARKETS REPORT

Oil concerns push dollar towards key Y110 level

By Philip Gawth

The dollar yesterday made a tentative further push towards Y110, helped by the fallout from the Gulf oil blast which was seen as being potentially damaging to leading oil importers like Japan.

With the G-7 summit close at hand, as well as important policy meetings in the form of the Bundesbank council gathering today, as well as the Bank of Japan branch managers and FOMC meetings next week, there was little appetite to make a decisive push at an important level.

As a result, the dollar retreated from the fresh high of Y109.70 to close in London at Y109.52. Against the D-Mark, though, it closed lower at DM1.5287, from DM1.5282 as the D-Mark made progress against the weaker yen.

On a day when Londoners found it difficult to think of much else besides the football match against old rivals Ger-

many, the pound finished slightly weaker against the D-Mark at DM2.3579, from DM2.3509. Against the dollar it closed at \$1.5425, from \$1.5409.

Elsewhere in Europe the lira retreated from the L1,000 level to finish at L1,004 against the D-Mark from L1,002. Mr Antonio Fazio, the central bank governor, sounded a cautious note about the prospect of a cut in interest rates.

Ahead of the big match last night there was little London traders could do save hope that their team did a better job of standing up to the Germans than the pound has managed against the D-Mark over the past thirty years.

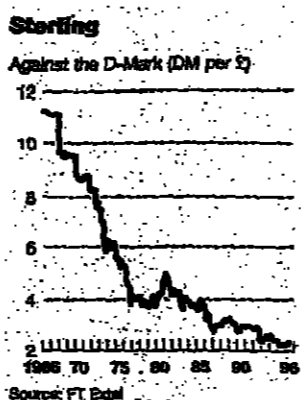
Traders said the summer spirit was alive and well in the Pound in New York.

dealers, Mr Kit Jackson, currency strategist at NatWest Markets in London, said: "Football is an everyday mind, but there is not much you can do in the way of price action except buy tickets."

Mr John Wareham, head of foreign exchange marketing at Merrill Lynch in London, said that there was "serious evidence that the currency of a country hosting a large international sporting event appreciates in the run-up to the competition." There is less evidence of any correlation in the joyous or tearful aftermath.

One of the key factors behind the dollar's stronger performance against the yen lay in the weak Japanese export figures, which fell by 12 per cent in the 12 months to May.

Mr Jackson said the figures suggested that Japanese car manufacturers would be exporting fewer vehicles to the



US, even if the yen weakened further. He said the view that the Japanese were anxious to avoid aggravating the trade deficit gave confidence that the dollar would be able to "ratchet" up slowly against the yen.

Aside from the stronger tone against the yen, the dollar remained largely range-bound. Mr Wareham said this was

likely to continue up until the G-7 meeting. With so little else to focus on, he said the market was devoting intense scrutiny to the G-7 meeting. Some recent utterances from various Bundesbank officials, however, have introduced the possibility that the summit may stop short of providing its normal words of support for the dollar.

"The Bundesbank has started to give slightly veiled hints that the D-Mark has finished weakening," he said. "The depreciation of the D-Mark might just have run its course." One possible reason why the D-Mark has been more stable recently may lie with the central banks. There have been numerous rumours of European central banks buying D-Marks in recent months, possibly in order to bolster their reserves which in many cases were depleted during the 1992/3 exchange rate turbulence.

One New York based hedge fund analyst said: "I think the central banks are managing

more than we think. They are doing a better job of managing - of slowing down the volatility. They are tempering the moves on both sides and I think that is relatively new."

Mr Wareham said the fact that the US, Germany and Japan were all believed to be happy with current exchange rates provided a reason for thinking that the G-7 might stay away from currencies altogether. According to this reasoning, saying nothing would offer fewer hostages to fortune than words which could be misinterpreted.

A British official was quoted by Reuters saying that the Lyon summit would have "nothing exciting" to say about currencies.

WORLD INTEREST RATES

Table of Money Rates for various countries including Belgium, France, Germany, Ireland, Italy, Netherlands, Switzerland, and the US, showing rates for different terms like 1 month, 3 months, 6 months, and 1 year.

Table of LIBOR FT London and US Dollar CDS rates for various banks and terms.

EURO CURRENCY INTEREST RATES

Table of Euro Currency Interest Rates for various countries like Belgium, Denmark, Dutch, French, German, Italian, Japanese, Spanish, Swedish, Swiss, and UK, showing rates for different terms.

POUND SPOT FORWARD AGAINST THE POUND

Table of Pound Spot Forward rates for various countries including Europe, Americas, and Asia/Pacific, showing closing rates and changes.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table of Dollar Spot Forward rates for various countries including Europe, Americas, and Asia/Pacific, showing closing rates and changes.

CROSS RATES AND DERIVATIVES

Table of Cross Rates and Derivatives showing exchange rates for various currencies like DM/\$, DM/£, DM/¥, etc.

BASE LENDING RATES

Table of Base Lending Rates for various banks and currencies, showing rates for different terms.

UK INTEREST RATES

Table of UK Interest Rates showing rates for various terms like 1 month, 3 months, 6 months, and 1 year.

EMS EUROPEAN CURRENCY INTEREST RATES

Table of EMS European Currency Interest Rates for various countries like Spain, Netherlands, Ireland, Belgium, Germany, Australia, Portugal, France, and Denmark.

THREE MONTH EURO CURRENCY FUTURES

Table of Three Month Euro Currency Futures showing prices and changes for various currencies.

THREE MONTH EURO CURRENCY FUTURES

Table of Three Month Euro Currency Futures showing prices and changes for various currencies.

SHORT TERM EURO CURRENCY FUTURES

Table of Short Term Euro Currency Futures showing prices and changes for various currencies.

THREE MONTH EURO CURRENCY FUTURES

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Advertisement for Options on Futures, highlighting a \$7 commission and services from Lind Asia Limited.

Large advertisement for LIFFE TIFFE, featuring the text 'YES. The Euroyen Future from LIFFE and TIFFE.' and listing various member firms.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing alcoholic beverage companies and their share prices.

BANKS, MERCHANT

Table listing bank and merchant companies and their share prices.

BANKS, RETAIL

Table listing retail bank companies and their share prices.

BREWERIES, PUBS & REST

Table listing brewery, pub, and restaurant companies and their share prices.

BUILDING & CONSTRUCTION

Table listing building and construction companies and their share prices.

BUILDING MATS. & MERCHANTS

Table listing building materials and merchant companies and their share prices.

CHEMICALS

Table listing chemical companies and their share prices.

DISTRIBUTORS

Table listing distributor companies and their share prices.

DIVERSIFIED INDUSTRIALS

Table listing diversified industrial companies and their share prices.

ELECTRICITY

Table listing electricity companies and their share prices.

ELECTRONIC & ELECTRICAL EQPT

Table listing electronic and electrical equipment companies and their share prices.

ENGINEERING, VEHICLES

Table listing engineering and vehicle companies and their share prices.

EXTRACTIVE INDUSTRIES

Table listing extractive industry companies and their share prices.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Continuation of electronic and electrical equipment companies.

ENGINEERING

Table listing engineering companies and their share prices.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of extractive industry companies.

FOOD PRODUCERS

Table listing food producer companies and their share prices.

GAS DISTRIBUTION

Table listing gas distribution companies and their share prices.

HEALTH CARE

Table listing health care companies and their share prices.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of extractive industry companies.

ENGINEERING

Table listing engineering companies and their share prices.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of extractive industry companies.

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HOUSEHOLD GOODS

Table listing household goods companies and their share prices.

INSURANCE

Table listing insurance companies and their share prices.

INVESTMENT TRUSTS

Table listing investment trusts and their share prices.

INVESTMENT TRUSTS - Cont.

Continuation of investment trusts.

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Continuation of investment trusts.

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Advertisement for ACL featuring an image of a Treacle pudding and text: 'In a word, ACL. For effective solutions to company car funding and management, the proof of the pudding is in the eating. 0800 269895. For contract hire and vehicle management we are the people. ACL. A Renton Chemical Group company. HEAD OFFICE: 24-26 Newport Road, Cardiff CF2 1SR. Fax: 01222 458729.'

ENGINEERING - Cont.

Continuation of engineering companies.

ENGINEERING, VEHICLES

Table listing engineering and vehicle companies and their share prices.

EXTRACTIVE INDUSTRIES

Table listing extractive industry companies and their share prices.

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FOOD PRODUCERS - Cont.

Continuation of food producer companies.

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INV TRUSTS SPLIT CAPITAL

Table listing split capital investment trusts and their share prices.

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INV TRUSTS SPLIT CAPITAL

Table listing split capital investment trusts and their share prices.

LONDON SHARE SERVICE

RIV TRUSTS SPLIT CAPITAL - Cont.

Table listing Riv Trusts Split Capital with columns for Name, Price, and % Change.

LEISURE & HOTELS - Cont.

Table listing Leisure & Hotels companies with columns for Name, Price, and % Change.

OTHER FINANCIAL - Cont.

Table listing Other Financial companies with columns for Name, Price, and % Change.

PROPERTY - Cont.

Table listing Property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Cont.

Table listing Support Services companies with columns for Name, Price, and % Change.

AIM - Cont.

Table listing AIM companies with columns for Name, Price, and % Change.

OTHER INVESTMENT TRUSTS

Table listing Other Investment Trusts with columns for Name, Price, and % Change.

INVESTMENT COMPANIES

Table listing Investment Companies with columns for Name, Price, and % Change.

LIFE ASSURANCE

Table listing Life Assurance companies with columns for Name, Price, and % Change.

MEDIA

Table listing Media companies with columns for Name, Price, and % Change.

PAPER, PACKAGING & PRINTING

Table listing Paper, Packaging & Printing companies with columns for Name, Price, and % Change.

PHARMACEUTICALS

Table listing Pharmaceutical companies with columns for Name, Price, and % Change.

RETAILERS, FOOD

Table listing Retailers, Food companies with columns for Name, Price, and % Change.

RETAILERS, GENERAL

Table listing Retailers, General companies with columns for Name, Price, and % Change.

TELECOMMUNICATIONS

Table listing Telecommunications companies with columns for Name, Price, and % Change.

TEXTILES & APPAREL

Table listing Textiles & Apparel companies with columns for Name, Price, and % Change.

AMERICANS

Table listing American companies with columns for Name, Price, and % Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and % Change.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and % Change.

Rockwell supplies virtually every European car manufacturer with automotive components and systems



GUIDE TO LONDON SHARE SERVICE

Price for the London Share Service delivered by FT Stock, a member of the Financial Times Group. Company classifications are based on those used for the FT-SE Actuaries Share Index.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4978 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing various fund units for Bermuda (SIB Recognised) with columns for fund name, price, and change.

BERMUDA (REGULATED)**

Table listing various fund units for Bermuda (Regulated) with columns for fund name, price, and change.

GUERNSEY (SIB RECOGNISED)

Table listing various fund units for Guernsey (SIB Recognised) with columns for fund name, price, and change.

IRELAND (SIB RECOGNISED)

Table listing various fund units for Ireland (SIB Recognised) with columns for fund name, price, and change.

GUERNSEY (REGULATED)**

Table listing various fund units for Guernsey (Regulated) with columns for fund name, price, and change.

IRELAND (REGULATED)**

Table listing various fund units for Ireland (Regulated) with columns for fund name, price, and change.

LGT Asset Management Ltd

Table listing various fund units for LGT Asset Management Ltd with columns for fund name, price, and change.

ISLE OF MAN (SIB RECOGNISED)

Table listing various fund units for Isle of Man (SIB Recognised) with columns for fund name, price, and change.

Dragon Korea Fund Plc

Table listing various fund units for Dragon Korea Fund Plc with columns for fund name, price, and change.

ISLE OF MAN (REGULATED)**

Table listing various fund units for Isle of Man (Regulated) with columns for fund name, price, and change.

Manary Fund Managers Intl Ltd

Table listing various fund units for Manary Fund Managers Intl Ltd with columns for fund name, price, and change.

JERSEY (SIB RECOGNISED)

Table listing various fund units for Jersey (SIB Recognised) with columns for fund name, price, and change.

JERSEY (REGULATED)**

Table listing various fund units for Jersey (Regulated) with columns for fund name, price, and change.

Luxembourg Private Banking (CI) Ltd

Table listing various fund units for Luxembourg Private Banking (CI) Ltd with columns for fund name, price, and change.

LUXEMBOURG (SIB RECOGNISED)

Table listing various fund units for Luxembourg (SIB Recognised) with columns for fund name, price, and change.

LUXEMBOURG (REGULATED)**

Table listing various fund units for Luxembourg (Regulated) with columns for fund name, price, and change.

Fidelity Funds - Contd.

Table listing various fund units for Fidelity Funds - Contd. with columns for fund name, price, and change.

ISLE OF MAN (REGULATED)**

Table listing various fund units for Isle of Man (Regulated) with columns for fund name, price, and change.

Schroder International Selection Fd

Table listing various fund units for Schroder International Selection Fd with columns for fund name, price, and change.

LUXEMBOURG (REGULATED)**

Table listing various fund units for Luxembourg (Regulated) with columns for fund name, price, and change.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4376 for more details.

Main table containing financial data for various fund categories including UK Equity, UK Income, UK Bond, International, and Offshore funds. Each entry includes fund name, price, and other financial metrics.

OTHER OFFSHORE FUNDS

OFFSHORE INSURANCES

MANAGED FUNDS NOTES: This section provides detailed notes and disclaimers regarding the fund data, including information on currency, fees, and the publisher's liability.

LONDON STOCK EXCHANGE

MARKET REPORT

Footsie bounce masks weakness at lower levels

By Peter John

London appeared to shrug off the "Sell in May" curse that had dragged the FT-SE 100 index down 80 points over six straight trading days.

In the near term, most had already cut their prices and were merely hoping that the Footsie futures contract was not going to fall much further.

daunting than a tax-related deal. The other side of this so-called "bed and breakfast" trade appeared on the trading screens first thing yesterday and was responsible for 12 per cent of yesterday's turnover of 745.3m shares.

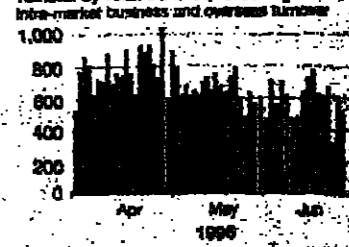
upgrades to downgrades and was partly responsible for the FT-SE Mid 250 index falling 19.2 to 4,365.3. The Mid 250 has outperformed the Footsie by 10 percentage points since the start of the year.

Average down by about 10 points when London closed, the FT-SE 100 ended 16.0 up at 3,955.5, back towards the bottom of its recent trading range which is seen to be between 3,850 and 3,850.

FT-SE A All-Share Index



Equity shares traded



Indices and ratios

Table with 2 columns: Index Name and Value. Includes FT-SE 100 (3955.5), FT-SE Mid 250 (4365.3), FT-SE A All-Share (3853.24), and various ratios like Dividend Yield and P/E Ratio.

Best performing sectors

- 1 Diversified Industrials +1.7
2 Alcoholic Beverages +1.2
3 Oil Integrated +0.3
4 Pharmaceuticals +0.2
5 Insurance -0.8

Worst performing sectors

- 1 Electronic & Elect Equip -3.0
2 Health Care -1.3
3 Building & Construction -1.1
4 Extractive Industries -0.8
5 Engineering: Vehicles -0.8

FUTURES AND OPTIONS

Table showing futures and options prices for FT-SE 100 and FT-SE Mid 250. Columns include contract type, price, change, and volume.

Table showing FT-SE 100 Index Option prices for various strike prices and expirations.

Table showing EURO STYLE FT-SE 100 Index Option prices.

kers cut their forecasts, and the shares lost 15¢ at 490p. Panmure Gordon came down by 55.5m to 572.5m for this year.

day's traffic figures for June. These are expected to show a good seasonal upturn after the relatively slack returns of April and May.

The recent bid talk among several stocks in the television sector was nowhere in sight yesterday. ETV was left drifting 19p lower to 825p, while Scottish Television retreated 15 to 650p.

day. Volume at the close was 89m as the shares edged forward to 171p. While several market watchers pointed to tax-related trading as a possible reason for the heavy volume on both Tuesday and Wednesday, one analyst suggested it might have been an agency cross.

been weak since early May, sliding from 280p on concern about the takeover of Gates, a privately owned US group. Yesterday they jumped 13 to 249p in volume of 12m.

Broker move hits S&N

A profits downgrade hit health care group Smith & Nephew, sending the shares lower. The stock lost more than 4 per cent of its value after falling 8¢ to 200 1/4, the worst performer in the Footsie. Volume by the end of the session stood at 6.5m shares.

Builders weak

Construction shares moved against the trend, with housebuilders in particular showing clear weakness. The announcement that Costain was to miss its results deadline cast a shadow over building issues, but in general brokers could pinpoint no obvious reason for the downturn.

Tomkins rebounds

Leading conglomerate Tomkins was the best Footsie performer in heavy volume as brokers upgraded earnings forecasts following regulatory approval for the Gates Rubber deal.

FINANCIAL TIMES EQUITY INDICES

Table showing financial times equity indices for various sectors and the overall index, including FT-SE 100, FT-SE Mid 250, and FT-SE A All-Share.

London market data

Table showing London market data including total value, total shares, and market activity.

MARKET REPORTERS

Joel Gibazo, Lisa Wood, Jeffrey Brown.

LONDON RECENT ISSUES: EQUITIES

Table listing recent equity issues in London, including company names, issue sizes, and prices.

FT-SE ACTUARIES SHARE INDICES

Table showing FT-SE Actuaries Share Indices for various companies in the insurance sector.

FT-SE ACTUARIES ALL-SHARE

Table showing FT-SE Actuaries All-Share index components and their performance.

TRADING VOLUME

Table showing trading volume for major stocks in London, including volume and price changes.

Advertisement for Austrian Airlines featuring a Citibank N.A. structured lease financing for an Airbus A321-111 aircraft. Includes RZB logo and Citibank logo.

Advertisement for The Royal Bank of Canada, U.S. \$750,000,000 Floating Rate Notes due 2005. Includes details on interest rates and terms.

Advertisement for Alliance Leicester, £200,000,000 Floating Rate Notes due 1997. Includes details on interest rates and terms.

Advertisement for Country Surveys on Disk, offering software for land surveyors.

Advertisement for Cie Fin OTTOMANE S.A., offering shares to shareholders of Paribas.

Advertisement for Fokker Bondholders, offering information on Fokker bonds.

Advertisement for Margined Currency Dealing, offering foreign exchange services.

Advertisement for Les Echos, a French business newspaper.

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Advertisement for Les Echos, a French business newspaper.

Large advertisement for Les Echos newspaper, highlighting recruitment and advertising opportunities.

Advertisement for Country Surveys on Disk, offering software for land surveyors.

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WORLD STOCK MARKETS

EUROPE

AUSTRIA (Jun 26 / Sch)

Table of Austrian stock market data including company names, prices, and changes.

GERMANY (Jun 26 / Dax)

Table of German stock market data including company names, prices, and changes.

FRANCE (Jun 26 / CAC)

Table of French stock market data including company names, prices, and changes.

NETHERLANDS (Jun 26 / AEX)

Table of Dutch stock market data including company names, prices, and changes.

SPAIN (Jun 26 / IBEX)

Table of Spanish stock market data including company names, prices, and changes.

SWEDEN (Jun 26 / OMX)

Table of Swedish stock market data including company names, prices, and changes.

FINLAND (Jun 26 / HEX)

Table of Finnish stock market data including company names, prices, and changes.

ITALY (Jun 26 / ISE)

Table of Italian stock market data including company names, prices, and changes.

PORTUGAL (Jun 26 / BVL)

Table of Portuguese stock market data including company names, prices, and changes.

GREECE (Jun 26 / ASE)

Table of Greek stock market data including company names, prices, and changes.

IRELAND (Jun 26 / ISE)

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EUROPE (continued)

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SWEDEN (Jun 26 / OMX)

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Advertisement for Peregrine investment services with the headline 'Asia - Buy. Sell or Hold?' and contact information.

PACIFIC

JAPAN (Jun 26 / Nikkei)

Table of Japanese stock market data including company names, prices, and changes.

NEW ZEALAND (Jun 26 / NZSE)

Table of New Zealand stock market data including company names, prices, and changes.

SINGAPORE (Jun 26 / SSI)

Table of Singapore stock market data including company names, prices, and changes.

TURKEY (Jun 26 / BIST)

Table of Turkish stock market data including company names, prices, and changes.

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TURKEY (Jun 26 / BIST)

Table of Turkish stock market data including company names, prices, and changes.

INDICES

Table of various international stock indices including DAX, Nikkei, and others.

INDEX FUTURES

Table of stock index futures data.

US INDICES

Dow Jones

Table of Dow Jones Industrial Average and other US indices.

NEW YORK ACTIVE STOCKS

Table of active stock trading in New York.

TRADING ACTIVITY

Table of trading activity for various sectors.

US INDICES (continued)

Dow Jones

Table of Dow Jones Industrial Average and other US indices.

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Table of trading activity for various sectors.

Small print containing legal disclaimers and publication information.

4 pm close June 26

NEW YORK STOCK EXCHANGE PRICES

Main table containing stock prices for various companies, organized into columns with headers like 'Symbol', 'Price', 'Change', 'Volume', etc. Includes sections for 'A-D', 'E-H', 'I-L', 'M-P', 'Q-R', 'S-T', 'U-Z'.

Advertisement for Hewlett-Packard featuring the text 'Perfect synergy' and 'If the business decisions are yours, the computer system should be ours.' Includes the HP logo and website URL 'http://www.hp.com/computing'.

Continued on next page

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'V', 'W', 'T', 'U', and 'T'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'V', 'W', 'T', 'U', and 'T'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'V', 'W', 'T', 'U', and 'T'.

Advertisement for Norway newspaper delivery. Text: 'Have your FT hand delivered in Norway'. Includes contact information for Bergen, Oslo, Stavanger and Trondheim.

Continuation of NASDAQ National Market stock prices from the previous page, including columns for stock name, price, change, and volume.

AMERICA

Drop in tech shares weighs upon equities

Wall Street
Tumbling technology shares weighed on the US equity market as the Nasdaq continued the fall that has taken it since by nearly 8 per cent down its record high early this month, writes Lisa Branstetter in New York.

In early afternoon trade the Nasdaq composite, which is weighted towards the technology sector, was off 22.75 at 1,149.88, almost exactly 100 points below its record close of 1,249.15 set on May 5.

Weakness on the Nasdaq spilled over into other indices which were mostly flat throughout the morning. By 12:30 pm, however, the Dow Jones Industrial Average was off 41.37 at 5,677.50.

Declines in the technology sector were widespread across most sectors of the market, with both new Internet stocks, with no earnings, and old-line companies, such as hardware manufacturers and semiconductor makers, losing ground.

lower. Compaq dipped 5 1/2% to \$46 1/2, IBM 3 1/2% to \$38 1/2, Dell 3 1/2% to \$47 1/2 and Gateway 2000 3 1/2% to \$27 1/2.

Elsewhere, investors appeared to be preparing for a slowing of the economy as defensive consumer non-durable shares outperformed cyclical stocks.

Falling cyclical shares in the Dow included Boeing, off \$1 at \$29 1/2, Caterpillar, 1/2% weaker at \$27 1/2, and General Motors, 3/4% lower at \$22 1/2.

Canada

Toronto was depressed by worries about a rise in US interest rates, after the firmer than expected US durable goods numbers during the morning.

Gold issues fell as bullion prices dropped. Barrick Gold slipped 30 cents to C\$37.25.

ware technology from America Online for an undisclosed amount.

Fluor Dome, which unveiled plans to cut 100 of the 325 jobs at its Sigma mine, in an effort to curb high production costs, lost 30 cents to C\$38.50.

Latin America

São Paulo rebounded to recoup Tuesday's 1.9 per cent fall and, by midsession, the Bovespa index was 1,202.45 higher at 82,027.

Analysts noted that Tuesday's profit-taking followed three sessions during which the market rallied 6.7 per cent and was prompted by concern that the telephone companies would not be mentioned today when the government outlined its privatisation plans until the end of 1998.

MEXICO CITY edged higher on continued bargain hunting and the IPC index was 13.02 firmer by midsession at 3,173.00.

SOUTH AFRICA

Industrial shares moved ahead on optimism built on a prime rate cut by three more banks, healthy consumer inflation data and peaceful KwaZulu-Natal local government elections.

The JSE 300 composite index was 30.55 down by noon at 5,839.00 in volume of 35.5m shares.

EUROPE

Financials take Zurich to all-time high

Strength in financials propelled ZURICH to an all-time high, the SMI index rising 23.9 to 3,723.5.

UBS beared climbed 5 1/2% or 2.7 per cent to SF1,520 in turnover driven trade. One rumour suggested that Mr Martin Ebner's EZ banking group wanted to buy CS Holding's Bank Leu, in return for which CS Holding would receive the UBS shares held by EZ.

Another rumour was that the bank might have sold its hospital group, Hirslanden, for up to SF750m. A more mundane explanation was that the shares were driven by warrants due to expire in mid-July.

CS Holding was SF1,150 higher at SF1,176 and Swiss Re registered shares picked up SF22 to SF1,280 on the view that both were recent underperformers.

Swissair added 1.5 per cent as it hurdled a key resistance level, and as recent consolidation presented a buying opportunity. The registered closed SF23 higher at SF1,235.

Analysts said that the shares overcame resistance at SF1,190, which triggered buying, as had a reassessment of the May load factor data, reported on Monday, which initially disappointed some investors.

The Novartis partners overcame an early consolidation of their recent strong gains.

Sandoz finished SFR9 ahead at SFR1,432, up from a low of SFR1,410, while Ciba was SFR2 ahead at SFR1,521 after SFR1,428, in spite of expectations that the European Commission was likely to impose conditions on the merger because of the company's strong position in the crop protection market. Roche certificates jumped SFR5 to SFR3,465.

FRANKFURT was unable to break through Tuesday's new highs. But banks improved, first on news that Deutsche Bank was considering the reduction or outright sale of some stakes in a number of industrial companies, and secondly on unchanged West German CPI figures for June.

Deutsche rose 6 1/2 pips to DM17.63 in a relatively strong sector, where the interest rate-sensitive Bayernverein led with a gain of 90 pips, or 2.2 per cent, at DM42.08. Daimler, in which Deutsche owns 24.3 per cent, declined DM10.30 to DM33.90.

Another carmaker was hit by Europlotters, Volkswagen dropping DM8.55 to DM264.80 after the European Commission prohibited DM240.7m in investment aid promised to two former East German plants.

WV said that it would halt its plans for a seasonal investment in Chemnitz, and an assembly plant in Mosel.

FT-SE ACTUARIES SHARE INDICES

Table with columns: Date, Index, Change, % Change, etc. for various actuarial indices.

Euro 95, meanwhile, could do no more for Adidas. With the Germany/England semi-final to be played last night, the sports-wear group fell another DM3.20 to DM126, a two-day drop of 5.3 per cent.

MILAN was pulled down by weakness in the insurance sector after hopes of an immediate interest rate cut were dampened by remarks from the Bank of Italy governor Mr Antonio Fazio. The real-time Mibtel index fell 61 to 10,536.

Among the insurers, Generali fell 1.604 to L94.107. Allianz was down 1.418 to L12,890 and SAI gave up 1.599 to L14,961.

Against the trend, Ima rose L27 to L2,297. The stock has held steady since the Treasury announced late last week that it would sell off a third and final tranche of shares in the insurer through a convertible bond issue.

Flat slipped 1.46 to L5,153 in spite of upbeat remarks by Mr Cesare Romiti, the chairman, who told shareholders that

weakness in the US equity market, and its knock-on effect on Ericsson and Volvo, against recovery in Astra after Tuesday's losses. Overall, losers outweighed winners and the Affarsvärlden General Index fell 53 to 1,975.2.

Astra A rose SKr6 to SKr200, but Ericsson B fell SKr4.50 to SKr141.50 on rumours of an impending profits warning, and Volvo B, US-influenced, slipped SKr6 to SKr150.

WARSAW rose for the fourth straight session, closing at a third consecutive 26-month high. It was led ahead by large capitalisation stocks such as banks. The Wig index rose 19.12 to 13,651.9.

Some of the day's best performances were seen in shares picked in a draw to start continuous trading on July 4. Elektrim rose 1.30 zlotys, or 5.9 per cent, to 23.20 zlotys.

MOSCOW hit yet another new peak, the Moscow Times index climbing 17.43, or 4.4 per cent, to 397.89, up by around 90 per cent since mid-May.

Traders said western investors were flooding the market with buy orders, convinced that Russian President Boris Yeltsin will win re-election next Wednesday, and that the ousting of four banks from the president's team of ministers pointed to further reform.

Written and edited by William Cochrane and Michael Morgan

ASIA PACIFIC

Worried Seoul in third consecutive decline

Worries about the South Korean economy, and a heavy overhang of margin loans, took SPOK into its third consecutive decline. The composite index closed 13.31 lower at 823.63, down 4.7 per cent on the week so far.

Fears that the economy was on a downturn combined with a margin loan overhang, put gold at Wons2,000bn, to val general price pressure on the market. One broker was looking for the index to fall to 780 in the short term. Others argued for a rebound, hoping for government intervention, such as an expansion of the foreign stock ownership limit and a postponement of planned IPOs and rights issues.

Tokyo

The decline in the yen lifted large-cap steels and export blue chips, and the broad market gained ground, writes Emilio Terzano in Tokyo.

The Nikkei 225-share average was finally 69.63 up at 22,262.50 after moving between 22,572.55 and 22,750.70. Domestic institutions placed large-lot buying orders for steels and shipbuilders, and the rise in the dollar against the yen also helped other cyclical.

Volume totalled 458.9m shares, against 476m. Traders noted large-lot orders from Daiwa Securities. Arbitrageurs also stepped up their buying in tandem with the futures market, while investment trust funds indicated interest.

The Toypic index of all first section stocks rose 6.60 to 1,722.13 and the Nikkei 500 by 1.2 to 219.70. Advances led declines by 611 to 413, with 209 issues unchanged.

In London the ISE/Nikkei 50 index put on 1.26 at 1,833.00.

Foreign investors chased big internationals, and dealers looked for short term gains among high-technology stocks. Sony rose ¥30 to ¥7,250 and Matsushita Electric Industrial ¥50 to ¥2,060. Carnabars, however, came under profit-taking.

Honda Motor fell ¥30 to ¥2,990 and Nissan Motor ¥16 to ¥974. Sumitomo Corporation, the leading house, fell ¥14 to ¥965, down 28.2 per cent since it announced that it had lost \$1.8bn through unauthorised copper trading losses. Domestic and foreign investors had feared that the loss figure could be larger and Moody's, the US credit rating agency, said yesterday that it was including Sumitomo's short term debt in its ratings review.

Toei, the firm company, rose ¥82 to ¥916. The company is the second largest shareholder in TV Asahi, the national television network of which 21 per cent will be bought by a joint venture owned by Softbank and News Corporation.

Among speculative favourites, Clatam, the car audio equipment maker, rose ¥18 to ¥968 and Harwa, the steel trader, by ¥38 to ¥486.

In Osaka, the OSE average moved up 81.54 to 23,355.43 in volume of 71.2m shares.

Roundup
A pre-budget slide left BOMBAY 1.6 per cent lower. The BSE-30 index shed 63.51 to 3,792.75. COLOMBO fell below the 600 barrier, the CSE all-share losing 4.88 at 599.10. But the traffic was not all one way. United Motors rose SRS3.35,

or 12.6 per cent, to SRS29.

SINGAPORE investors sat on the sidelines, and the Straits Times Industrial index shed 14.10 to 2,294.96 in volume, traded through the Singapore dollar, of 46.9m shares, the lowest this year. KUALA LUMPUR had a harder time, and on more specific concerns. The KLSE composite index closed 16.11, or 1.4 per cent, at 1,130.77 on interest rate worries, following the comments of deputy prime minister Mr Anwar Ibrahim on Tuesday that Malaysia was still concerned about inflation.

JAKARTA reported active, foreign-led buying of bluechips. The JKSE composite index

rose 8.58, or 1.5 per cent, to 592.79, after 596.61. MANILA saw late-session accumulation of selected B shares and put it down to foreign investors. The composite index gained 23.81 at 3,240.38, in heavy turnover of 3.7bn pesos.

HONG KONG rose on a better performance in the US bond market. The Hang Seng index closed 77.15 higher at 11,059.92 in flat turnover of HK\$4.21bn. SHENZHEN Bx had a technical bounce, rising 2.90, or 3.7 per cent, to 80.84. After hours, a source official indicated that the authorities ban on Chinese citizens trading B shares was unlikely to be enforced in the short term.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Table with columns: Market, No. of stocks, June 21 1996, % Change, etc. for various emerging markets.

A warning was sounded yesterday that foreign investors might retreat from Bangkok's stock exchange if the country's sluggish export growth was not reversed and the high current account deficit showed no signs of narrowing. Thai Farmers Research Centre, a private research agency, added that improved economic indicators and a stable currency were necessary if the market was to recover in the second half of the year.

FT/S&P ACTUARIES WORLD INDICES

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Table with columns: NATIONAL AND REGIONAL INDICES, US Dollar Index, etc. for various world indices.

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China

As Chinese leaders reach a crucial stage in their programme of economic reform, Tony Walker examines their priorities both at home and abroad

Year of the watershed

China faces a critical 18 months in its continuing efforts to advance its market reforms, preserve economic and social stability and further integrate its economy with the global system. There is little room for complacency.

Indeed, 1996-1997, the first year of the ninth five-year plan (1996-2000), is likely to prove something of a watershed in the country's transformation from a rigid centrally-planned system to a market economy, and in China's relations with the outside world.

Challenges loom on many fronts. Among them will be the resumption of sovereignty over Hong Kong at midnight on June 30, 1997. China will need a deft touch in dealing with fractious Hong Kong democrats; the international community will be poised to criticise the first sign of Beijing's heavy hand.

Preservation of confidence in Hong Kong will be governed to an extent by a relatively trouble-free transfer of power. China's own credibility will be at stake, but it is not clear that the country's leaders understand fully the dimensions of the task.

In a special interview for this supplement (see story, page 3), the premier, Mr Li Peng, said that China is committed to a "stable transition and smooth transfer of government" and wants to "take over in a very dignified and honourable manner". These are positive sentiments, but the practicalities of ruling through surrogates will require a greater degree of sensitivity than Beijing has displayed so far on issues such as the planned liquidation of the popularly elected Legislative Council and proposed restrictions on press freedom.

The Hong Kong takeover will be followed later in 1997 by a Communist Party Congress - an event held every five years, whose importance in Chinese terms cannot be overstated. Adding immeasurably to the significance of the 15th Congress is the fact that it will endorse a new leadership and policies to carry China into the next millennium. Officials have been talking increasingly about these crucial "trans-century" tasks.

They include building the infrastructure necessary to underpin China's desires to become an economic superpower. Apart from the ninth five-year plan, with its emphasis

on ambitious capital works projects such as the \$30bn Three Gorges Dam on the Yangtze, which will be completed in 2009, China has formulated a longer-term 15-year strategy. This provides a blueprint for development well past 2000 and envisages expenditures of up to \$1,000bn on infrastructure in the decade and a half to 2010 - a figure that provides an indication of the scale of changes to be wrought in the next stage of China's economic revolution.

In the current phase, there is the risk that preoccupation with internal politicking in preparation for the congress will deflect attention from reforms. The leadership continues to be enmeshed in a difficult transition to a new generation to replace that of Mr Deng Xiaoping, the ailing 91-year-old patriarchal leader, whose lingering departure from the scene is proving to be a heavy burden on his successors.

But, at the same time, the country's rulers will be anxious to present China's best face not only to an international audience, but also to a domestic constituency. These pressures have implications for both economic and foreign policymaking.

Like their counterparts in the west, Chinese leaders are themselves running for office. As well as ensuring that the takeover of Hong Kong proceeds smoothly, they will want China's economy to be seen to have made a "soft landing" after the problems of overheating and excessive inflation in the 1993-1996 period.

A credit squeeze imposed in August-1993 has gradually wrung inflation from the economy; retail prices are forecast to rise about 10 per cent this year compared with 21.7 per cent in 1994. Economic growth has been brought down to about 10 per cent and the target for 1996 is 8.9 per cent.

But economic policymakers face difficulties over the next year or so in maintaining robust levels of growth while holding down inflation. Worries have begun to surface about the economy slowing more quickly than desirable, and inflationary pressures may build again in the second half of this year. However, the first five months' figures show a continued downward trend in inflation and economic growth being maintained. On the other hand, export growth has

slowed markedly, raising questions about an "overvalued" yuan.

China cut interest rates on May 1 as part of efforts to ease pressures on debt-burdened state enterprises and to encourage increased economic activity. Credit has been easier since the last quarter of 1995, but central bankers insist that tight monetary policy will continue.

Working in favour of a steady economic course is what appears to be a fair degree of consensus among leaders about the way ahead, although individuals may differ on the pace of reform. By and large, China, in its economic reforms, is following the script laid down by the Third Plenum of the 14th Party Central Committee in 1983.

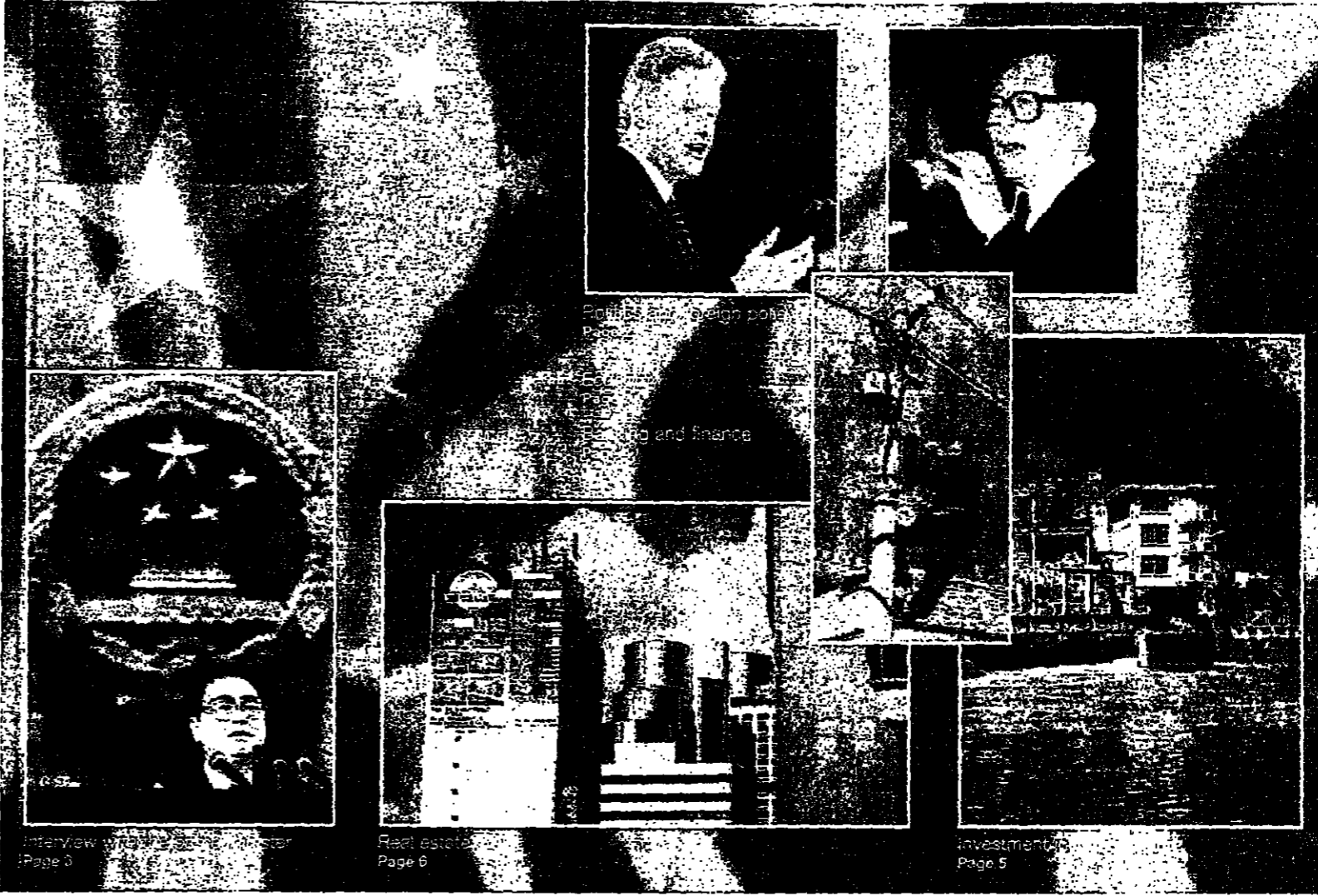
This established a framework for financial sector reform and also addressed the vexed issue of public ownership - a potential battleground in a system that remains nominally "socialist". The decision

In the current phase, there is the risk that internal politicking will deflect attention from reforms

to preserve government control over key sectors helped define those areas that could be hived off to the private sector.

But reform of the state sector, half of whose enterprises are loss-making, is proving a "stop-go" affair. The leadership makes much of its commitment to the "restructuring" of state-owned enterprises, but political worries about unemployment mean that progress is painfully slow. The World Bank, for one, is urging a more determined effort, arguing in a recent report* that speedier reform is critical to China's continuing economic transformation. The bank has also pressed Beijing to pay greater attention to improving central government finances, one of China's glaring weaknesses.

"Efficiency gains from economic reforms have played an important part in China's impressive growth performance since 1978. Harvesting these gains will be as important in the future, if not more



so," the report said. "To do this, the government will need to maintain the momentum of reforms in two strategic directions. The first would place greater reliance on market forces, with an emphasis on state enterprises and the financial sector. The second would stress restoring the health of government finances by raising government revenue as a share of GDP and shifting the focus of government expenditure policy toward such priority areas as health and education, poverty reduction, infrastructure development, and environment protection."

China's leaders appear convinced, however, that a "gradual" approach is most appropriate. "We think that the market plays a fundamental role in the allocation of resources; but in China, a socialist country, its role can only be brought into full play under the government's macro-regulation and control," says Premier Li Peng.

Mr Li's message is clear: the leadership plans to keep a tight rein on economic, political and social developments. Priority will continue to be given to economic reform, but greater emphasis will be placed on what the premier describes as a "shift from an extensive growth economy to an intensive growth economy" or, rather, change from quantitative growth to more efficiency-oriented growth.

Fine-tuning an economy is never easy, even in the most sophisticated industrialised countries. In China, which is at a relatively raw stage of economic development, the task is considerable. It is, however, a measure of the apparent growing self-confidence of China's leadership that it feels able to begin refining its priorities.

Apart from seeking to encourage more effective use of scarce resources, China has earmarked, in its ninth Five-Year Plan, expenditures of \$300bn-400bn on improving power supplies, telecommunications, transport and water conservancy. Some 15 to 20 per cent of these funds are expected to come from foreign

sources, including, increasingly, commercial borrowing.

One of the main aims of increased infrastructure spending (see story, page 6) is to overcome striking regional disparities - between relatively prosperous coastal regions, where the bulk of foreign investment is concentrated, and an impoverished hinterland. Improved communications is seen as vital to the process of nurturing the "creeping prosperity" that is making its way across the country from east to west.

Other pressures on the leadership to redouble efforts to bind the country together include renewed concerns about "separatism" on China's frontiers. Drawing lessons from the break-up of the former Soviet Union, China has taken a strong stand recently against separatist activity in its far-west Xinjiang region and in Tibet. Beijing is also

keeping a weather eye on Inner Mongolia, whose ethnic people need only look across their frontier to Mongolia itself to witness a fairly robust process of democratisation.

Worries about separatism are also linked to the Taiwan issue, which continues to figure largest among all Chinese concerns, outstripping even the economy in its impact on domestic leadership politics.

China's overheated response to last year's visit to the US by the president of Taiwan, Mr Lee Teng-hui, and to presidential elections this year is related directly to leadership manoeuvring in Beijing during a difficult political transition. No Chinese leader can afford to be seen as "soft" on the Taiwan issue, hence a tendency for aspirants to seek to "outbid" each other in fashioning hardline responses to Taiwan's attempts to secure more international breathing

space. All the sound and fury during the March presidential poll, including missile tests into waters near Taiwan's main ports, also provided a platform for the Chinese military to flex its muscles both militarily and politically.

China's defence forces, which have been something of a "poor relation" during earlier stages of the country's economic transformation, seem likely to be given greater resources in the next period. China's conventional defence capabilities lag well behind its political and economic aspirations.

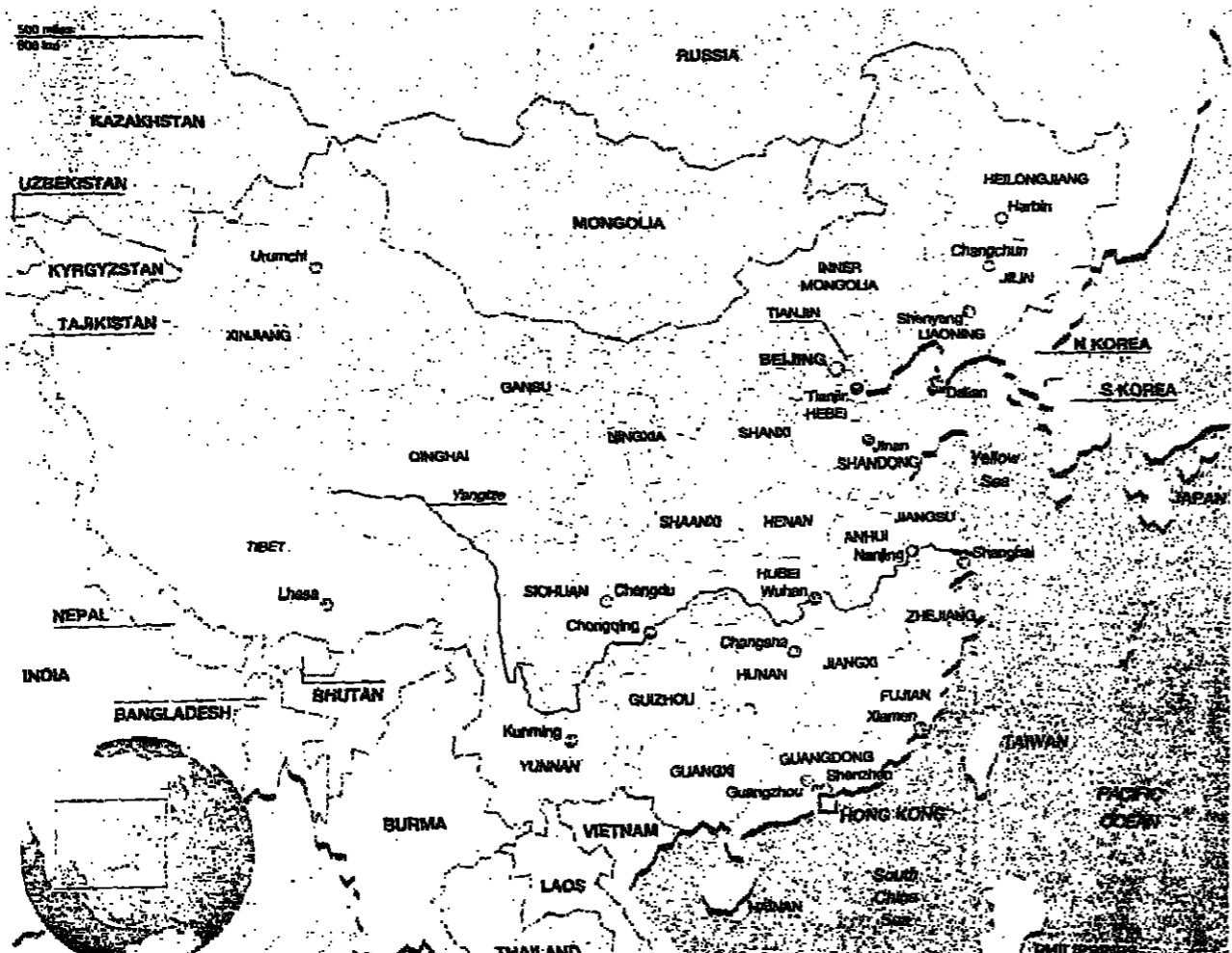
Tensions across the Taiwan Strait are certain to continue to be a feature of China's awkward dealings with the outside world, and the US in particular. Mr Li was not exaggerating when he said in his FT interview that concerns about Taiwan were at the "core" of problems with the US,

although he did sound a conciliatory note when he said that Sino-US relations were "somewhat improved" compared with a few months ago.

In turn, angst in Beijing over Taiwan feeds an incipient Chinese nationalism that might suit the leadership, especially since discredited Communist ideology hardly provides a beacon for a modernising state.

China's rulers are not only groping for an appropriate economic model with "Chinese characteristics", but are also facing the difficult task of refashioning political institutions to match the process of economic liberalisation. In these efforts, there is no guarantee of success.

The Chinese Economy: Fighting Inflation, Deepening Reforms by the International Bank for Reconstruction and Development/World Bank, 1818 H Street, N.W. Washington, D.C. 20433, US.



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2 CHINA



The president (third from left) and army officers. The influence of the military has been enhanced at a time of delicate political transition

Politics by Tony Walker

President takes pragmatic line

Jiang Zemin is trying to keep all factions happy in the run-up to next year's congress

When the president, Mr Jiang Zemin, was photographed earlier this year wearing a Mao suit - a high-necked, military-style tunic favoured by earlier generations - his style of dress was widely interpreted as a sop to Communist party conservatives.

Indeed, Mr Jiang's choice of Mao-era garb coincided with an unusually tough speech in which he assailed an erosion in social standards. "We must strictly ban the cultural trash poisoning the people and social atmosphere," he said. "We cannot sacrifice culture and ideology merely for a short period of economic development."

This followed a similarly conservative statement on the role of China's state-controlled media. Journalists, he observed, had an exalted calling as servants of the state because they were "engineers of human souls".

These statements were clearly aimed at a conservative constituency and followed cir-

ulation late last year of a document sponsored by a former party propaganda chief that warned that rapid economic reform was sowing the seeds of the party's destruction.

Growth of the private economy at the expense of the public sector could ultimately destroy socialism's foundations and provide a platform for the emergence of a new political force hostile to communism, warned the document, entitled *Some Elements that Affect our National Security*.

But Mr Jiang, who is sometimes described as head of the "wind" faction in China's leadership - a comment on his shifting views - was playing a different tune in May. On a visit to Shanghai he told local officials: "In the process of promoting reform of state enterprises, we must encourage exploration, liberate our thinking... boldly experiment and change forward."

These were hardly the sentiments of a diehard conservative and indicate that in some respects politics in China is not so different from it is in the west. Mr Jiang, with the 15th Communist party congress looming next year (party congresses are held every five years), is running for office

and is seeking to be "all things to all factions". This is typical of the ebb and flow of Chinese politics as Mr Deng Xiaoping, the country's ailing 91-year-old leader, fades slowly from the scene. China's "third generation" of leaders is constrained by a lingering interregnum, but in the interests of self-preservation they are obliged to take their factional politics seriously.

In China, behind-the-scenes

Exercises against Taiwan seem to have given the military a more prominent role

leadership manoeuvring tends to be a brutal game. The country is in for an interesting year politically, and Mr Jiang himself is certain to face tests of his leadership.

One possible consequence of preparations for the congress is that the reform process will continue to slow. As a western ambassador observed: "With water from the congress back-

ing up, people may be more reluctant to go out on a limb." There is much at stake. Not only will the congress further refine policy to carry China into the next millennium, but perhaps more importantly it will endorse a new slate of leaders, including younger cadres, to assume responsibility in the new era.

Although Mr Jiang appears to be relatively secure, there may be moves in the next 12 months to whittle away some of his formal powers. It remains an anomaly of the system that he occupies China's three top positions - president of the state, general secretary of the party and chairman of the central military commission.

There is talk of establishing a new party structure and creating two vice-chairman posts, one of which might go to Mr Li Peng, who is due to retire from the premiership in early 1998.

Speculation has also focused on the possibility of making Mr Hu Jintao, a politburo member, secretary general of the party, a position occupied by Mr Deng Xiaoping in the 1980s. Mr Hu is the youngest member of the seven-man standing committee of the ruling politburo

and is responsible for party affairs. Under the present structure, there is no chairman or vice-chairman. Mr Jiang, as general secretary, is the party's number one office bearer.

The congress will also put its stamp on critical changes to the central military commission. Generals Liu Huaqing and Zhang Zhen, veterans of the Long March, are due to retire as vice-chairmen of the CMC, opening the way for younger generals to assert themselves.

The military appears to have secured a more prominent role for itself as a result of the exercises against Taiwan during the past 12 months. Its importance as the ultimate guarantor of state security also enhances its influence at a delicate moment of political transition.

At this stage, there is no conspicuous sign of the military overreaching itself. However, China's new generation of politicians, whose military credentials are weak or non-existent, have no choice but to pay careful attention to the views of the defence establishment. Military influence is not likely to diminish and may get stronger in this next period.

Trade by John Ridding

Knocks before entry to the world club

Despite recent accords, China and its economic partners face further hurdles in reconciling their interests

China and the US have pulled back from the brink of a trade war over intellectual property rights, striking a deal at the final hour. But the broader task of reconciling the commercial interests of Beijing and its economic partners still promises to be a protracted and problematic affair.

Like Japan and some of the east Asian tigers before it, China has found that dynamic trade growth has been matched by an equally rapid escalation in trade tensions. Despite this month's agree-

"The resulting imbalance is spawning pressure in the US to take corrective action," says the US-China business council.

The most recent figures could take some of the heat out of the issue. China recorded a trade deficit of US\$1.2bn in the first quarter, reflecting the reduction of export incentives, a rush to beat an April deadline for tax breaks on imports of capital equipment, real currency appreciation and, in China's view, restrictive measures in overseas markets. Mr Li Zhongshou, director general at the department of international trade and economic affairs, believes China may face a trade deficit this year.

The hands of trade warriors may also be stayed by the role of foreign companies in China's trade machine. Foreign invested enterprises (FIEs)

This, it is claimed, should clear the way for WTO membership.

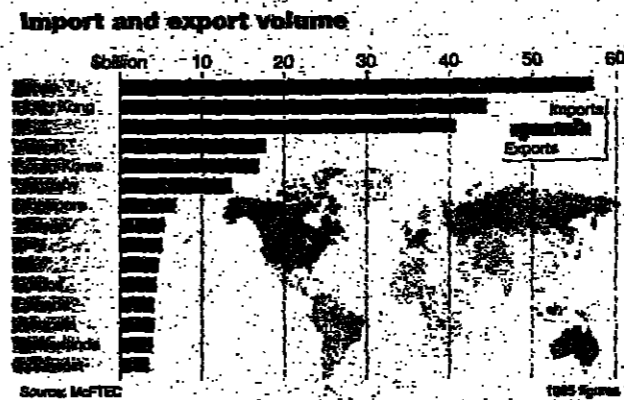
China's partners respond that they still see insufficient progress in trade liberalisation measures and market access, and point to specific problems that have arisen over recent months. Beijing's announcement, for example, that it will assert a monopoly on the dissemination of financial news data has been strongly condemned by Sir Leon Brittan, vice president of the European Commission. Speaking after a recent visit to China, he described the move as "an extremely inappropriate initiative" that contravened the principles of the WTO.

Despite the acrimony, trade officials hold out hope for progress over coming months. "There are some indications that the stand-off will be eased, particularly with progress on the IPE issue and MFN renewal," says one western diplomat. He sees potential for advances at the WTO trade talks in Geneva and, in particular, at the WTO ministerial meeting in Singapore at the end of the year. "That comes after the US presidential elections, so politics should be less prominent," he says. Prospects have also been brightened by progress on financial reform, notably last week's announcement of currency convertibility for leading current account transactions.

Whatever the outcome, the trials of recent months have prompted China to reassess its trade patterns and to focus on trade diversification. "We have to reduce our dependence on the US," says Mr Li at the trade ministry, predicting a rise in intra-regional trade and increased opportunities for European companies.

The recent award of an aircraft contract to Airbus, the European consortium, was seen as a blow to Boeing, the dominant supplier of China's aircraft needs, and a warning to the US about the costs of commercial disputes.

"We will not use Europe as a weapon against the US," says one senior Chinese official. "But we cannot be dependent on a country where there is a risk of trade wars." There is rhetoric in these words. But there is also the reality of a bumpy ride before tensions can be defused.



Source: IPECE

ment on IPR, wrangling continues on the terms of the World Trade Organisation, the renewal of its most favoured trading nation status with the US, and on some specific commercial spats.

Amid the discord, there is agreement on the stakes involved. Without China, says Mr Li Peng, the World Trade Organisation should rename itself the Regional Trade Organisation. The prime minister's point, that China is too important to be sidelined by the international trading community, is readily endorsed in the US and Europe.

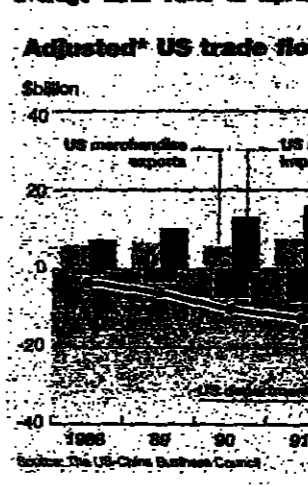
It is also backed by China's trade performance and prospects. Last year, exports totalled an estimated US\$149bn, a rise of more than 20 per cent. Overall trade is forecast to rise from about US\$280bn last year to US\$400bn by the year 2000, according to Mrs Wu Yi, minister of foreign trade and economic co-operation.

Within the overall pattern there has been an accumulation of trade surpluses. As the World Bank says in a recent report, China experienced a swing of 5 percentage points in its current account balance in two years, from a deficit of 3 per cent of Gross Domestic Product in 1993 to a surplus of more than 2 per cent last year. Although distorted by the effect of re-exports through Hong Kong (see chart, right), the surplus with the US has risen particularly sharply.

have seen a steady rise in their role. According to the US-China business council, FIE exports totalled US\$36.6bn in the first nine months of last year, an increase of 45 per cent, while imports climbed 23 per cent to US\$49bn.

For both sides, however, the issues go deeper than numbers on the trade account. "It is not simply an economic or a trade matter," says Mr Li Peng. "There are some countries in the world, out of their political needs, that are trying to block China's entry to the WTO."

Chinese trade officials argue that the US stance has been partly dictated by presidential politics and partly by a perceived threat from the rise of China's economic power. They point to measures aimed at facilitating WTO entry, citing a 30 per cent reduction in average tariff rates in April.



Source: The US-China Business Council

Foreign affairs by Peter Montagnon

The mark of the bogeyman

Recent events have damaged China's image. Can it now re-open a dialogue with the US?

Of all China's relations with the outside world, that with the US is regarded as the most important, both because the US is the world's single remaining superpower and because of its importance to China's trade.

Thus the issue of Sino-US relations surpasses others, such as the recovery of Hong Kong - about which Chinese officials, in public at least, are quietly optimistic - or relations with Russia, strengthened by the recent visit by the president, Mr Boris Yeltsin. But the US relationship is also

China's most tortuous one. Chinese officials and foreign policy analysts admit it is in trouble on several fronts, but say this is a problem of US-making, resulting particularly from Washington's apparent sympathy for Taiwan. China, they believe, can do little to improve the situation, although they are less clear what they expect from the US in practice. Thus they find it hard to foresee any substantial improvement, at least before the US presidential election.

It is not just the old questions of trade, human rights and Taiwan. A new element has entered the fray since the Taiwan Strait missile crisis in March: the sense, compounded by recent strengthening of the US-Japan security alliance, that the US is trying to make China into the region's bogey-

man, or even something worse. "We have no intention to take the place of the former Soviet Union and enter into a confrontation with the US," says Mr Chen Jian, assistant foreign minister.

There are no serious conflicts in the Asia-Pacific region, adds Mr Mu Huijin of the China Institute for Strategic Studies, but differences exist that can be resolved by dialogue. Mr Mu believes such dialogue should proceed on a multilateral basis and include the Association of Southeast Asian Nations. The creation in 1993 of the Asean Regional Forum, linking world powers in dialogue with regional governments, was an important step in this direction.

Into this benign approach, intrudes a harsher reality. China is still smarting over the

US decision to allow Taiwan's president, Mr Lee Teng-hui, to visit the US last year, a slight that, some say, may have been made worse by the fact that a similar invitation has never been extended to China's president, Mr Jiang Zemin. Part of the trouble may thus be a feeling in China that the importance it attaches to the relationship is simply not reciprocated in the US.

The support the US president, Mr Bill Clinton, has given to renewal of China's most-favoured-nation trade status has helped, as has the defusing of the trade row over intellectual property rights.

But recent strengthening of the Japan-US security alliance has revived fears that US policy is directed against China. "The joint security treaty was the product of the cold war," says Mr Chen. "With the end of the cold war, countries in the Asia-Pacific region are seeking to maintain peace and security through dialogue and co-operation. The decision by the US and Japan to strengthen their joint security system goes against this trend."

Exchanges on both sides now often involve an emotional intensity that produces a knee-jerk rather than a rational response to each new situation. Though worried about Japan regarding military progress, for example, Chinese analysts have little sympathy for the notion that the stronger US/Japan alliance should enhance regional security by helping Japan resist any temptation to re-arm.

Some Western diplomats say that China's heightened sensitivity on matters of sovereignty reflects a deliberate nationalism whipped up to mask the regime's own internal lack of self-confidence. Others add that the level of weaponry used in the Taiwan Strait missile tests marked a deliberate escalation of Chinese aggressiveness and that that necessitated a strong response from the US, regardless of the risk of a further deterioration in relations.

China is also sending out mixed signals in the area of non-proliferation. While it now

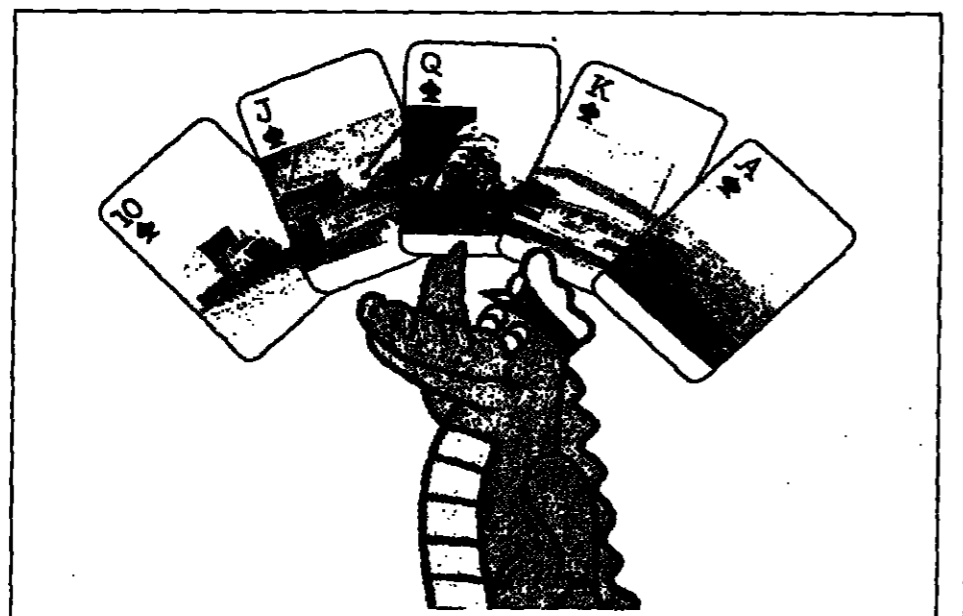


Clinton's conciliatory gestures can't eliminate all Chinese fears

says it is prepared to drop its previous insistence on the right to continued peaceful nuclear testing in the wake of a comprehensive test-ban treaty, it is resisting arrangements for international inspection of its nuclear sites. And though it says it will stop testing after September, it carried one test in early June and plans another before then.

One spark of hope amid the confusion is that the US and China maintain they want to improve relations. Mr Anthony Lake, Mr Clinton's security adviser, is to visit Beijing later this summer. Mr Clinton and Mr Warren Christopher, his secretary of state, have both made conciliatory speeches recently, and the signs are that the signals have been heard. "Sino-US relations are somewhat improved compared with several months ago," says Mr Li Peng, the Chinese prime minister. "It seems that people both within and without the US government have come to recognise the importance of China. That's why they advocate an engagement policy rather than an isolationist policy."

Other officials welcomed Mr Christopher's suggestion of regular Sino-US summits and more frequent exchanges at all levels of government. That might help restart a proper dialogue, but it will almost certainly have to wait until after November's presidential election. What happens after that will depend heavily on who wins.



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FT Surveys

4 CHINA

Foreign investments by John Ridding

FDI flood meets barriers

Tax reform and policy changes are setting new conditions for overseas investors

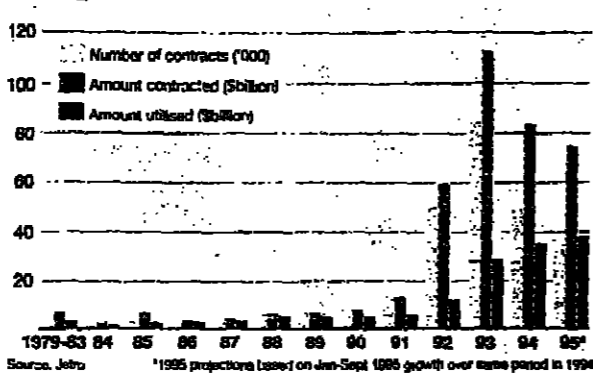
The flood of foreign investment that has buoyed China's economic expansion over recent years is now at a watershed. A more selective stance from Beijing, combined with fiscal and tariff reforms, is changing the conditions for direct investment and the destination of capital inflows.

"We are still encouraging foreign investment, but we are trying to divert it to bottlenecks and high-technology areas," says Mr Li Zongzhou, director general of the department of international trade and economic affairs at China's foreign trade ministry. Mr Li cites infrastructure, energy and advanced manufacturing among the priority areas.

Such a shift raises challenges not only for investors but also for the Chinese authorities, which must seek to develop new means of financing and guarantees for projects and try to resolve concerns about the investment environment. It may also herald a trend of fewer, bigger, projects and a cooling in the rate of investment growth.

Recently, the rate has been frenetic. Statistics show that in the first quarter of the year,

Foreign direct investment in China



foreign investment contracts rose by 87 per cent to US\$3.7bn, underlining China's position as the dominant recipient of direct investment among developing countries. This came on top of existing commitments of more than US\$390bn and actual investment of more than US\$135bn by the end of last year.

Behind the first quarter surge, however, lay some special factors. In particular, investors were rushing to beat the April 1 elimination of tax and tariff breaks on imports of capital equipment. A longer-term picture (see chart above) shows a fall in the number of investment contracts alongside a continued rise in the value of utilised investment.

The elimination of these import incentives is part of the broader shift away from all-out

foreign currency. Mr Li at the ministry of trade and foreign economic cooperation is confident that solutions will be found. Of particular significance, according to Chinese officials and their foreign investment counterparts, is the development of a Build Operate Transfer power plant project in the southwestern province of Guangxi. The project, which is now in the bidding stage, is touted as a potential model for future big projects and a yardstick for financing and rates of return.

"The terms of such big projects are not the only concern of investors. The US-China business council cites "opaque and unpredictable" methods used to enact regulatory changes as a problem in business planning. The scaling back of investment incentives, it adds, is likely to dampen

investment promotion policies. A parallel shift is the reduced interest in labour-intensive and small-scale projects that dominated the early years of China's economic liberalisation. "They are not interested by \$10m projects any more," Mr Alfred Shum, executive partner for China at the accountants Ernst & Young, says.

There are plenty of big projects on the table, many in the power and infrastructure sector targeted by the Chinese authorities. But the bigger the project, the bigger the risk, and many investors remain to be reassured about the terms and conditions for committing their funds. At the top of their list of anxieties are rates of return, management controls, guarantees for loans and the ability to transfer revenue streams into

investor enthusiasm and make marginal projects unfeasible. At Jerra, the Japanese trade and investment promotion agency, there are misgivings about the pace of change. "We understand their intention to move to high technology but they are very much in a hurry," says one official. He believes the changes in tax and tariff incentives will represent "a big handicap" to foreign investors.

An additional worry is the growing influence of domestic companies in protecting their markets. "A lot of the state-owned enterprises are bleeding red ink and they have pushed for limits on foreign presence," says one businessman. Profitable state enterprises have also exerted influence. Foreign insurance companies, for instance, have seen glacial movement in market liberalisation, partly because of pressure from state insurers seeking to limit inroads into their business.

Many, however, see positive steps, citing accelerated moves towards currency convertibility which will facilitate the repatriation of profits. And it is a rare voice in the business community that claims the difficulties of access or operation outweigh the potential. "It remains one of the few markets with huge growth prospects, so there is no lack of interest," says Mr Shum of Ernst & Young.

Year	China	Guangdong province	% share	Shenzhen City	% share	Shenzhen S.E.Z.	% share
1987	231,353	80,289	26	27,279	12	25,488	11
1988	319,368	95,736	30	28,716	9	27,144	8
1989	339,257	116,644	34	29,252	9	34,920	10
1990	348,711	148,000	42	33,584	9	35,487	10
1991	430,026	182,286	42	39,875	9	32,186	7
1992	1,100,751	355,150	32	44,878	4	67,221	2
1993	2,751,455	748,804	27	98,900	4	62,870	2
1994	3,376,850	939,708	28	125,046	4	62,870	2
1995	3,773,800	1,018,028	27	130,989	3	N/A	N/A

Over recent months, this interest has been focused increasingly on new markets within China, in terms of both delta, eastern coastal provinces such as Shandong and industrial areas around Beijing.

"By 2005, I believe that Hong Kong investors' attention will have shifted from Guangdong and the Pearl River Delta to Shanghai and the Yangtze Delta," says Mr Vincent Lo, chairman of the Shui On property and construction group. Mr Lo cites rising costs in Guangdong and Shanghai's traditional importance as a business base as the motors for change.

China's leaders would like investment to flow further afield, helping to develop the western and inland regions and to reduce disparities with the coast. So far, investors have been cautious, wary of the lack of infrastructure and logistical limitations. "There are opportunities, but it is certainly more difficult," says one French engineering executive. Given Beijing's more rigorous stance, it is an assessment that could be applied to China as a whole.

Country	1988	1989	1990	1991	1992	1993	1994	1995
HK and Macau	209,520	207,759	191,342	248,687	770,907	1,795,125	2,017,481	2,048,900
Hong Kong	206,760	206,690	188,000	240,525	750,707	1,727,475	1,986,544	2,006,000
Taiwan	2,244	15,479	22,240	48,641	105,050	313,959	339,104	300,400
US	23,598	28,427	45,589	32,320	51,105	206,312	249,080	306,300
Japan	51,453	35,833	50,338	53,250	70,983	132,410	207,529	310,800
Singapore	2,782	8,414	5,043	5,821	12,231	49,004	117,961	185,100
Korea	402	1,267	3,960	11,948	37,281	72,283	104,300	148,800
Thailand	610	1,268	672	1,982	6,303	23,318	N/A	28,800
UK	3,416	2,848	1,333	3,539	3,833	22,061	66,694	97,400
France	2,257	490	2,108	988	4,483	14,141	19,228	29,700
Canada	902	1,995	804	1,076	5,824	13,698	21,805	25,700
Others	22,878	36,871	27,967	38,390	58,074	158,206	263,519	340,200
Total	319,368	339,257	348,711	436,634	1,100,751	2,751,455	3,376,850	3,773,800

Banking by Tony Walker

Bad debts delay process of reform

Although making good progress, the sector is stymied by loans to the state enterprises

Mr Dai Xianglong, governor of the People's Bank of China, the central bank, says he is satisfied with progress towards reforming the country's antiquated financial system, but acknowledges there is still a long way to go.

Supervision of commercial banks is being strengthened, new banks are gradually being established to compete with existing institutions, open market operations are being introduced on an experimental basis and efforts are being made to deal with the non-performing loans of state enterprises.

"In 1994 we made a very important first step when we separated policy loans from commercial transactions by establishing banks exclusively devoted to policy lending," says Mr Dai.

"The second step was the promulgation of a commercial banking law which forbids any individual from interfering with bank lending."

The latter measure was aimed at powerful local officials who bullied banks into lending to unprofitable enterprises controlled by political cronies. Much of the bad debt problem is attributable to a combination of this practice and pressures on local officials to preserve jobs.

But although Mr Dai is sanguine about progress so far, the realities of reforming China's financial sector are somewhat starker. A vast gulf separates the country's financial system from those of most of its trading partners, as China makes the difficult transition from a rigid, centrally planned economy to a market-based system.

Open market operations are in their infancy and Chinese banks lag well behind the minimum standards required of international institutions under Bank for International

Settlements rules. Capital adequacy ratios are far from meeting BIS requirements, and prudential practices do not correspond with international norms, although the Bank of China has begun to fall into line.

At the heart of China's financial sector difficulties are the bad debts of state enterprises. Mr Dai says that 20 per cent of total advances from China's "big four" specialised banks are "problem" loans, with 2 per

cent of them irrecoverable. Because China does not apply international standards to its debt classification, it is difficult to assess the extent of the problem. Independent estimates put the stock of doubtful or non-performing loans at 20-30 per cent of the loans portfolio of China's big state-owned banks. This could take years to unravel.

At some point the state will have to consider writing off a large portion of these debts and at the same time engage in a recapitalisation of the banks. China has set the year 2000 as a target for the "commercialisation" of its banks. The timetable will not prove easy, given the dimensions of the debt problem and the fact that China's specialised banks - Industrial and Commercial Bank, Agricultural Bank, Construction Bank and Bank of China - are huge and unwieldy institu-

tions. Between them, they account for 80 per cent of banking business. Industrial and Commercial Bank and Agricultural Bank each have about 500,000 employees and 50,000 branches and outlets. China will at some point have to consider breaking up these banking dinosaurs.

Western bankers say the immediate impact of these measures is limited because much of China's financial system still relies on controlled allocation of credit at regulated rates of interest. Compared with a modern market economy, this leads to some extraordinary anomalies, such as the fact that rates on government bonds, a benchmark low in most countries, are higher than medium-term bank deposits.

The role of the interbank money market and treasury bill market is marginal at present, but, taken together, this year's measures mark a stride forward in putting in place the outline of a modern system that will eventually allow the market to set interest rates

and correct such anomalies. Economists expect China to issue about Yn195bn in domestic debt securities this year, up more than Yn43bn over last year. In recent years, the government has not issued bonds with a maturity longer than three years. This means a con-

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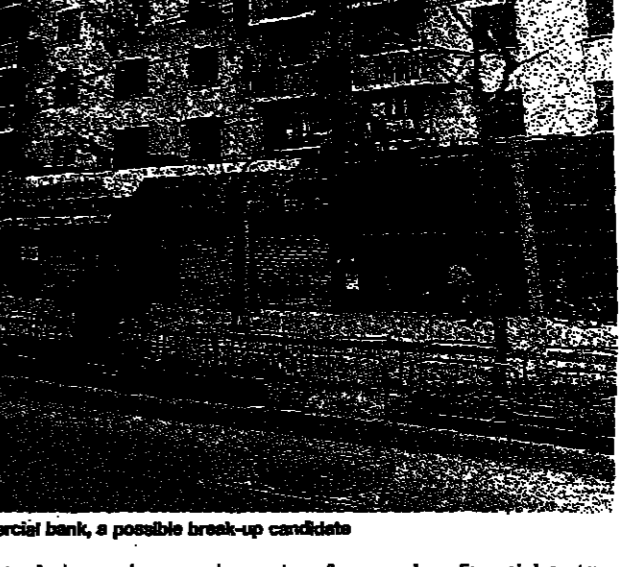
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A branch of the Industrial and Commercial bank, a possible break-up candidate

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Debt and money markets: by Peter Montagnon

Solving the capital conundrum

The authorities must develop the markets without encouraging speculative trading

China has long had difficulty ensuring that its financial market development can keep pace with its broader economic growth and its insatiable demand for capital to develop the country's infrastructure.

Hitherto, much of the focus has been on the nascent stock markets in Shanghai and Shenzhen, but now the country is slowly starting to develop debt securities markets in a way that might eventually make them more efficient and reduce its continuing reliance on foreign borrowing.

In separate developments this year, it has ended the interest rate cap on trading in its national interbank money market, launched limited open market operations by its central bank in the treasury bill market, and again started to issue longer term government bonds to the public.

Western bankers say the immediate impact of these measures is limited because much of China's financial system still relies on controlled allocation of credit at regulated rates of interest. Compared with a modern market economy, this leads to some extraordinary anomalies, such as the fact that rates on government bonds, a benchmark low in most countries, are higher than medium-term bank deposits.

	1993	1994	1995	1996
Foreign loans	30.9	15.2	1.4	N/A
Treasury bonds	36.5	102.3	132.0	195.3
Central Bank credit	20.5	0	0	0
Total	89.9	117.5	133.8	195.3

	1993	1994	1995
Total	84.2	98.4	107
Multilateral	10.7	13.6	15.7
Bilateral	13.7	15.4	N/A
Commercial	59.8	69.4	N/A

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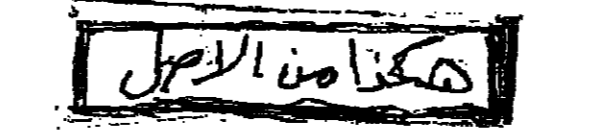
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Mr Gan Siyu, vice chairman of the state planning commission, could not be accessed for understanding China's challenge in modernising its infrastructure to underpin improving living standards for a population that will reach 1.3bn by 2000 - the end of the current ninth five-year plan.

He makes it clear that giving assistance to agriculture and taking steps towards reducing development disparities between China's wealthier coastal areas and its impoverished hinterland will be priorities over the next five years.

"Agriculture is still China's most important industry," he says. "Feeding the population is our primary task."

But other priorities also weigh heavily with economic planners in Beijing. These

INVESTMENT IN INFRASTRUCTURE by Tony Walker

The door to 'hard' credit creaks open

The government remains ambivalent about funding projects via foreign capital markets

include further accelerated development of all facets of infrastructure, including roads, railways, ports, telecommunications, airports, the power sector and water conservancy. Basic industries such as petrochemicals also figure prominently in the government's plans.

Mr Gan estimates that investment in infrastructure

alone will amount to around \$300bn over the next five years. Requirements for foreign funds should reach about \$10bn annually, or approximately 10 per cent of the total.

The more traditional sources of funding - what the vice chairman calls the "stock of soft loans" - are set to decrease. The World Bank and other international institutions are likely to apply stiffer qualifications for assistance to China because its rapid economic development is providing it with resources to raise funds in international capital markets. Mr Gan indicates that, consequently,

China will be obliged to make greater use of commercial borrowing. It also plans to involve foreign investors more directly in infrastructure development through joint ventures and equity arrangements, including Build Operate Transfer schemes.

According to Mr Gan, however, it will resist providing sovereign guarantees for infrastructure projects since it does not wish to add to its foreign debt burden.

He believes that, despite this, foreign investors, especially those in the power sector, should find conditions attractive. "Infrastructure is a

much more stable market than manufacturing," he says.

But Western officials think this may be a more optimistic view of the attractions of infrastructure investment than is justified. "Shifting foreign investment to infrastructure presents difficulties in comparison with export-oriented industries," says one. "There is often a long payback period and concerns about enforceability of contracts, access to foreign exchange, and a cumbersome approval process are all working against foreign participation in infrastructure, particularly in the road, rail

and power sectors."

The Economist Intelligence Unit (EIU) says in a recent report *Infrastructure in China*:

Expenditure in 9th FYP*	\$bn
Power	60 - 100
Telecommunications	60
Railways	40 - 45
City development	35 - 40
Roads capacity	35 - 40
Roads	30 - 40
Coal	20 - 25
Ports	10
Airports	5
Total	250 - 370

*1996 - 2000
Source: EIU, US Embassy estimates, Peking

Plugging into Powerful Opportunities, that China's task of pulling in around \$10bn in foreign capital every year "will be considerable".

"Chinese attitudes to foreign capital are ambiguous, to say the least. The individual ministries, eager for the funds they need for speedy development, will often welcome substantial foreign funds and might be quite flexible in financial arrangements. But the central government is much more cautious and clearly would still like to see China avoid all but soft credit," the report says. "This tension is becoming

even more visible. In March 1996, in the wake of the Mexican peso crisis, China announced that borrowing from international commercial banks would be severely curtailed. However, this must be set against the increasing short-fall in investment owing to lack of funding, which has led to most areas falling behind schedule. As a result, more areas will be opened to foreign investment."

Indeed, Mr Gan comments indicate growing recognition at the centre of China's need to tap international capital markets and also to improve terms for investment in infrastructure if the country is to meet ambitious targets. But progress will continue to be relatively slow. China likes to experiment before opening its doors wider.

Road and rail transport by Peter Montagnon

Long journey to efficiency

Upgrading road and rail transport is a crucial challenge for China. Better communications are necessary not only to boost economic efficiency but also to open up the poorer provinces of China's hinterland and help them to catch up in terms of living standards.

Nearly a quarter of the \$255bn to \$370bn in infrastructure spending projected under the ninth five-year plan will be invested in road and rail, with a further \$10bn destined for port development, according to Western diplomatic estimates.

Partly because of the localised concentration of coal deposits in the northwest of the country, China's transport requirements are large. The volume of freight moved on China's roads is expected to rise 1.92 times by the year 2000 and that of people 1.72 times, Mr Huang says.

Under the ninth plan, construction of new roads will rise from \$2,000km under the eighth plan to around 140,000km, while the rate of construction of new motorways will quadruple to some 1,800km, the minister adds. This is part of a longer term 20-year plan launched in 1991 to build 35,000km of trunk roads in a network of five vertical and seven horizontal high-grade roads linking main cities.

China must also invest heavily in maintaining and repairing its existing over-used network. This means that while estimates for spending on new roads range around the \$35bn to \$40bn mark, the ministry's total road budget is scheduled to be around \$65bn.

Meeting the cost represents a big problem, the minister admits. "The ministry will generate revenue from taxes on motorists and from local government contributions. It will also transfer managerial authority on some existing highways to attract capital. There will be a need for foreign capital contributions, amounting to some 10 per cent of spending on new roads."

Some of the funds will be provided by official institutions such as the World Bank and Asian Development Bank, but China is also seeking to expand its recourse to the build-operate-transfer (BOT) formula, which has only been used on a small scale till now.

The BOT experience has not been an entirely happy one. In particular, the 123km Shenzhen-Guangzhou expressway linking Hong Kong to the capital of Guangdong province has proved a disappointment both to China and to Hopewell



Trucks on route to Burma. Around \$35bn will be spent on new roads in the current FYP. See page 10

Holdings, the Hong Kong company that constructed it. Among the problems were cost overruns, delays in construction, difficulty in securing local construction permits, and a shortfall of toll revenues after the road opened.

Mr Huang says one of the problems with the project was that it was negotiated at local level. For BOT to develop, central government will have to take greater control. The project assumed that Hopewell would be able to develop real estate along the route, which added to its costs. "We are not in favour of combining road construction with real estate development," Mr Huang says.

By contrast, Mr Han Zhubin, minister of railways, is less coy about using real estate to lure outside investors into his industry. In part, this reflects the fact that, with large operating as well as capital cost, railways are a much less attractive proposition. "The investment tends to be large, the return rate is pretty low and the cycle is long," he says.

During the eighth plan, Mr Han says about ¥150bn was spent on new rolling stock and track, including the prestigious 2,538km line from Beijing to Shenzhen. But China's network, on which the country relies heavily for coal transport, remains insufficient to meet demand. Electrification has been slower than expected because of the reluctance of the power ministry to commit supplies. Under the ninth plan, the ministry plans to build a further 8,100km of new track to bring the

operating track total to 86,000km. Total investment plans amount to some ¥930bn, Mr Han says. Part of the money will come from a small surcharge on freight transport, which the ministry wants to increase. Part will come from bank loans and part from loans from the World Bank, Asian Development Bank and Japan's OECF development agency. A limited amount of foreign capital will come from other sources.

The ministry has floated shares in the Guangzhou-Shenzhen railway, and there may be a possibility of involving outside investors in some local lines. Last year, Otoku Express, a Japanese transport company, formed a joint venture with a Chinese partner to operate a sea-rail transport system that will help open up the Chinese interior to Japanese trade.

But a more fruitful use of foreign capital has been in railway equipment manufacture. China already has joint ventures with ABB and SKF and is discussing a venture with Bombardier of Canada.

Still not officially approved, Mr Han adds, is the construction of China's first high-speed line from Beijing to Shanghai. According to a World Bank study, the 1,316km line would cut the journey time from 17 to seven hours with trains operating at a speed of 250kph. But the total cost could be as much as \$10bn and a lot of the equipment would need to be imported. With other pressing priorities it looks as though the high-speed train will face continuing delays.

Telecommunications by John Ridding

Engaged in expansion

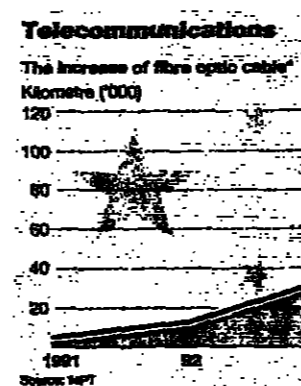
Callers to the southern Chinese city of Guangzhou have had to add another digit to their dialling this month. The change, which follows a similar move in Beijing and Shanghai, is just one sign of the expansion that has made China the world's fastest growing telecoms market.

China's five-year plan for the period to 2000 aims to add more than 64m new subscribers to the present total of about 40m, excluding mobile customers. Exchange capacity will double to 170m lines.

As part of the plans, China will add a further 300,000km to the optical fibre network, which will enable the completion of trunk lines and the linking of provincial capitals and prefectures.

Such a rapid increase - equivalent to an annual addition of almost half of the UK's lines - provides significant opportunities for foreign telecoms groups, particularly in the supply of equipment. But it also raises the questions of how the expansion will be financed, what will be the limits to international participation, and how the industry will develop in terms of competition and regulation.

The most immediate challenge lies in the funding required, estimated by the minister of posts and telecommunications, Mr Wu Jichang, at a cool RMB100bn per annum. Part of the funding will come from preferential policies, reflecting the sector's priority status. The ministry of posts and telecommunications (MPT) can collect installation fees for telephones,



which are equivalent to about RMB3,000 per unit and which can be used only for the construction of networks. Given the ministry's plans for new subscribers, about RMB30bn should be raised each year.

The state has also granted the MPT a high depreciation rate for its assets, which total about RMB250bn. Mr Wu sees a further RMB30bn coming from this source. Much of the gap will be bridged by domestic and international loans.

The physical construction of the network is no less of a challenge. However, foreign observers believe the targets are feasible. "At the rate they are going at the moment, I think they will achieve them," says Mr John Butler, sales director of GPT China.

GPT is one of several international telecoms equipment groups that are competing for the Chinese market, often through joint ventures. But it is not a case of easy pickings. Margins are tight, and rivalry is fierce.

Gaining a presence in the market is equally difficult for foreign operators. Although a few have ongoing projects, notably Hongkong Telecom and Singapore Telecom, progress is slow and the scope of involvement is restricted.

"At present, the conditions are not ripe," says Mr Wu, referring to the prospects for foreign participation as telecom operators. He cites market distortions, such as the low construction fees for networks and the low tariff structure for calls, as obstacles to foreign involvement. Those in the industry point instead to the political sensitivity of such a strategic sector.

There are some possible ways around restrictions. Recent agreements between one foreign operator and its local mobile telecoms partners in Hubei province have included some participation in the management of the network through a joint venture with an equipment supplier. But the prospect of significant

liberalisation appears remote. Domestic competition is closer to hand. But here, too, the process is slow. Value-added services, such as paging, have been liberalised, prompting a flurry of new providers. But for basic telecoms services, development has been less striking. In particular, the going has proved tough for China United Telecom (Utecom), which was launched with great fanfare in 1994 as the country's second operator.

"As happened in other countries, the early stage of deregulation is quite painful. There is quite a lot of friction and the leading players want to maintain their monopoly position," says Mr Qin Xiao, president of Citic, the Chinese conglomerate that is one of Utecom's shareholders.

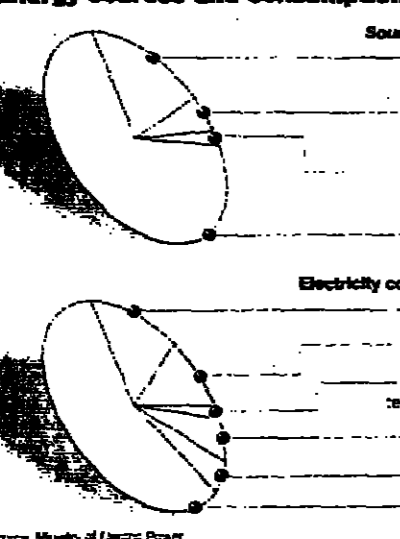
Competition is constrained by the fact that Utecom relies on the MPT for its exchanges and connections. It is also limited by the MPT's perception of its rival's role. "Both China Telecom (MPT) and Utecom are state-owned enterprises," says Mr Wu. "So they have larger areas to co-operate in than to compete," he adds, playing down the prospect of an independent regulator in the sector.

This is not to dismiss the benefits of Utecom's presence. "They fit something of a fire under the status quo and MPT has responded with improved services and strategies," says one industry executive. But for the time being at least, government policy is likely to stave the pace of deregulation trails the speed of expansion.

Power by Tony Walker

Transmission impossible?

Energy sources and consumption



Mr Shi Dazhen, minister of electric power, has one of the tougher jobs among China's infrastructure ministers. With the economy continuing to gallop along at an average growth rate of about 9 per cent, his task is to match the frenetic pace of development with new power generating capacity.

In fact, newly installed capacity in this present supercharged growth phase is barely keeping pace with existing demand let alone bridging the gap. Mr Shi expects little change in the ninth five-year plan period (1996-2000), during which investment is planned of ¥680bn (\$82bn) - 21 per cent coming from foreign sources, including "soft loans" and commercial money.

China plans to add 15,000MW a year to the present total of around 200,000MW, reaching 300,000MW by 2000. This would involve trebling capacity between 1987-2000, no small achievement in itself.

Power shortages, especially in the energy-starved southern areas where growth is most rapid, continue to be a drag on the economy. According to some estimates, insufficient supplies shave 1.2 percentage points from GDP growth.

Mr Shi puts China's massive challenge in providing adequate power in perspective by making comparisons with the developed world. He says that even if China met its 15,000MW target for the next five years this would still amount to a "very small per capita figure each year - 100 watts for each individual among the country's 1.2bn people."

While China ranks second or third in the world in terms of installed capacity with 217,000MW (there is debate about whether it has outstripped Japan), it is only 80th in terms of per capita consumption. If it were to reach the present US level of installed

capacity per head it would need 2.6mMW of generating capacity, or five to six times its target for 2010 of 500,000-530,000MW.

"We have always had a serious problem with the gap between demand and supply," says Mr Shi. "The development of the power sector has lagged that of the rate of GDP growth in recent years."

A western embassy study of the power sector notes that China has fallen short of its own targets for 15,000-17,000MW of new capacity each year. The study also pointed out that because the country's power plants have utilisation rates higher than world standards, plant and equipment degrade prematurely.

Inevitably, the study said, China is under pressure not only to develop capacity, but also to replace outdated and inefficient equipment. Mr Shi says that an important task in the next five years will be to upgrade existing power plants of less than 200MW in order to increase efficiencies. Meanwhile, the Ministry of Electric Power has banned construction of new plants of less than 200MW capacity.

According to the ministry's own estimates, 15-20 per cent of the demand for electricity cannot be satisfied in the present phase. Peregrine, the Hong Kong-based investment bank, says in a survey of China's power sector that by 2000 "the electricity shortfall will at best be around 11 per cent of electricity demand, despite the Chinese government's aggressive development plan."

This raises the question of why China has appeared so reluctant to facilitate foreign investment in power utilities under Build Operate Transfer (BOT) arrangements as a means of accelerating develop-

Continued on page 6

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THE R&D SCOREBOARD

Warning sign flashes

In a reversal of recent trends, this year's scoreboard reveals that UK companies' investment in R&D has slowed in comparison with that of their overseas competitors, writes Clive Cookson

From the UK viewpoint, the sixth annual R&D Scoreboard shows a disappointing reversal of the trend set over the previous five years, during which British companies had increased research and development spending more quickly than their overseas competitors.

The UK scoreboard, published today by the Department for Trade and Industry, shows that British companies spent 4 per cent more on R&D in 1995 than in 1994, while their sales rose by 9 per cent and profits by 18 per cent.

The international scoreboard reveals a 5 per cent increase in R&D spending (and 7 per cent sales growth) by the world's top 300 companies.

As Ian Taylor, UK minister for science and technology, points out, "a warning sign is flashing because, in aggregate, the UK's companies have been consistently investing at a lower intensity than their major competitors since the Scoreboard was first published in 1991."

This large gap in "R&D intensity" - the ratio of R&D spending to sales - had been growing gradually narrower until last year's reverse.

In 1995, the world's top 300 companies devoted some 4.4 per cent of sales to R&D - compared to an average of 2.5 per cent for the 18 UK companies included in this group and 1.7 per cent for all companies in

vague claims that your scientists and engineers are better than your competitors," he adds. Nor is it valid for global companies based in the UK to claim that lower R&D costs - particularly British researchers' salaries - justify lower spending. Chris Floyd, head of the technology and innovation management practice at Arthur D Little, the international consultancy, says: "Variations in R&D costs from country to country are small, any cost advantages in the UK are marginal."

Mr Floyd shares the feeling among UK-based technology managers that the scoreboard is a worthwhile exercise but he warns that benchmarking by

There are still discrepancies in the way companies add up their R&D spending

comparing R&D intensities may not be as straightforward as the DTI suggests.

Despite continuing efforts to impose international accounting standards, there are still discrepancies in the way companies add up their R&D spending. For example, some international groups follow the US practice of including tooling and engineering costs for new products, which do not count as R&D in the UK.

While Company Reporting, the Edinburgh consultancy that prepares the scoreboard

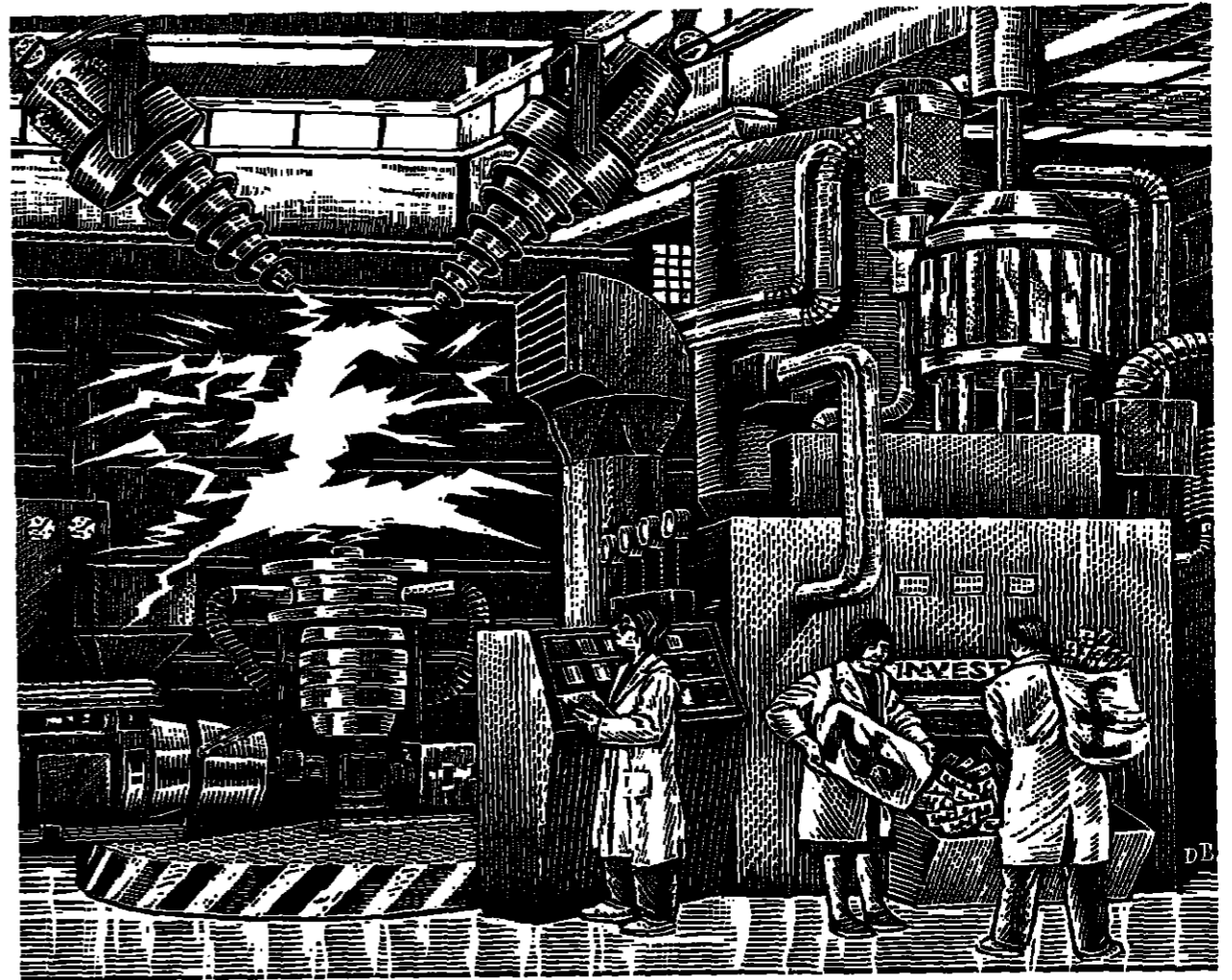
for the DTI, adjusts the data to exclude these engineering costs as far as possible, it concedes that there may still be overstatement of overseas R&D figures in relation to the UK.

However, such discrepancies in accounting cannot explain fully the huge variation in relative performance of different UK industrial sectors.

The drug companies account for one third of corporate R&D spending in the UK, and Glaxo Wellcome, the giant formed last year when Glaxo took over Wellcome, is responsible for 13 per cent also. When the scoreboard was published a year ago, there was widespread apprehension that GW would cut the two companies' combined £1.2bn R&D budget, as part of the post-merger rationalisation process, hitting the overall UK performance.

In the event, GW has cut R&D staff and is closing Wellcome's former laboratories in Beckenham, Kent. But it is holding overall spending steady, as the group is investing heavily in robotics and automation in-house and is spending more on external collaborations with universities and biotechnology centres.

In other important sectors, such as engineering, electronics and chemicals, most UK companies invest far less in R&D than international com-



petitors. In engineering, for example, the UK average is 2 per cent of sales - half the international level.

However, as Mr Taylor points out, there are isolated examples of successful "world class" companies, large and small, across the UK scoreboard, which invest in R&D at

comparable intensities to their overseas competitors.

Among the large companies, the most spectacular performer is Renault, the media and financial information group. Its R&D spending - mainly on software development - leaped by another 20 per cent last year to £319m; the figure in

1992 had been only £78m.

Much further down the scoreboard, beleaguered Yorkshire Water stands out for having increased R&D spending by 218 per cent from £1.7m in 1994 to £5.4m in 1995.

At first sight, this seems like a prompt response to last summer's drought crisis. But then

look at the Yorkshire Water's 1993 spending: £5.5m. This pattern of slash-and-boost may indicate the state of mind that got the company into such trouble.

These are just some of the interesting corporate stories revealed by a careful reading of the scoreboard.

R&D EXPENDITURE: RANKING OF TOP 300 INTERNATIONAL COMPANIES BY SECTOR

Sector	Company	Current R&D				1994				1993				1992			
		Spending £'000	% Sales	Cost of R&D as % of COF	Rank	Spending £'000	% Sales	Cost of R&D as % of COF	Rank	Spending £'000	% Sales	Cost of R&D as % of COF	Rank	Spending £'000	% Sales	Cost of R&D as % of COF	Rank
International: All companies composite																	
		124,749,001	2.28%	4.14%	112	118,423,078	1.76%	3.82%	112	116,774,951	1.76%	3.82%	112	112,955,413	1.76%	3.82%	112
1 Breweries, pubs & restaurants																	
		103,145	-5	5.75%	7	108,446	104,225	98,595		103,145	-5	5.75%	7	108,446	104,225	98,595	
2 Building materials and merchants																	
		474,094	1	1.20%	4	471,249	469,488	448,641		474,094	1	1.20%	4	471,249	469,488	448,641	
3 Chemicals																	
		17,597,534	3	23.07%	7	17,150,120	16,889,118	16,256,272		17,597,534	3	23.07%	7	17,150,120	16,889,118	16,256,272	
4 Consumer goods																	
		1,296,558	3	23.07%	7	1,296,558	1,296,558	1,296,558		1,296,558	3	23.07%	7	1,296,558	1,296,558	1,296,558	
5 Engineering																	
		1,296,558	3	23.07%	7	1,296,558	1,296,558	1,296,558		1,296,558	3	23.07%	7	1,296,558	1,296,558	1,296,558	
6 Electronic and electrical equipment																	
		1,296,558	3	23.07%	7	1,296,558	1,296,558	1,296,558		1,296,558	3	23.07%	7	1,296,558	1,296,558	1,296,558	

2 R&D Scoreboard

Europe: by Clive Cookson

Focus on competitiveness

Debate is already under way about the direction of the Fifth Framework Programme

The European Union's Fourth Framework Programme for Research and Development, which will distribute Ecu1.1bn (£10.9bn) in R&D grants over the period 1994-95, is in full swing. But planning is already under way for the follow-up Fifth Framework Programme.

Several national governments put forward their preliminary views to the Europe Commission in Brussels this month. And it is clear that France, Germany and the UK have several ideas in common.

The three countries believe that, compared with the fourth programme, Framework Five should:

- focus more on industrial competitiveness;
- involve users more closely;
- have a more streamlined management structure; and
- contain fewer specific programmes than the current 17.

They will also resist any attempt to increase EU spending on R&D. However, as Ian Taylor, the UK science and technology minister, says, everyone accepts that there is a "clear need for a further programme of research and technological development at European level to address questions of industrial competitiveness and to provide support for European

policy making". The essential requirement for applying for a Framework grant is that the proposal must involve at least two participants from different EU countries. They may be companies, universities or other research institutions in the private or public sector. European subsidiaries of companies based in the US, Japan or other non-EU countries are eligible. The EU normally contributes up to half of the project's cost.

Framework is intended to fund pre-competitive research, in contrast to Eureka, the other big European research scheme. Eureka, an inter-governmental initiative outside the EU, supports projects that are closer to commercial application.

The UK suggests that Framework Five should be "organised primarily around objective-driven themes which seek to address the medium-term technological needs of European industry, to contribute to improvements in quality of life, and to support European policies more broadly". The fourth programme, in contrast, is based on 17 subject areas, ranging from information technology (the Esprit programme) through environment and climate to nuclear safety.

Illustrative examples of possible themes are given in the UK submission - many of them suggested in Britain's Technology Foresight exercise, involving thousands of people from the country's business and academic sectors over the past two years. They include:

- Intelligent business and administration: innovative use of information systems in business and public services;
- Agile enterprise: developing a responsive, adaptable business;
- Energy for tomorrow's Europe;
- Towards tomorrow's car: technologies for the environmentally friendly, more efficient vehicle;
- The informed citizen: empowering the individual

Europe's universities are urging the EC not to abandon its support for basic research

through easier access to information for culture, leisure and self-development;

- Better building and construction;
- European aeronautics for the world markets;
- Molecular and bio-technologies for competitiveness and quality of life;
- Sustainable farming and fishing.

Some of these themes should strike a sympathetic chord in Brussels, where eight EC task forces have recommended areas of R&D likely to be crucial for industrial competitiveness, employment and quality of life. Several UK themes and EC areas are similar.

The German government has also suggested a set of themes - ageing, robotics, vaccines and viral diseases, clean power generation, tele-medicine and the car of the future.

A hazy outline of Framework Five is thus beginning to appear. It would have a set of perhaps a dozen themes, cutting across a smaller number of discipline-related programmes. These technologies might include: information and communications; life sciences and medicine; energy; environment and the sea; engineering and materials; social and economic sciences.

Despite the likely industrial orientation of Framework Five, Europe's universities are urging the EC not to abandon its support for basic research. The European Science and Technology Assembly, an independent group of scientists, wants 10 per cent of Framework funds to be devoted to basic science. And the UK Committee of Vice-Chancellors and Principals suggests that EC funding of basic research should rise from half to three-quarters.

EC officials expect to complete a preliminary outline of their ideas for Framework Five this summer. It will be worked up into a full proposal for submission to the council of ministers early next year. But experience with previous Framework programmes suggests that negotiations between the EC and member states over funding and content will continue well into 1996.



Long-term research: a second world war stock of 8,000 human brains - the Corsellis Collection - has been opened up to scientists

External resources: by Michael Kenward

Good news for contractors

Independent groups are benefitting from foreign enthusiasm for research

While British companies continue to compete headily with their competitors when it comes to investment in R&D, independent research and technology organisations (RTOs) are benefitting from the greater enthusiasm for research among foreign companies.

The latest figures available from the Association of Independent Research & Technology Organisations (Airtro) show that between 1992 and 1994, the organisation's 38 members saw overseas sales rising from 20 to 27 per cent of turnover.

The contract research sector as a whole has fared no better than the rest of British industry. But the flat level of income is due mostly to declines of 30 per cent in the income of WRc, the Water Research Centre, down to £21m last year, and around 20 per cent for Pera Group, down to £55m.

Brian Blunden, chairman of Airtro and managing director of Pira International, highlights two reasons for the growing importance of exports to Britain's RTOs. As well as the greater enthusiasm for R&D in foreign companies, there is generally more interest in outsourcing R&D. "The world market for outsourcing R&D is growing significantly," says Mr Blunden. The recent CBI/NatWest investment trends survey revealed a continuing rise in R&D collaboration.

The survey found that in the UK about 70 per cent of companies collaborate with government and commercial research organisations. The survey also found that 82 per cent of companies collaborate with universities and 80 per cent with other companies. According to the survey, academic-industry links have become more international in nature.

Airtro says that its members have annual sales of about £250m, £300m of it directly from industry. As Mr Blunden points out, members' sales are two and a half as much as universities manage to extract from industry. By contrast, universities have a total research budget of about £2.5bn.

One sign of the relatively healthy state of the RTO sector as a whole is the increased membership of Airtro, up from 34 members last year to 42 now. The organisation's members carry out work for 19 of the top 20 companies in the UK R&D Scoreboard, and all of the top 20 companies in the international league table.

One new member of Airtro this year is CRL, a subsidiary of Thorn EMI and formerly the electronics company's R&D wing. Now earning about 95 per cent of its income from outside the parent company, CRL concentrates on developing and exploiting patents and other intellectual property rights rather than on straight contract research.

Much of CRL's recent growth, running at between 15 and 20 per cent a year, has come from the Far East and North America. Dr John White, managing director of CRL, ascribes the growing importance of these markets to the economic recession in Europe, which has hit R&D budgets. Dr White expects to see growth in Europe's contract R&D spending even if the economy stays flat.

He believes that companies realise that they cannot hold

down R&D spending for more than a few years if they do not want to cause permanent harm to their technical competitiveness.

Contract research organisations can thrive even when their industry is in recession. For example, the travails of the motor manufacturing sector have done little to harm MIRA, the Motor Industry Research Association. MIRA, celebrating its 50th anniversary, increased turnover by about 25 per cent last year.

John Wood, MIRA's managing director, believes that the growth "reflects changes in our industry." Leading car manufacturers are reducing their supplier base and buying from a smaller number of suppliers, a strategy that applies to service providers as much as to makers of components.

Customers now give MIRA greater responsibility for complete projects, including vehicle development programmes, as well as work to develop components. Contract research also has a value in trouble shooting. "Companies don't like keeping a large number of engineers on the shelf waiting for a problem to occur," says Mr Wood. If a prototype vehicle turns out to be noisy, for example, MIRA has expertise that can come into play.

By sustaining its own research programme, MIRA has been able to enhance its appeal to customers who want to participate in pre-competitive research. One such programme involves working on fuel cells as possible power supplies to replace the internal combustion engine.

Pre-competitive research also involves the role of the RTOs as bridges between their customers and the academic world. On fuel cells, for example, MIRA works with Loughborough University.

While RTOs are leading operators in contract research, there is a growing acceptance of the mechanism among high-tech companies in general. Oxford Molecular, for example, started its business providing the pharmaceuticals industry with software tools to help in the development of new drugs. Its original aim was to exploit computer-aided molecular design, developing software that encapsulates the scientific knowledge of how molecules and atoms behave.

As well as supplying software systems in the increasingly fashionable area of bioinformatics to such industry leaders as Glaxo Wellcome, Oxford Molecular has moved into contract research in drug discovery. The company already has a collaborative arrangement with Yamanouchi, Japan's third largest pharmaceuticals company, and Allzyme, a UK biotechnology company.

Dr Tony Marchington, chief executive of Oxford Molecular, envisages a rapid increase in revenue from contract research from 8 per cent in 1994 to more than 30 per cent next year. It plans to do this by helping large companies to deal with the flood of ideas for new compounds thrown up by academic research.

As contract researchers, says Dr Marchington, "we have got to offer something that they do not want to source internally". The company's strategy is to assemble small "virtual teams" to develop drugs, combining the modelling expertise of Oxford Molecular with scientific skills drawn from the company's growing network of academic contacts. Such an approach can fill what Dr Marchington sees as a gap in the expertise of the large companies, the ability to demonstrate "proof of concepts showing that a scientific idea has the

makings of a new pharmaceutical compound".

Just as MIRA has benefited from the new approach to purchasing by leading car companies, Dr Marchington believes Oxford Molecular can do well out of contract drug development because the pharmaceuticals companies are also changing. No longer are they small, in terms of market share, and determined to maintain expertise in every area of their activities. Dr Marchington believes the enlarged companies will "look more and more to source research and development of new chemical entities. It is a part of an overall trend of the pharmaceuticals industry maturing", he says.

"Virtual R&D" is itself a growing phenomenon, but one that has to be managed carefully, says Dr Steve Bone of business and technology consultants Scientific Generics. He warns that while virtual R&D can bring huge benefits, "companies don't seem to spend enough time up front thinking about what their technology strategy is and what should be insured or outsourced".

Companies in Europe have damaged their technical competence in the rush to downsize operations, says Dr Bone. In North America, by contrast, the emphasis has been on developing core competences. Companies see outsourcing R&D not as a way of overcoming a shortage of capacity in-house, but of acquiring technology more quickly and of spreading risks.

Perhaps more important, says Dr Bone, outsourcing is seen as a way of internationalising R&D. "You get your R&D team to look outward rather than inward." By contrast, he still detects in British companies signs of the "not invented here" syndrome, a reluctance to pick up ideas from outside the organisation.

The tables and how to read them

The R&D Scoreboard is prepared for the Department of Trade and Industry by Company Reporting, an Edinburgh consultancy. It is based on figures published in annual reports and accounts up to May 31, 1996.

The UK table (on page 4) shows the top 300 R&D spenders extracted from the list of 446 companies in the full scoreboard. Those in italics are unlisted companies or the UK subsidiaries of foreign-owned companies. The remainder are companies based in Britain and listed on the London Stock Exchange.

The main international table (on page 1) shows the world's top 300 R&D spend-

ers, whether or not they are listed companies, broken down according to their industrial sector.

Company Reporting's non-UK data are supplemented by Standard and Poor's Compustat Global Vantage database. All currencies are converted to sterling at the exchange rates on December 31, 1995.

The R&D spend shows the amount of R&D that is funded by the company anywhere in the world. R&D paid for by governments and other external sources is excluded.

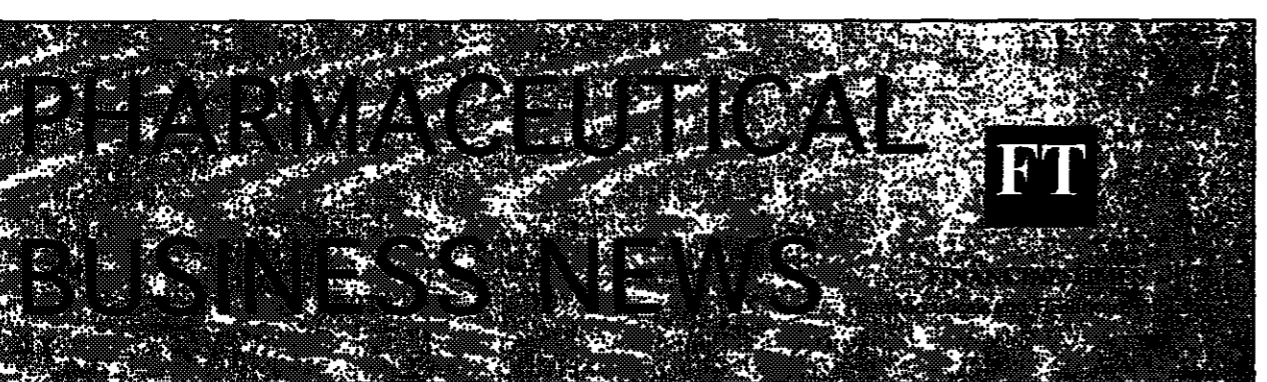
The figures are subject to uncertainties of definition. The UK definition is contained in Statement of Standard Account-

ing Practice (SSAP) 13. For international companies, the definition is governed by International Accounting Standard (IAS) 9. Both these definitions are based on the OECD "Prascati" manual.

Cost of funds is the sum of equity and preference dividends, interest payable and other financing costs (such as the finance element of lease payments).

The printed version of the scoreboard is available free from the DTI Innovation Unit by calling +44 (0) 171 215 1217.

A floppy disk is available for £75 from Company Reporting on +44 (0) 131 558 1400.



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TOP 50 INTERNATIONAL COMPANIES BY R&D EXPENDITURE

	Country	Current R&D Spending F'000	% change	Sales £m	R&D % of sales	Cost of funds £'000	R&D as % of EOP	1994	1995	1996
All companies combined										
		124,748,021	5	2,538,571	4.4	102,112	115.8	118,425,078	718,274.91	712,825.43
General Motors, USA										
		4,492,498	19	108,739	5.0	4,382,257	128.6	4,531,824	3,883,743	3,611,959
Ford Motor, USA										
		4,152,222	25	71,188	5.9	1,404,740	296.4	3,258,227	3,223,939	2,781,159
Siemens, Germany										
		3,273,232	-2	28,843	8.2	1,100,911	277.4	3,376,623	3,464,134	3,772,287
Hitachi, Japan										
		3,089,221	1	47,404	6.5	3,031,875	442.3	3,023,889	3,125,481	3,243,929
American Telephone & Telegraph, USA										
		2,984,682	20	51,274	4.7	1,488,538	181.1	2,003,021	1,978,684	1,874,879
Daimler-Benz, Germany										
		2,385,023	2	46,597	5.1	2,338,426	248.2	2,340,023	2,205,022	2,161,021
Mitsubishi Electric Industrial, Japan										
		2,350,623	-1	42,283	5.4	728,071	234.8	2,283,638	2,208,357	2,619,449
International Business Machines, USA										
		2,131,531	0	42,235	12.7	1,411,253	153.5	2,178,281	2,253,922	2,372,063
Fujitsu, Japan										
		2,022,441	-2	20,243	9.8	459,668	442.0	2,000,000	2,415,732	2,448,911
Nippon Telegraph & Telephone, Japan										
		1,980,113	1	43,922	4.5	2,220,292	86.3	1,939,220	1,844,894	1,791,320
Toshiba, Japan										
		1,896,784	-3	29,915	6.3	780,332	248.2	1,944,609	1,945,578	1,925,794
Asea Brown Boveri, Switzerland										
		1,860,000	12	21,730	7.8	656,318	257.8	1,512,922	1,482,707	1,535,777
HSC, Germany										
		1,850,949	2	22,232	7.1	807,275	271.5	1,833,000	1,717,214	1,683,194
Honeywell, USA										
		1,555,558	3	22,476	2.7	782,287	232.9	1,516,055	1,367,969	1,308,812
Philips, The Netherlands										
		1,547,232	4	25,930	6.0	855,232	217.7	1,494,588	1,264,314	1,476,396
Volkswagen, Germany										
		1,200,015	21	39,623	3.0	540,218	133.3	1,269,012	1,205,013	1,359,019
Sony, Japan										
		1,492,348	4	24,368	6.0	540,218	271.5	1,435,359	1,448,551	1,526,287
Hewlett-Packard, USA										
		1,482,674	14	20,200	7.3	383,281	409.2	1,395,631	1,334,226	1,043,011
Edison Telecom, Sweden										
		1,408,349	13	6,600	15.3	324,103	482.6	1,302,951	1,051,878	718,951
Bayer, Germany										
		1,408,354	3	30,011	7.3	738,457	188.6	1,425,054	1,420,884	1,383,213
Alcatel Alsthom, France										
		1,436,207	3	22,079	6.5	284,621	487.2	1,387,238	1,081,289	1,288,558
Rohm, Japan										
		1,231,045	18	17,414	8.1	289,838	488.2	1,187,250	1,187,250	911,189
Rohm, Switzerland										
		1,231,045	0	4,248	15.6	742,255	172.7	1,205,345	1,210,747	1,118,367
Hitachi Motor, Japan										
		1,287,582	6	24,763	3.1	289,819	422.8	1,178,986	1,244,016	1,201,819
Glaxo Wellcome, UK										
		1,200,000	0	7,973	15.1	1,446,000	81.1	1,204,300	1,282,577	1,215,421
Ciba-Geigy, Switzerland										
		1,111,111	-5	11,295	6.6	507,136	218.1	1,094,000	1,282,577	1,215,421
Johnson & Johnson, USA										
		1,052,428	28	12,135	8.7	682,046	157.1	1,023,125	761,203	728,979
Nippon, France										
		1,040,986	3	24,242	4.3	531,282	185.9	1,018,040	920,019	818,246
Mitsubishi Electric, Japan										
		1,024,429	-1	20,289	5.1	445,495	228.2	1,046,391	1,252,481	1,020,000
Northern Telecom, Canada										
		1,017,000	37	6,673	14.8	174,545	582.7	744,557	594,496	584,000
Robert Bosch, Germany										
		1,014,780	2	15,915	6.5	56,850	109.7	906,759	1,025,910	892,000
BASF, Germany										
		1,007,792	33	11,628	8.7	1,055,962	95.4	738,441	557,485	581,624
Rhone-Poulenc, France										
		928,689	6	11,522	4.5	589,268	158.4	882,288	878,488	821,789
Polar, USA										
		928,022	27	6,454	14.4	543,112	132.2	878,858	843,282	785,217
Chrysler, USA										
		914,594	9	31,947	2.9	1,124,837	79.2	838,227	792,219	678,284
American Home Products, USA										
		872,705	88	8,819	10.1	346,398	252.2	838,227	428,825	355,822
Sanofi-Sintelabo, Switzerland										
		863,140	-6	4,476	18.1	504,029	161.3	815,187	878,210	837,388
General Electric, USA										
		856,981	10	70,743	9.0	1,078,630	78.4	792,005	755,378	715,660
Boeing, USA										
		818,000	-28	12,989	6.5	918,17				

■ The chemicals industry: by Jenny Luesby

Commerce to the fore

The benefits of being several steps ahead of the competition have been re-evaluated

R&D by the chemical industry may once have been linked to grand aims such as solving global problems. Today its objective is to deliver incremental product improvements. Scientists have been reorganised, rationalised and refused to link their work to the needs of customers and accelerate development. The result, claim chemical producers, is a smaller proportion of sales income delivering greater commercial gains.

The fall in the share of income spent on R&D is clear from the scoreboard. The R&D intensity of the world's leading chemical companies has fallen to 5.5 per cent, from 9.8 per cent last year - despite the inclusion in the scoreboard of smaller companies with higher spending levels.

But whether this lower spend can deliver more depends on the argument that chemical companies need to be only one step ahead of their rivals to secure competitive advantage. If this is the case, abandoning programmes pitting the five steps ahead in favour of cheaper schemes delivering incremental improvements over a wider product range should be beneficial.

On this basis, companies are shifting away from basic research, defined by the US Chemical Manufacturers Association as exploring "unknown facts and principles of general validity, without regard to commercial objectives".

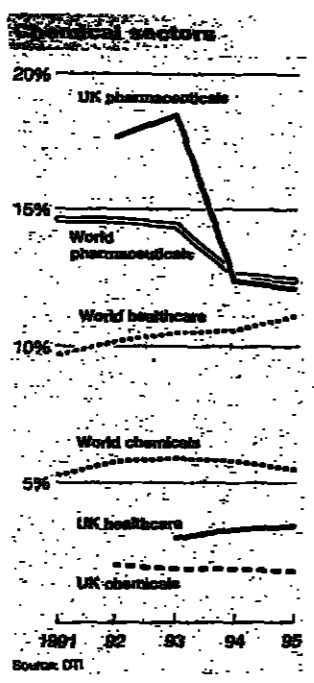
Applied research, using known phenomena or substances to meet an objective, is also losing ground and com-

mercial development is moving to the fore. Last year, US chemical companies spent 56.7 per cent of R&D funds on development, 33.8 per cent on applied research and 9.5 per cent on basic research.

However, even where companies agree that the function of chemical industry R&D should be commercialising existing science, views on how this is best achieved differ.

Spending at Dow Chemical, one of many producers to have reorganised its R&D operation into units tied to each business, has fallen by 36 per cent - more sharply than that of any other company. Most of this fall is due to the sale to Hoechst of its stake in drugs producer Marion Merrell Dow.

But excluding MMD, the group's R&D ratio fell from 4.7 per cent to 4 per cent last year, and it aims to cut that ratio to 3 per cent, says Rick Gross, a



Dow vice-president. The company has introduced state-of-the-art information systems, he says. To speed up development, 33.8 per cent of R&D funds are being brought in as soon as a scientific advance is made and marketing teams pass on far more information about their customers' difficulties to the scientists.

But information systems do not provide sufficient communication to get the most from a company's R&D opportunities, says John Beacham, group research and technology manager for ICI. "Companies can't just use information technology and expect to share everything," he says.

For this reason, ICI last year reversed the decision taken in the early 1990s to combine all its R&D at business level and re-established a central R&D unit. This has given it the best of both worlds, says Mr Beacham. "It gives us the focus on customers and markets, but stitches together our technology," he says. "The central unit performs sophisticated central networking functions, and offers a critical mass of skills in developing general technologies."

ICI needs to be sure it has found a better way of employing its R&D resources than its competitors, because it spends far less. The world's eighth largest chemicals company by sales, its R&D budget is only the 25th largest, with the proportion of income that it spends on R&D ranking 50th out of the 51 international chemical companies included in the scoreboard. This is partly a reflection of product mix, since most chemical companies have a drugs arm which devotes greater levels of resources to R&D. ICI has no pharmaceutical products.

The group's R&D ratio, 1.8 per cent, also excludes its spending on technical services.

"Most chemical companies include this as R&D spending," says Mr Beacham. "If ICI did, it would push the ratio up to 2.4 per cent."

The figure is still low, however, as is the intensity of R&D among all the UK's leading chemical companies - at 1.8 per cent last year, down from 1.9 per cent in 1994.

One British producer points to the relative cost of scientists leading researcher likely to be significantly more expensive elsewhere in Europe, and more than twice as expensive in the US or Japan.

Perhaps as significant, however, is the uniformity of the level of R&D spending by British chemical companies. As strategists throughout the industry debate how low is too low for an R&D budget, one of the more obvious benchmarks is the level of spending by peers. As Mr Gross of Dow points out, "our aim is an R&D programme that is appropriate to our business mix, opposite to the industry".

The chemicals industry remains science based, but in a recently published report on innovation, patents and technological strategies.

Although patents are used increasingly as innovation indicators, they have serious limitations. Companies do not always take out patents to protect their innovations, either because they find the cost excessive or because they prefer to rely on industrial secrecy.

Moreover, not all inventions are necessarily patented. Software, for example, is legally protected by copyright.

One approach to overcoming the shortcomings of patent and R&D-based statistics is the publication of innovation surveys based on questionnaires completed by companies. The OECD considers these surveys to be particularly apt at showing the type and behaviour of firms involved in innovation and for measuring certain aspects of the innovation process. "As a valid indicator of innovation, however, such surveys still suffer from the lack of international harmonisation and standardisation," it says.

One of the reasons that patent- and R&D-based statis-

■ Indicators: by Vanessa Houlder

Evaluation proves tricky

Innovation is hard to measure and is not always directly reflected in financial gain

The scoreboard measures spending on R&D - one of the most important inputs to innovation. But increasingly, attention is being focused on the outputs of R&D spending, as governments and businesses seek to improve the efficiency with which R&D is translated into new products and services.

The issue has been taxing the ingenuity of the Organisation for Economic Co-operation and Development which has been researching ways of improving measures of R&D outputs since the late 1970s.

"It has long been known that R&D indicators give an incomplete picture of technological change in industry," it says in a recently published report on innovation, patents and technological strategies.

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One of the reasons that patent- and R&D-based statis-

tics are falling from favour stems from a re-evaluation of the relationship between R&D and innovation. Scientists no longer see innovation as a linear process in which basic research is inexorably converted into new products and services.

This point is made by the OECD. It notes the need to "challenge the traditional idea of R&D as the hinge linking science and innovation in a linear innovation and replace it with a more systemic concept which stresses the interactive processes at work in developing, disseminating and improving knowledge".

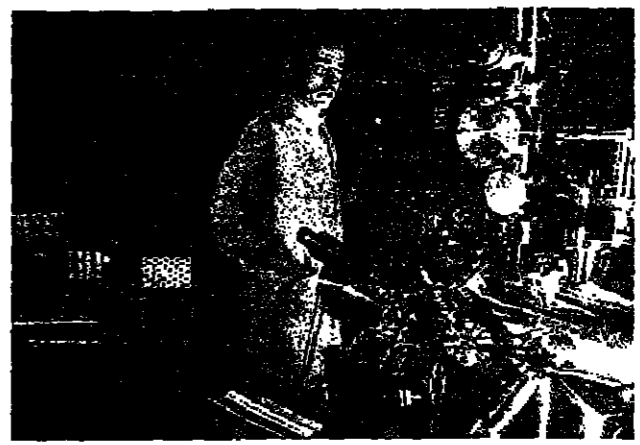
The issue was also raised at a seminar on R&D valuation organised by SmithKline Beecham last September. "The linear model has had its day and needs to be put to rest," concluded the seminar. It said that a period of R&D work might only produce innovation in the long term and "often in a most unexpected way", said George Poste, R&D director of SmithKline Beecham.

The seminar put forward several reasons why the process of innovation is so difficult to pin down. "Successful invention need not necessarily lead to success in the marketplace. R&D departments may be functioning with wonderful efficiency and imagination, but if their work is poorly commercialised, no financial gain will accrue," it said.

Moreover, there is the need to appreciate and benefit from technology transfer from other fields, or to spot new opportunities in existing sources of information.

Another problem is that there may be a long gap between research and a return from the market. It is also difficult to attribute a particular economic effect to a particular piece of research.

Another issue is that those doing the research are not necessarily those benefiting from it. Studies have shown that only a fraction of the benefits of inventions is captured by the company that invented them, even when patent rights exist.



Taking issue: the link between R&D and innovation is being re-evaluated

These issues present real difficulties to companies that are attempting to quantify the results of their R&D spending. "Companies have found it far more difficult to measure the contribution of R&D to business performance than to measure most of the other functions in the value chain," says John Marriage of PA Consulting Group.

One reason is that the value of R&D usually appears several years after the money has been spent. Another is that it is hard to define what part of a product's success is due to R&D work, as opposed to other functions such as marketing and distribution.

Some companies are prepared to take a retrospective approach to this issue. While at BP in the late 1970s, Sir John Cadogan, now director-general of the Research Councils, developed a system in which business managers were asked what contribution past R&D had made to their bottom line. "Concentrating as it did on real benefits in the bank, rather than speculations about the future, it was a powerful tool indeed," he comments.

Other companies attempt to look forward and calculate the likely returns on their current investment in R&D. Traditionally, these calculations have been based on discounting future cash flows.

But discounted cash flow techniques have limitations. They have been criticised for dealing inadequately with uncertainty and failing to capture the value of unforeseen spin-offs.

One way of overcoming these problems is by breaking up the project into a number of phases, each of which has its separate discount rate.

Another approach is the application of options pricing

theory that was originally developed for valuing financial instruments.

Terry Faulkner, director of strategic planning at Eastman Kodak, is an enthusiast for this approach. "Our experience over the past few years has confirmed that the use of options pricing theory concepts brings valuable insights into the R&D valuation process," he says. He has found that an options approach often yields a substantially higher valuation than a DCF approach.

"An options thinking mindset emphasises the uncertainty of the future," says Mr Faulkner in an article in Research & Technology Management.

But even this kind of sophisticated approach to R&D evaluation may have limitations. By concentrating on numerical indicators, there is a danger that the less tangible benefits will be overlooked.

This point has been underlined by research by Luke George of the University of Manchester's science policy unit. He suggests that a more comprehensive list of potential benefits to the company needs to be drawn up, including the benefits to management practices and the organisation's capacity to absorb knowledge.

Given the complexity and controversy surrounding the measurement of R&D outputs, it is perhaps unsurprising that some companies prefer to view investing in R&D as an expression of faith in the future.

The case for this approach was made by James Nield, R&D director of Glaxo Wellcome at last year's seminar where he argued that a pervasive sense of corporate optimism played an important role in the decision to invest in research. "If you don't invest in the future, you don't have a future," he said.

■ The motor industry: by John Griffiths

Burden shifts to suppliers

As outsourcing grows, components makers are taking on responsibility for R&D costs

There is something of a paradox in the Department of Trade and Industry's research and development spending scoreboard when it comes to the world's motor industry.

The R&D spending of most big vehicle producers is shown to be rising sharply. This should not be surprising. Vehicle building is an industry where the complexity of the product and its manufacturing processes subsume a broader spread of technologies than almost any other sector. The technologies available to it are themselves advancing at bewildering speed. Not least, sweeping changes to products and processes are being driven by proliferating environmental and safety legislation, as well as consumer preferences.

The fragmentation of vehicle markets into an ever greater number of niches - such as "lifestyle" four-wheel-drives, sports cars and multi-purpose vehicles (MPVs) - can also be expected to jack up the R&D bill, as the need for a broader model range increases and the opportunity for long production runs and their associated economies of scale diminish.

Yet a profound structural change is also going on within the industry which should reduce the vehicle makers' R&D spend: the outsourcing of an greater number of components and component systems to independent suppliers.

Not only are these suppliers - typified by Robert Bosch of Germany, Magneti Marelli of Italy and Lucas Industries (soon to be LucasVartley) of the UK - following the big vehicle



Mercedes-Benz All Activity Vehicle concept: the fragmentation of markets into niches will push up the R&D bill

makers into whichever region of the world they wish to make or sell cars. They are also being required to design and develop, as well as manufacture, these complex components. This is because even vehicle makers as large as General Motors, the world's biggest, are coming to regard their core role as being assemblers of vehicles rather than integrated manufacturers.

Thus an ever larger share of the total motor industry R&D burden is being borne by the supplier industry.

In some, but by no means all, cases this does show up on the DIT's motor industry scoreboard. Valeo, the French components group ranked 15th on the scoreboard, last year stepped up its R&D spend by 14 per cent, well ahead of its 9 per cent rise in sales, as part of its drive to secure a broader spread of international business by increasing its systems design and development capabilities.

For some companies, such a jump could correctly be interpreted as a panic response to change after a period of underinvestment in R&D. By European standards, however, Valeo has been a consistently

above-average R&D investor at about 6 per cent of sales.

GN, T&N and Lucas of the UK - each determined to be among the few dozen "global" companies into which the components industry is expected to coalesce within the next decade - also ramped up their R&D spending by significant amounts last year. However, the improvement was less impressive than their sales performance. GN's 14 per cent increase in R&D spend, for example, trailed marginally behind a 17 per cent jump in sales and Lucas's 9 per cent rise compared with a 12 per cent sales hike.

On the face of it, last year's rise left Valeo well ahead of 10th-ranked Nippondenso, Japan's largest motor components group and among the most outward-looking of Japan's components suppliers.

But while Nippondenso's spending rose by "only" 7 per cent last year, this was despite a 1 per cent drop in sales as Japan's motor industry continued to be battered by recession and still left the R&D "spend" above 8 per cent of sales. Measured by such yardsticks, the UK motor components sector is at best an average performer

by North American and west European standards, at about 2.5 to 4 per cent of sales.

The big fluctuations showing up on this year's scoreboard for UK-based vehicle makers mostly reflect structural changes within the companies. Only Ford and the BMW-owned Rover Group have substantial R&D operations in the UK. The 19 per cent drop in Ford's UK spend last year in part reflected changes in how R&D is being shared between Ford's Duncannon engineering centre in the UK and Mercedes in Germany as the "Ford 3000" globalisation programme gathers pace.

The 23 per cent jump at Rover Group is more encouraging - reflecting the more than doubling of investment at Rover planned over the next five or six years by its German parent, compared with previous investment levels under former UK owner British Aerospace.

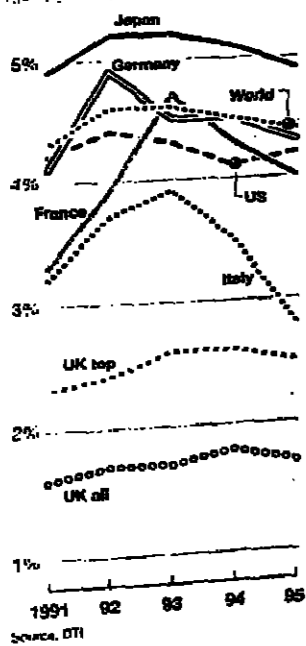
"Total investment in Rover will be at the rate of £500m to £600m a year to past the end of the decade, allowing us to undertake programmes we could not previously have contemplated," says a Rover spokesman.

Not least, it will allow Rover to develop further its engine technology, as the industry prepares to grapple with tough new exhaust emissions standards for European cars unveiled by the European Commission last month.

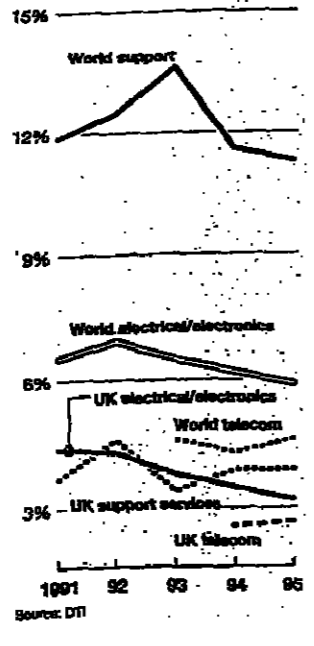
Such legislative pressures are not only forcing up R&D spending, but also helping forge new alliances within the industry to tackle them. Thus the planned merger between Lucas and Vartley Corporation, the US diesel engine and components maker, is intended to create not only scale economies but also a combined R&D effort greater than the sum of the individual companies' parts. Lucas is a world leader in brake components, for example; Vartley, through its Kelsey-Hayes subsidiary, is a leader in electronic vehicle traction control systems.

Together, as a Vartley spokesman said at the merger's launch, "it's a combination which could be pretty hard to beat".

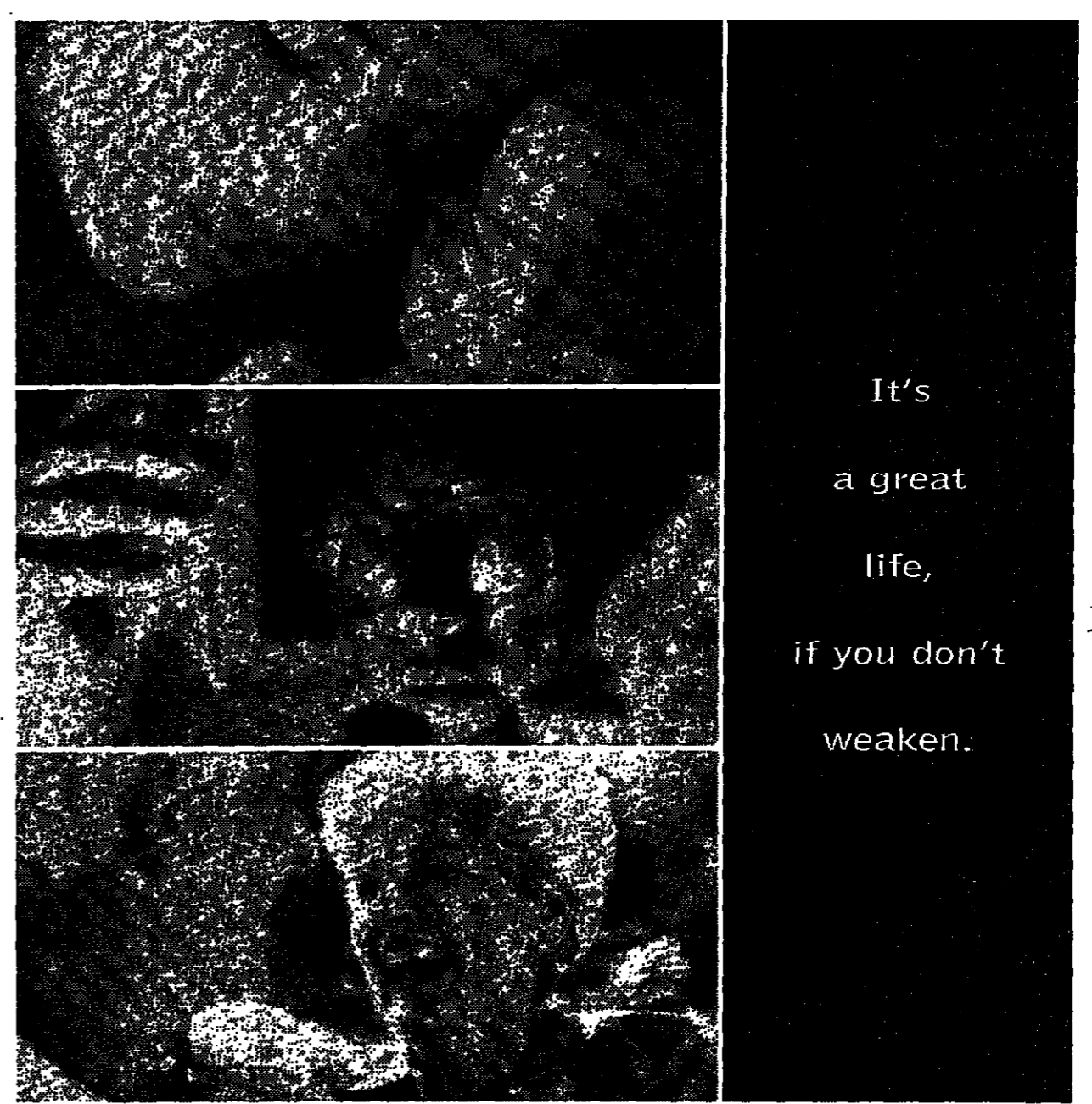
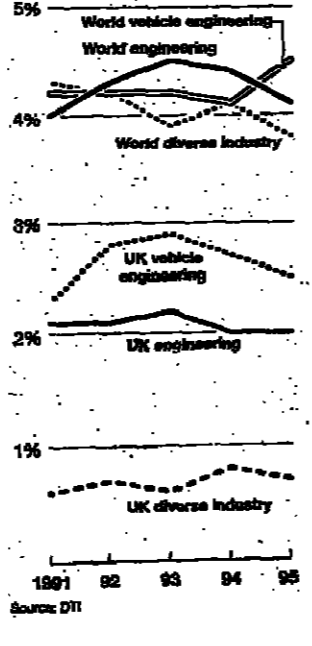
World 300 comparisons



Electronic sectors



Engineering sectors



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The benefits of all this work can be seen on the faces of our children, parents and grandparents. As well as enjoying better health and well-being today, we can look forward to a longer and more prosperous life in the future, thanks to the medicines and vaccines now being researched and developed by the British pharmaceutical industry.

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The Association of the British Pharmaceutical Industry, 12 Whitehall, London SW1A 2DY.

A picture of health for generations

4 R&D Scoreboard

Financial reporting: by Jim Kelly

How to account for the intangible

What constitutes R&D expenditure and how it should be treated in company accounts is under debate

Cable & Wireless, the UK-based telecommunications group, must be wondering what it has to do to get on the R&D Scoreboard. Its 1996 accounts do contain data, painstakingly collected from around the business, but it may not make the next scoreboard.

Mr Tonkin says that when he read the figures presented in this fashion, he felt strongly that he was not dealing with an "R&D culture". He added: "They may have bent over backwards but it may well be that because the message that's coming through is that they are actually not an R&D based company."

Chris Tyler, corporate financial accountant, agrees: "Fundamentally we are an operator not a researcher." He explains that C&W is "an operator of other peoples' kit which we have to tailor to fit us and then enhance".

Such criteria included: feasibility studies for new technology; design of products, services, and systems involving new technology; design, construction, and testing of pre-implementation prototypes; and the building and operating of pilot systems using new technology.

The problem is that development expenditure under SSAP 13 should be written off or, in specific cases, capitalised as an intangible asset. Mr Tyler chose the disclosure he did, after talking to auditors KPMG, because he felt the 1996 was fundamentally an integral part of fixed assets - and only secondarily R&D expenditure, and therefore a tangible rather than an intangible asset.

Mr Tonkin would like C&W to make it explicit that SSAP 13 was used to spend on technology which is incorporated into products - "the wealth creator for the company," as he calls it. Mr Tyler says the 1996 includes "our contribution to blue sky research."

Mr Tyler believes SSAP 13 has useful definitions but there are problems applying it to companies such as C&W. He says it works well in a drug company where research costs can be later matched against the production of pills. But C&W either buys in its R&D or develops the bought-in fixed assets of the system.

"Our R&D is all capitalised within our fixed assets," he says. And he is adamant that he cannot have the 1996 as both fixed and intangible. "You can't have it in two places."

Identify the 1996m and that a note should therefore appear to the fixed assets in the company's financial statement, not to the directors' report. But Mr Tyler believes this will lead to confusion because SSAP 13 is only used in such circumstances linked to intangible assets - and there is nothing intangible about C&W's telecom systems.

Mr Tonkin is also unhappy about the 1996 disclosure. "This is a bit obscure. It sounds more like a gift." He explains that the objective of the R&D Scoreboard is to isolate the

on - what resources are being committed," she says. As a result good ideas can "bump along the bottom", but ideas can soak up resources, and innovations applicable in other industries can remain unrealised assets. Without crushing the creative process, she wants to investigate what is really happening - and to produce data that allows it to be managed better.

Three sets of academics are helping. Professor Peter Miller of the London School of Economics is involved in a case study with a high-tech multinational, while Dundee University is involved in accounting research on the problem. And a performance measure study, to provide benchmarks, is being undertaken by Dr Nick Oliver of the Judge Institute, Cambridge.

The Design Council's attempts to get inside the "right hand brain" of companies to look at investing in design as a process is being keenly watched by Labour. A policy document on innovation, science and technology due soon will say that the competitiveness of UK companies has suffered from a "treat from science" under the current government.

Labour believes that the kind of work being done by the Design Council into improving management accounting practices could help companies evaluate investment in research at the early stages of development. If the project yields data, Labour is likely to want it disclosed - along with other R&D expenditure - in the accounts of all UK companies.

At the other extreme is Sweden, where corporate R&D spending has been rising fast and leaped by 21 per cent in 1995. Swedish R&D intensity is now 7.3 per cent. The country's biggest spender is Ericsson, the telecommunications company, admired throughout the IT industry for its devotion to R&D; last year Ericsson spent £1.47bn on R&D, equivalent to 15.3 per cent of sales.

Swiss companies also have an excellent long-term record of maintaining R&D intensity (6.3 per cent last year). The link between the two countries is Asa Brown Boveri, the half-Swiss half-Swedish engineering group, whose spending rose by 12 per cent to £1.69bn in 1995 (ABB appears under Switzerland in the scoreboard because of its headquarters there).

Among large countries, the US performed most impressively last year, with an 11 per cent increase in R&D. This was led by the two auto giants, General Motors and Ford, well ahead of leading electronics companies, Siemens of Germany and Hitachi of Japan, at the head of the international scoreboard.

Japan, in contrast, has recorded a flat R&D expenditure for the fourth year in succession. The R&D intensity of Japanese companies has fallen from 5.2 per cent to 4.9 per cent since 1992.

Performance by country: by Clive Cookson

Spending varies

The international R&D scoreboard shows huge variations between companies' performance in different countries. The UK has the lowest R&D intensity - 2.5 per cent of sales - but Italy is sliding fast.

R&D spending by Italian companies has fallen by 8 per cent in each of the past two years and their R&D intensity, which was 3.9 per cent in 1993, was just 2.8 per cent last year.

France is also performing poorly, with a decline of 2 per cent last year and 5 per cent in 1994. Most of the large French engineering groups are cutting R&D spending, while Bull, once the champion of the French computer industry, recorded a spectacular 31 per cent fall in 1995.

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R&D EXPENDITURE: RANKING OF TOP 500 UK COMPANIES

Table with columns: Company Name, Current R&D Spending (£000), % change, Sales (£m), R&D % of sales, R&D as % of turnover, R&D as % of turnover, FYE Ratio, 1995, 1994, 1993. Includes companies like Glaxo Wellcome, British Telecom, and various industrial firms.

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